THE UNIVERSITY OF LETHBRIDGE

2025-26 FEES AND RATES



November 2024

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THE UNIVERSITY OF LETHBRIDGE

2025-26 FEES AND RATES

OCTOBER 2024

INTRODUCTION

Each year, recommendations for changes to fees and rates, including any policies governing fees and rates, are recommended to the Board of Governors ("Board") for approval. The <u>Post-Secondary Learning</u> <u>Act</u> of Alberta requires the Board's approval of the student tuition and fees rates. Prior to approval by the Board, University administration consults with student representatives from the Students' Councils regarding any proposed student fees in accordance with the <u>Establishment of Student Fees policy</u> (<u>Appendix F</u>). The Alberta Government <u>Tuition and Fees Regulation (Appendix G</u>) provides details on the setting of student fees and the consultation process required with students' councils. The key details regarding the 2025-26 tuition and fees are as follows:

- On March 29, 2023, the Government of Alberta changed the <u>Post-secondary Learning Act</u>, Section 61 to restrict the increasing of tuition fees for domestic students to an average of 2.0%.
- The Government also made improvements to the Alberta Student Grant for Full-Time Students, expanded eligibility for the Repayment Assistance Plan, and extended the grace period for Alberta student loans.
- The Minister of Advanced Education may by order prohibit the Board from increasing tuition fees for domestic students and Mandatory Non-Instructional Fees (MNIF) for an academic year.
- MNIF must be at or below the cost incurred by the University to provide the goods or to deliver the services for which the fee is set.
- The Board shall not introduce a new MNIF unless the Board has obtained written approval from the applicable students' council.
- The tuition and program fees for new academic programs (i.e., certificate, diploma, degree) requires Board approval prior to the new program submission to the Minister of Advanced Education.

Tuition fees include all instructional fees identified in the University's <u>Academic Calendar</u> that are part of an approved program of study.

The University has made efforts to make fee rate increases as consistent as possible across all units. The following guidelines, based on assumptions regarding tuition and MNIF as well as other contractual obligations, have been used in preparing the Fees and Rates proposals. If fee rate increases are different from the guideline provided, other commentary is included to support the difference. If the rates changes are based on market rate comparatives, the comparative data is provided.

The following general rate increases have been assumed for the four-year period 2025-2028:

FEE	2025-2026	2026-2027	2027-2028	2028-2029
Domestic Tuition *	2.0%	2.0%	2.0%	2.0%
Graduate Tuition **	Variable	Variable	Variable	Variable
International Tuition	5.0%	5.0%	5.0%	5.0%

FEE	2025-2026	2026-2027	2027-2028	2028-2029
MNIFs	Cost Recovery	Cost Recovery	Cost Recovery	Cost Recovery
Labour Rates (average)	5.0%	5.0%	5.0%	5.0%
Rental Rates (estimated)	5.0%	5.0%	5.0%	5.0%

* Total Domestic tuition increase cannot exceed 2.0% increase (University wide)

** Graduate Tuition based on market analysis

Where a fee is determined based on "campus", this means the campus of the student's program registration, not the campus of any individual course offering.

All student fee changes as outlined within this document will be effective May 1, 2025 (i.e., start of Summer Session), except for those fees that are operational in nature, which coincide with the beginning of the fiscal year April 1, 2025, while parking fees are effective September 1, 2025, as these are semester based. To ensure clarity we will note the effective date of each fee. <u>Appendix D</u> contains a complete listing of student fees and rates.

When no change is proposed to an existing fee, that fee is not detailed in this document, except as it appears on <u>Appendix D</u>.

Committee membership for the Student Fee Review Committee for 2025-26 is provided in Appendix H.

1. NEW MANDATORY NON-INSTRUCTIONAL FEE (MNIF) PROPOSED FOR 2025-26

1.1 GRADUATE STUDENT SERVICES FEE – MNIF REQUIRING GRADUATE STUDENT ASSOCIATION (GSA) APPROVAL

The Graduate Student Services fees cover the cost of delivering a variety of student services associated with enhancing the graduate student experience, developing and enhancing transferable professional skills and competencies, and fostering the graduate student environment, culture, and wellbeing. These services include but are not limited to: graduate student professional development, career literacy, research competitions (e.g., Three-Minute Thesis competition and Images of Research competition), graduate student orientation and onboarding, and the My Experience Transcript validation process.

These student services not only contribute to retention and positive outcomes for graduate students, but they also help our students to be competitive in the labour market and allow our programming to align with three of the government's six objectives for Alberta 2030 - (1) Improve Access; (2) Student Experience; and (3) Develop Skills for Jobs.

These student services also align with the University's Strategic Priorities - (1) Excel as a comprehensive university; inspire and support student potential; (2) Promote access; and (3) Enhance the University's sustainability.

The existing Graduate Student Services Fee (MNIF) is applied to the Master of Arts, Master of Fine Arts, Master of Music, Master of Science, Master of Science (Management), and Doctor of Philosophy (excluding Education) programs, prorated over three terms (currently \$218.49 annually or \$72.83 per term). This fee is proposed to increase by 5% to \$229.41 annually or \$76.47 per term.

The proposed expansion of the Graduate Student Services Fee (MNIF) would mean that it would be applied to students in all current and future graduate programs. New programs that would be affected in 2025-26 include:

- Graduate Certificate in Advanced Clinical Study of Addiction
- Graduate Certificate in Bioinformatics
- Graduate Certificate in Couples and Family Counselling Studies
- Graduate Certificate in Epidemiology and Biostatistics
- Graduate Certificate in Foundations of Data Science
- Graduate Certificate in Health Services Management
- Graduate Certificate in Public Health Program and Policy Planning and Evaluation
- Graduate Diploma in Addiction and Mental Health Psychotherapy
- Master of Counselling
- Master of Education
- Master of Health Services Management
- Master of Nursing
- PhD Education

The current Graduate Student Services Fee is not sufficient to support this programming for all graduate students. Expanding the scope of the fee will allow us to provide these services and opportunities to graduate students in all programs.

See <u>Appendix A-1</u> for breakeven analysis of MNIF.

As this Fee is being significantly expanded to include all graduate students, it is considered equivalent to a new MNIF and the approval of the GSA Council is required. This approval was obtained by council vote on November 19, 2024.

Recommendation 1:

That the Graduate Student Services Fee as presented in Table I be approved effective May 1, 2025 and that the proposed fees for the years 2026-27 to 2028-29 be approved in principle.

TABLE I

GRADUATE STUDENT SERVICES FEE (MNIF)												
(Annual Fee)												
	Actual 2024-25	% Inc	Proposed 2025-26	% Inc	Proposed 2026-27	% Inc	Proposed 2027-28	% Inc	Proposed 2028-29			
GRADUATE STUDENT SERVICES FEE *	218.50	5.00%	229.43	5.00%	240.89	5.00%	252.93	5.00%	265.58			
* applicable to students in all graduate programs.												

2 INSTRUCTIONAL FEES & MANDATORY NON-INSTRUCTIONAL FEES (MNIF)

2.1 INSTRUCTIONAL FEES AND MANDATORY NON-INSTRUCTIONAL FEES (MNIF)

Tuition fees include all instruction-al fees that are part of an approved program of study. Beginning this academic year (2024-25), average increases for domestic students are capped at 2 percent, as per Provincial Government regulations. Individual programs are capped at ten percent, as per the Alberta <u>Tuition and Fees Regulations (Appendix G)</u>.

Mandatory Non-Instructional Fees (MNIF) are non-instructional fees that are directly paid to the University and are required to complete a particular program of study. Fees paid to or determined by a third party (transit pass fees, some health & dental fees, students' association fees), or user fees (parking, student residence fees, textbooks, locker rental) are not MNIF and are not subject to the tuition fee regulations.

See <u>Appendix A-1</u> for breakeven analysis of MNIF.

As per the Alberta <u>Tuition and Fees Regulations (Appendix G)</u>, international students' admissions acceptance letters must include the maximum tuition guarantee for the program based on the standard course load for each year of their approved program of study. Table II and Table IV have been updated to include five years of proposed maximum increases for international students.

Refer to <u>Appendix C-1</u> for the Comparisons of International Undergraduate Instructional Fees.

Recommendation 2:

That the Domestic Undergraduate Instructional Fees for 2025-26 be approved effective May 1, 2025, as presented in Table II, and that the proposed fees for the years 2026-27 to 2028-2029 be approved in principle.

TABLE II

		(Per C	ourse Fees)						
	Actual 2024-25	% Inc	Proposed 2025-26	% Inc	Proposed 2026-27	% Inc	Proposed 2027-28	% Inc	Proposed 2028-29
Undergraduate									
Domestic Course Fee	655.71	2.00%	668.82	2.00%	682.20	2.00%	695.84	2.00%	709.7
Domestic Open Studies Course Fee	655.71	2.00%	668.82	2.00%	682.20	2.00%	695.84	2.00%	709.7
Differential Fee (Science/Practicum/Nursing Courses)	18.36	2.00%	18.72	2.00%	19.10	2.00%	19.48	2.00%	19.8
Dual Credit									
Regular Course Fee	655.71	2.00%	668.82	2.00%	682.20	2.00%	695.85	2.00%	709.7
One-Time Pilot Course Fee	763.32	2.00%	778.59	2.00%	794.16	2.00%	810.04	2.00%	826.2
Co-op Fees (MNIF)	789.72	2.00%	805.52	2.00%	821.63	2.00%	838.06	2.00%	854.8

Note: Small variances in percentage increases due to rounding

Recommendation 3:

That the International Undergraduate Instructional Fees for 2025-26 be approved effective May 1, 2025, as presented in Table III, and that the proposed fees for the years 2026-27 to 2029-30 be approved in principle.

TABLE III

(Per Course Fees)													
Actual % Proposed %													
dergraduate													
International Course Fee	2,236.94	5.00%	2,348.79	5.00%	2,466.22	5.00%	2,589.54	5.00%	2,719.01	5.00%	2,854.96		
International Open Studies Course Fee	2,236.94	5.00%	2,348.79	5.00%	2,466.22	5.00%	2,589.54	5.00%	2,719.01	5.00%	2,854.96		
Differential Fee (Science/Practicum/Nursing Courses)	18.36	2.00%	18.72	2.00%	19.10	2.00%	19.48	2.00%	19.87	2.00%	20.27		

Recommendation 4:

That the Domestic Graduate Instructional Fees for 2025-26 be approved effective May 1, 2025, as presented in Table IV, and that the proposed fees for the years 2026-27 to 2028-29 be approved in principle.

TABLE IV

	Actual	%	Course Fees) Proposed	%	Proposed	%	Proposed	%	Proposed
Graduate - Open Studies	2024-25	Inc	2025-26	Inc	2026-27	Inc	2027-28	Inc	2028-29
Domestic Course Fee	670.04	2.00%	683.44	2.00%	697.11	2.00%	711.05	2.00%	725.2
M.A./M.Sc.									
Domestic Course Fee Domestic Program Fee	639.58 2,131.91	2.00%	652.37 2,174.55	2.00%	665.42 2,218.04	2.00%	678.73 2,262.40	2.00%	692.3 2,307.6
Domestic Continuation Fee	639.58	2.00%	652.37	2.00%	665.42	2.00%	678.73	2.00%	692.3
Domestic SGS Thesis Course	319.79	2.00%	326.19	2.00%	332.71	2.00%	339.36	2.00%	346.1
Master of Education (M.Ed.)	426.92	2.00%	435.46	2.00%	444.17	2.00%	453.05	2.00%	462.1
Domestic Program Fee (Contemporary Issues in Education) Domestic Program Fee (Educational Leadership)	426.92	2.00%	559.88	2.00%	571.08	2.00%	582.50	2.00%	594.1
Domestic Program Fee (Counselling Psychology) Domestic Course Fee	723.60	2.00%	653.19 738.07	2.00%	666.25 752.83	2.00%	679.58 767.89	2.00%	693.1 783.2
M'Ed Note: Program fees are assessed for each term (not Credit Hours)	725.00	2.00%	738.07	2.00%	752.05	2.00%	707.85	2.00%	705.2
Master of Counselling (M.C.)									
Domestic Program Fee	570.60	2.00%	582.01	2.00%	593.65	2.00%	605.53	2.00%	617.
Domestic Course Fee	1,249.89	2.00%	1,274.89	2.00%	1,300.39	2.00%	1,326.39	2.00%	1,352.9
M.Mus./M.F.A.	505.40	0.000/	607.00	2.000/	640.40	2.00%	694.97	2.00%	
Domestic Course Fee Domestic Program Fee	595.43 1,984.75	2.00%	607.33 2,024.44	2.00%	619.48 2,064.93	2.00%	631.87 2,106.23	2.00%	644. 2,148.
Domestic Continuation Fee Domestic SGS Thesis Course	595.43 297.74	2.00%	607.33 303.69	2.00%	619.48 309.77	2.00%	631.87 315.96	2.00%	644.
	257.74	2.00%	505.05	2.00%	505.77	2.00%	515.50	2.00%	522
Master of Management									
Half Course (1.5 Credit Hours)	1,005.16	2.00%	1,025.26	2.00%	1,045.77	2.00%	1,066.68	2.00%	1,088.
One Course (3.0 Credit Hours) Two Courses (6.0 Credit Hours)	2,010.30 4,020.61	2.00%	2,050.51 4,101.02	2.00%	2,091.52 4,183.04	2.00%	2,133.35 4,266.70	2.00%	2,176.
Three Courses (9.0 Credit Hours)	6,030.91	2.00%	6,151.53	2.00%	6,274.56	2.00%	6,400.05	2.00%	6,528.0
Four Courses (12.0 Credit Hours)	8,041.21	2.00%	8,202.03	2.00%	8,366.07	2.00%	8,533.40	2.00%	8,704.0
M.Sc. (Management) - Thesis Based (Students admitted Summer 2022 or earlier)									
Domestic Program- full time	3,787.87	2.00%	3,863.63	2.00%	3,940.90	2.00%	4,019.72	2.00%	4,100.
Domestic Program - part time	1,893.94 690.99	2.00%	1,931.81 704.81	2.00%	1,970.45 718.91	2.00%	2,009.86 733.28	2.00%	2,050.
Domestic Continuation Fee - full time Domestic Continuation Fee - part time	345.52	2.00%	352.44	2.00%	359.48	2.00%	366.67	2.00%	374.
Domestic SGS Thesis Course	345.52	2.00%	352.44	2.00%	359.48	2.00%	366.67	2.00%	374.
M.Sc. (Management) (Students									
admitted Fall 2022 or later) Half Course (1.5 Credit Hours)	491.59	2.00%	501.42	2.00%	511.45	2.00%	521.68	2.00%	532.
One Course (3.0 Credit Hours)	983.18	2.00%	1,002.84	2.00%	1,022.90	2.00%	1,043.36	2.00%	1,064.
Two Courses (6.0 Credit Hours) Three Courses (9.0 Credit Hours)	1,966.36 2,949.54	2.00%	2,005.68 3,008.52	2.00%	2,045.80 3,068.70	2.00%	2,086.72 3,130.07	2.00%	2,128.4
Four Courses (12.0 Credit Hours)	3,932.72	2.00%	4,011.36	2.00%	4,091.60	2.00%	4,173.43	2.00%	4,256.9
Five Courses (15.0 Credit Hours)	4,915.90	2.00%	5,014.20	2.00%	5,114.50	2.00%	5,216.79	2.00%	5,321.
Master of Nursing (M.N.)	256.00	2.00%	262.42	2.00%	270.20	2.00%	377.79	2.00%	205
Domestic Program Fee Domestic Course Fee	356.00 603.00	2.00%	363.12 615.06	2.00%	370.38 627.36	2.00%	639.91	2.00%	385.
Domestic SGS Thesis Course	301.50	2.00%	307.53	2.00%	313.68	2.00%	319.95	2.00%	326.3
Master of Health Services Management (MHSM)									
/Graduate Certificate in Health Services Mgt (GCHSM) Half Course (1.5 Credit Hours) Tuition	543.20	5.00%	570.36	5.00%	598.88	5.00%	628.82	5.00%	660.3
Half Course (1.5 Credit Hours) Program Fee	197.93	5.00%	207.83	5.00%	218.22	5.00%	229.13	5.00%	240.
One Course (3.0 Credit Hours) Tuition One Course (3.0 Credit Hours) Program Fee	1,086.40 395.86	5.00%	1,140.72 415.65	5.00%	1,197.76 436.44	5.00%	1,257.64 458.26	5.00%	1,320.
Two Courses (6.0 Credit Hours) Tuition	2,172.80	5.00%	2,281.44	5.00%	2,395.51	5.00%	2,515.29	5.00%	2,641.0
Two Courses (6.0 Credit Hours) Program Fee Three Courses (9.0 Credit Hours) Tuition	791.72 3,259.20	5.00% 5.00%	831.31 3,422.16	5.00%	872.87 3,593.27	5.00%	916.51 3,772.93	5.00%	962.3
Three Courses (9.0 Credit Hours) Program Fee	1,187.58	5.00%	1,246.96	5.00%	1,309.31	5.00%	1,374.77	5.00%	1,443.5
Four Courses (12.0 Credit Hours) Tuition Four Courses (12.0 Credit Hours) Program Fee	4,345.60	5.00%	4,562.88 1,662.61	5.00%	4,791.02 1,745.74	5.00%	5,030.58 1,833.03	5.00%	5,282.
	2,505.44	5.0070	1,002.01	5.0070	1,743.74	5.0070	1,055.05	5.0070	1,524.
Graduate Certificate in Advanced Clinical Study of Addiction							+ +	-	
Domestic Course Fee	583.75	2.00%	595.43	2.00%	607.33	2.00%	619.48	2.00%	631.
									<u> </u>
Graduate Certificate in Epidemiology and Biostatistics	700.00	2.00%	005.00	2.00%	021.02	2.00%	020.25	2.00%	055
Domestic Course Fee	790.00	2.00%	805.80	2.00%	821.92	2.00%	838.35	2.00%	855.
Graduate Certificate in Public Health Program and Policy Planning and Evaluation					+		<u> </u>		+
Domestic Course Fee	790.00	2.00%	805.80	2.00%	821.92	2.00%	838.35	2.00%	855.
Graduate Certificate in Data Science					+		┥──┤		
Python 1 and 2 - Domestic	1,450.93	2.00%	1,479.95	2.00%	1,509.55	2.00%	1,539.74	2.00%	1,570.
Workshops and Final Project - Domestic	725.46	2.00%	739.97	2.00%	754.77	2.00%	769.87	2.00%	785.
Graduate Certificate in Couple and Family Counselling Studies									1
Domestic Course Fee	1,503.48	2.00%	1,533.55	2.00%	1,564.22	2.00%	1,595.51	2.00%	1,627.4
	_,= 35.45				-,- 5-1.22				
Graduate Certificate in Bioinformatics Domestic Course Fee	1,022.04	2.00%	1,042.48	2.00%	1,063.33	2.00%	1,084.60	2.00%	1,106.3
	,		,		,				
Graduate Diploma in Addicitions and Mental Health Psychotherapy							┼──┤		+
Domestic Program Fee	530.25	2.00%	540.86	2.00%	551.67	2.00%	562.71	2.00%	573.9
Domestic Course Fee	1,161.50	2.00%	1,184.73	2.00%	1,208.42	2.00%	1,232.59	2.00%	1,257.
Doctor of Philosophy									
Domestic Course Fee Domestic Program Fee	625.20 2,083.98	2.00%	637.70 2,125.66	2.00%	650.45 2,168.18	2.00%	663.46 2,211.54	2.00%	676.
Domestic Continuation Fee	625.20	2.00%	637.70	2.00%	650.45	2.00%	663.46	2.00%	676.
Domestic SGS Thesis Course	312.62	2.00%	318.88	2.00%	325.25	2.00%	331.76	2.00%	338.
		2.00%	2 200 7-	2.000	2 222 45	2.000/	2.070.4	2.000/	
		2 00%	2,286.73	2.00%	2,332.47	2.00%	2,379.11	2.00%	2,426.
Doctor of Philosophy in Education Domestic Term Fee Domestic Continuation Fee	2,241.89 672.56	2.00%	686.01	2.00%	699.73	2.00%	713.73	2.00%	728.0
Domestic Term Fee					699.73 349.87 1,511.43	2.00% 2.00% 2.00%	713.73 356.86 1,541.65	2.00% 2.00% 2.00%	728.0 364.0 1,572.4

GRADUATE INSTRUCTIONAL FEES

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Recommendation 5:

That the International Graduate Instructional Fees for 2025-26 be approved effective May 1, 2025, as presented in Table V, and that the proposed fees for the years 2026-27 to 2029-30 be approved in principle.

TABLE V

			Course Fees)								
	Actual 2024-25	% Inc	Proposed 2025-26	% Inc	Proposed 2026-27	% Inc	Proposed 2027-28	% Inc	Proposed 2028-29	% Inc	Proposed 2029-30
Graduate - Open Studies	1 401 95	E 00%	1 566 44	5.00%	1 644 76	E 00%	1 727 00	E 00%	1 012 25	5.00%	1 004 03
International Course Fee	1,491.85	5.00%	1,566.44	5.00%	1,644.76	5.00%	1,727.00	5.00%	1,813.35	5.00%	1,904.02
M.A./M.Sc./M.Mus./M.F.A. and Ph.D.											
International Program Fee International Continuation Fee	4,972.88 1,491.85	5.00% 5.00%	5,221.53 1,566.44	5.00%	5,482.60 1,644.76	5.00%	5,756.73 1,727.00	5.00%	6,044.57 1,813.35	5.00%	6,346.80 1,904.02
International SGS Thesis Course	745.95	5.00%	783.25	5.00%	822.41	5.00%	863.53	5.00%	906.71	5.00%	952.04
Master of Education (M.Ed.)											
International Program Fee (Contemporary Issues in Education)	887.95	5.00%	932.35	5.00%	978.97	5.00%	1,027.92	5.00%	1,079.31	5.00%	1,133.28
International Program Fee (Educational Leadership) International Program Fee (Counselling Psychology)			1,198.73 1,398.52	5.00%	1,258.67 1,468.45	5.00%	1,321.60 1,541.87	5.00%	1,387.68 1,618.97	5.00%	1,457.07
International Pogram Pee (Courseling Psychology)	1,505.13	5.00%	1,598.32	5.00%	1,468.43	5.00%	1,742.38	5.00%	1,829.50	5.00%	1,039.91
M'Ed Note: Program fees are assessed for each term (not Credit Hours)											
Master of Counselling (M.C.)											
International Program Fee	1,367.16	5.00%	1,435.51	5.00%	1,507.29	5.00%	1,582.65	5.00%	1,661.79	5.00%	1,744.87
International Course Fee	2,994.67	5.00%	3,144.40	5.00%	3,301.62	5.00%	3,466.70	5.00%	3,640.03	5.00%	3,822.04
Master of Management											
International - Half Course (1.5 Credit Hours)	1,900.73	5.00%	1,995.77	5.00%	2,095.56	5.00%	2,200.34	5.00%	2,310.35	5.00%	2,425.87
International - One Course (3.0 Credit Hours) International - Two Courses (6.0 Credit Hours)	3,801.47	5.00% 5.00%	3,991.54 7,983.08	5.00%	4,191.12 8,382.23	5.00%	4,400.67 8,801.35	5.00%	4,620.71 9,241.41	5.00%	4,851.74 9,703.48
International - Three Courses (9.0 Credit Hours)	11,404.40	5.00%	11,974.62	5.00%	12,573.35	5.00%	13,202.02	5.00%	13,862.12	5.00%	14,555.23
International - Four Courses (12.0 Credit Hours)	15,205.87	5.00%	15,966.16	5.00%	16,764.47	5.00%	17,602.69	5.00%	18,482.83	5.00%	19,406.97
M.Sc. (Management) - Thesis Based											
(Students admitted Summer 2022 or earlier)											10
International Program- full time International Program - part time	7,893.55 3,946.77	5.00%	8,288.22 4,144.11	5.00%	8,702.64 4,351.32	5.00%	9,137.77 4,568.88	5.00%	9,594.66 4,797.33	5.00%	10,074.39 5,037.19
International Continuation Fee - full time	1,641.03	5.00%	1,723.08	5.00%	1,809.24	5.00%	4,568.88	5.00%	1,994.69	5.00%	2,094.42
International Continuation Fee - part time	802.84	5.00%	842.98	5.00%	885.13	5.00%	929.39	5.00%	975.86	5.00%	1,024.65
International SGS Thesis Course	820.52	5.00%	861.54	5.00%	904.62	5.00%	949.85	5.00%	997.34	5.00%	1,047.21
M.Sc. (Management) (Students											
admitted Fall 2022 or later) Half Course (1.5 Credit Hours)	1,046.48	5.00%	1,098.80	5.00%	1,153.74	5.00%	1,211.43	5.00%	1,272.00	5.00%	1,335.60
One Course (3.0 Credit Hours)	2,092.95	5.00%	2,197.60	5.00%	2,307.48	5.00%	2,422.85	5.00%	2,544.00	5.00%	2,671.20
Two Courses (6.0 Credit Hours)	4,185.90	5.00%	4,395.20	5.00%	4,614.96	5.00%	4,845.71	5.00%	5,087.99	5.00%	5,342.39
Three Courses (9.0 Credit Hours) Four Courses (12.0 Credit Hours)	6,278.85 8,371.80	5.00% 5.00%	6,592.80 8,790.40	5.00%	6,922.44 9,229.92	5.00%	7,268.56 9,691.42	5.00%	7,631.99 10,175.99	5.00%	8,013.59 10,684.79
Five Courses (15.0 Credit Hours)	10,464.75	5.00%	10,988.00	5.00%	11,537.40	5.00%	12,114.27	5.00%	12,719.98	5.00%	13,355.98
International Program Fee Half Course (BANA students only)	504.00	5.00%	529.20	5.00%	555.66	5.00%	583.44	5.00%	612.62	5.00%	643.25
International Program Fee One Course (BANA students only) International Program Fee Two Courses (BANA students only)	1,008.00 2,016.00	5.00%	1,058.40 2,116.80	5.00%	1,111.32 2,222.64	5.00%	1,166.89 2,333.77	5.00%	1,666.98 3,333.96	5.00%	1,666.98 3,333.96
International Program Fee Three Courses (BANA students only)	3,024.00	5.00%	3,175.20	5.00%	3,333.96	5.00%	3,500.66	5.00%	5,000.94	5.00%	5,000.94
International Program Fee Four Courses (BANA students only)	4,032.00	5.00%	4,233.60	5.00%	4,445.28	5.00%	4,667.54	5.00%	6,667.92	5.00%	6,667.92
International Program Fee Five Courses (BANA students only)	5,040.00	5.00%	5,292.00	5.00%	5,556.60	5.00%	5,834.43	5.00%	6,126.15	5.00%	8,334.90
Master of Nursing (M.N.)											
International Program Fee	836.25	5.00%	878.06	5.00%	921.97	5.00%	968.06	5.00%	1,016.47	5.00%	1,067.29
International Course Fee	1,416.45	5.00%	1,487.27	5.00%	1,561.64	5.00%	1,639.72 819.86	5.00%	1,721.70	5.00%	1,807.79
	708.23	5.00%	743.64	5.00%	780.82				860.85	5.00%	903.89
International SGS Thesis Course	708.23	5.00%	743.64	5.00%	780.82	5.00%	819.80	3.00%	860.85	5.00%	903.89
Master of Health Services Management (MHSM)/Graduate Certificate in	708.23	5.00%	743.64	5.00%	780.82	5.00%	819.80	5.00%	860.85	5.00%	903.89
	708.23 \$ 1,265.64	0.00%	\$ 1,265.64	0.00%	1,265.64	0.00%	1,265.64	0.00%	1,265.64	0.00%	903.89
Master of Health Services Management (MHSM)/Graduate Certificate in Health Services Management (GCHSM) Half Course (1.5 Credit Hours) Program Fee Half Course (1.5 Credit Hours) Program Fee	\$ 1,265.64 \$ 461.18	0.00%	\$ 1,265.64 \$ 461.18	0.00%	1,265.64 461.18	0.00%	1,265.64 461.18	0.00%	1,265.64 461.18	0.00%	1,265.64 461.18
Master of Health Services Management (MHSM)/Graduate Certificate in Health Services Management (GCHSM) Half Course (1.5 Credit Hours) Tuition Half Course (1.3 Credit Hours) Program Fee One Course (1.3 Credit Hours) Tuition	\$ 1,265.64 \$ 461.18 \$ 2,531.28	0.00%	\$ 1,265.64 \$ 461.18 \$ 2,531.28	0.00% 0.00% 0.00%	1,265.64 461.18 2,531.28	0.00% 0.00% 0.00%	1,265.64 461.18 2,531.28	0.00% 0.00% 0.00%	1,265.64 461.18 2,531.28	0.00%	1,265.64 461.18 2,531.28
Master of Health Services Management (MHSM)/Graduate Certificate in Health Services Management (GCHSM) Half Course (1.5 Credit Hours) Program Fee Half Course (1.5 Credit Hours) Program Fee	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 5,062.56	0.00% 0.00% 0.00% 0.00%	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 5,062.56	0.00% 0.00% 0.00% 0.00% 0.00%	1,265.64 461.18 2,531.28 922.35 5,062.56	0.00% 0.00% 0.00% 0.00% 0.00%	1,265.64 461.18 2,531.28 922.35 5,062.56	0.00% 0.00% 0.00% 0.00% 0.00%	1,265.64 461.18 2,531.28 922.35 5,062.56	0.00% 0.00% 0.00% 0.00% 0.00%	1,265.64 461.18 2,531.28 922.35 5,062.56
Master of Health Services Management (MHSM)/Graduate Certificate in Health Services Management (GCHSM) Half Course (1.5 Credit Hours) Tuition Half Course (1.3 Credit Hours) Program Fee One Course (1.3 Credit Hours) Tuition One Course (1.3 Credit Hours) Tuition Two Courses (6.0 Credit Hours) Program Fee Two Courses (6.0 Credit Hours) Program Fee	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 5,062.56 \$ 1,844.70	0.00% 0.00% 0.00% 0.00% 0.00%	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 5,062.56 \$ 1,844.70	0.00% 0.00% 0.00% 0.00% 0.00%	1,265.64 461.18 2,531.28 922.35 5,062.56 1,844.70	0.00% 0.00% 0.00% 0.00% 0.00%	1,265.64 461.18 2,531.28 922.35 5,062.56 1,844.70	0.00% 0.00% 0.00% 0.00% 0.00%	1,265.64 461.18 2,531.28 922.35 5,062.56 1,844.70	0.00% 0.00% 0.00% 0.00% 0.00%	1,265.64 461.18 2,531.28 922.35 5,062.56 1,844.70
Master of Health Services Management (MHSM)/Graduate Certificate in Health Services Management (GCHSM) Half Course (1.5 Credit Hours) Tuition Half Course (1.5 Credit Hours) Program Fee One Course (3.0 Credit Hours) Tuition One Course (3.0 Credit Hours) Tuition Two Courses (6.0 Credit Hours) Tuition	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 5,062.56	0.00% 0.00% 0.00% 0.00%	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 5,062.56	0.00% 0.00% 0.00% 0.00% 0.00%	1,265.64 461.18 2,531.28 922.35 5,062.56	0.00% 0.00% 0.00% 0.00% 0.00%	1,265.64 461.18 2,531.28 922.35 5,062.56	0.00% 0.00% 0.00% 0.00% 0.00%	1,265.64 461.18 2,531.28 922.35 5,062.56	0.00% 0.00% 0.00% 0.00% 0.00%	1,265.64 461.18 2,531.28 922.35 5,062.56
Master of Health Services Management (MHSM)/Graduate Certificate in Health Services Management (GCHSM) Half Course (1.5 Credit Hours) Tuition Half Course (1.5 Credit Hours) Program Fee One Course (3.0 Credit Hours) Tuition One Course (3.0 Credit Hours) Trution Two Courses (6.0 Credit Hours) Trution Two Courses (6.0 Credit Hours) Tuition Three Courses (9.0 Credit Hours) Tuition	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 5,062.56 \$ 1,844.70 \$ 7,593.84 \$ 2,767.05 \$ 10,125.12	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 5,062.56 \$ 1,844.70 \$ 7,593.84 \$ 2,767.05 \$ 10,125.12	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%	1,265.64 461.18 2,531.28 922.35 5,062.56 1,844.70 7,593.84 2,767.05 10,125.12	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%	1,265.64 461.18 2,531.28 922.35 5,062.56 1,844.70 7,593.84 2,767.05 10,125.12	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%	1,265.64 461.18 2,531.28 922.35 5,062.56 1,844.70 7,593.84 2,767.05 10,125.12	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%	1,265.64 461.18 2,531.28 922.35 5,062.56 1,844.70 7,593.84 2,767.05 10,125.12
Master of Health Services Management (MHSM)/Graduate Certificate in Health Services Management (GCHSM) Half Course (1.5 Credit Hours) Tuition Half Course (1.5 Credit Hours) Program Fee One Course (3.0 Credit Hours) Tuition One Course (3.0 Credit Hours) Tuition Two Courses (6.0 Credit Hours) Trogram Fee Three Courses (9.0 Credit Hours) Program Fee	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 5,062.56 \$ 1,844.70 \$ 7,593.84 \$ 2,767.05	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 5,062.56 \$ 1,844.70 \$ 7,593.84 \$ 2,767.05	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%	1,265.64 461.18 2,531.28 922.35 5,062.56 1,844.70 7,593.84 2,767.05	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%	1,265.64 461.18 2,531.28 922.35 5,062.56 1,844.70 7,593.84 2,767.05	0.00% 0.00% 0.00% 0.00% 0.00% 0.00%	1,265.64 461.18 2,531.28 922.35 5,062.56 1,844.70 7,593.84 2,767.05	0.00% 0.00% 0.00% 0.00% 0.00% 0.00%	1,265.64 461.18 2,531.28 922.35 5,062.56 1,844.70 7,593.84 2,767.05
Master of Health Services Management (MHSM)/Graduate Certificate in Health Services Management (GCHSM) Half Course (1.5 Credit Hours) Tuition Half Course (1.5 Credit Hours) Program Fee One Course (3.0 Credit Hours) Program fee Two Courses (6.0 Credit Hours) Program Fee Two Courses (6.0 Credit Hours) Tuition Two Courses (6.0 Credit Hours) Tuition Two Courses (9.0 Credit Hours) Tuition Three Courses (9.0 Credit Hours) Tuition Four Courses (12.0 Credit Hours) Thioman Fee Graduate Certificate in Advanced Clinical	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 5,062.56 \$ 1,844.70 \$ 7,593.84 \$ 2,767.05 \$ 10,125.12	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 5,062.56 \$ 1,844.70 \$ 7,593.84 \$ 2,767.05 \$ 10,125.12	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%	1,265.64 461.18 2,531.28 922.35 5,062.56 1,844.70 7,593.84 2,767.05 10,125.12	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%	1,265.64 461.18 2,531.28 922.35 5,062.56 1,844.70 7,593.84 2,767.05 10,125.12	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%	1,265.64 461.18 2,531.28 922.35 5,062.56 1,844.70 7,593.84 2,767.05 10,125.12	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%	1,265.64 461.18 2,531.28 922.35 5,062.56 1,844.70 7,593.84 2,767.05 10,125.12
Master of Health Services Management (MHSM)/Graduate Certificate in Health Services Management (GCHSM) Half Course (1.5 Credit Hours) Tuition Half Course (1.5 Credit Hours) Toution One Course (3.0 Credit Hours) Toution One Course (6.0 Credit Hours) Toution Two Courses (6.0 Credit Hours) Trution Two Courses (9.0 Credit Hours) Tuition Three Courses (9.0 Credit Hours) Tuition Three Courses (12.0 Credit Hours) Tuition Four Courses (12.0 Credit Hours) Program Fee Four Courses (12.0 Credit Hours) Program Fee Graduate Certificate in Advanced Clinical Study of Addiction	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 5,062.56 \$ 1,844.70 \$ 7,593.84 \$ 2,767.05 \$ 10,125.12 \$ 3,689.40	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 5,062.56 \$ 1,844.70 \$ 7,593.84 \$ 2,767.05 \$ 10,125.12 \$ 3,689.40	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%	1,265.64 461.18 922.35 5,062.56 1,844.70 7,593.84 2,767.05 10,125.12 3,689.40	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%	1,265.64 461.18 922.35 5,062.56 1,844.70 7,593.84 2,767.05 10,125.12 3,689.40	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%	1,265.64 461.18 922.35 5,062.56 1,844.70 7,593.84 2,767.05 10,125.12 3,689.40	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%	1,265.64 46.118 922.35 5,062.56 1,844.70 7,593.84 2,767.05 10,125.12 3,689.40
Master of Health Services Management (MHSM)/Graduate Certificate in Health Services Management (GCHSM) Half Course (1.5 Credit Hours) Tuition Half Course (1.5 Credit Hours) Program Fee One Course (3.0 Credit Hours) Program fee Two Courses (6.0 Credit Hours) Program Fee Two Courses (6.0 Credit Hours) Tuition Two Courses (6.0 Credit Hours) Tuition Two Courses (9.0 Credit Hours) Tuition Three Courses (9.0 Credit Hours) Tuition Four Courses (12.0 Credit Hours) Thioman Fee Graduate Certificate in Advanced Clinical	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 5,062.56 \$ 1,844.70 \$ 7,593.84 \$ 2,767.05 \$ 10,125.12	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 5,062.56 \$ 1,844.70 \$ 7,593.84 \$ 2,767.05 \$ 10,125.12	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%	1,265.64 461.18 2,531.28 922.35 5,062.56 1,844.70 7,593.84 2,767.05 10,125.12	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%	1,265.64 461.18 2,531.28 922.35 5,062.56 1,844.70 7,593.84 2,767.05 10,125.12	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%	1,265.64 461.18 2,531.28 922.35 5,062.56 1,844.70 7,593.84 2,767.05 10,125.12	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%	1,265.64 461.18 922.35 5,062.56 1,844.70 7,593.84 2,767.05 10,125.12
Master of Health Services Management (MHSM)/Graduate Certificate in Health Services Management (GCHSM) Half Course (1.5 Credit Hours) Tuition Half Course (1.5 Credit Hours) Trogram Fee One Course (3.0 Credit Hours) Program Fee Two Courses (6.0 Credit Hours) Trogram Fee Two Courses (6.0 Credit Hours) Trogram Fee Three Courses (9.0 Credit Hours) Trogram Fee Four Courses (9.0 Credit Hours) Tuition Three Courses (9.0 Credit Hours) Trogram Fee Four Courses (1.2 Credit Hours) Tuition Four Courses (1.2 Credit Hours) Trogram Fee Four Courses (1.2 Credit Hours) Program Fee Fraduate Certificate in Advanced Clinical Study of Addiction International Course Fee Graduate Certificate in Epidemilogy and Biostatistics	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 5,062.56 \$ 1,844.70 \$ 7,593.84 \$ 2,767.05 \$ 10,125.12 \$ 3,689.40 1,353.15	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00%	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 5,062.56 \$ 1,844.70 \$ 2,767.05 \$ 10,125.12 \$ 3,689.40 1,420.81	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00%	1,265.64 461.18 9.22.35 5,062.56 1,844.70 7,593.84 2,767.05 10,125.12 3,689.40 1,491.85	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00%	1,265.64 461.18 922.35 5,062.56 1,844.70 7,593.84 2,767.05 10,125.12 3,689.40 1,566.44	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00%	1,265.64 461.18 9.22.35 5,062.56 1,844.70 7,593.84 2,767.05 10,125.12 3,689.40 1,644.76	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00%	1,265.64 461.18 2,531.28 922.35 5,062.56 1,844.70 7,593.84 2,767.05 10,125.12 3,689.40 1,727.00
Master of Health Services Management (MHSM)/Graduate Certificate in Health Services Management (GCHSM) Half Course (1.5 Credit Hours) Tuition Half Course (1.5 Credit Hours) Program Fee One Course (3.0 Credit Hours) Program Fee Two Courses (6.0 Credit Hours) Program Fee Two Courses (6.0 Credit Hours) Program Fee Three Courses (9.0 Credit Hours) Tuition Three Courses (9.0 Credit Hours) Tuition Three Courses (9.0 Credit Hours) Tuition Four Courses (12.0 Credit Hours) Program Fee Four Courses (12.0 Credit Hours) Program Fee Graduate Certificate in Advanced Clinical Study of Addiction	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 5,062.56 \$ 1,844.70 \$ 7,593.84 \$ 2,767.05 \$ 10,125.12 \$ 3,689.40	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 5,062.56 \$ 1,844.70 \$ 7,593.84 \$ 2,767.05 \$ 10,125.12 \$ 3,689.40	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%	1,265.64 461.18 922.35 5,062.56 1,844.70 7,593.84 2,767.05 10,125.12 3,689.40	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%	1,265.64 461.18 922.35 5,062.56 1,844.70 7,593.84 2,767.05 10,125.12 3,689.40	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%	1,265.64 461.18 922.35 5,062.56 1,844.70 7,593.84 2,767.05 10,125.12 3,689.40	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%	1,265.64 46.118 922.35 5,062.56 1,844.70 7,593.84 2,767.05 10,125.12 3,689.40
Master of Health Services Management (MHSM)/Graduate Certificate in Health Services Management (GCHSM) Half Course (1.5 Credit Hours) Tuition Half Course (1.5 Credit Hours) Trogram Fee One Course (3.0 Credit Hours) Program Fee Two Courses (6.0 Credit Hours) Trogram Fee Two Courses (6.0 Credit Hours) Trogram Fee Three Courses (9.0 Credit Hours) Trogram Fee Four Courses (9.0 Credit Hours) Tuition Three Courses (9.0 Credit Hours) Trogram Fee Four Courses (1.2 Credit Hours) Tuition Four Courses (1.2 Credit Hours) Trogram Fee Four Courses (1.2 Credit Hours) Program Fee Fraduate Certificate in Advanced Clinical Study of Addiction International Course Fee Graduate Certificate in Epidemilogy and Biostatistics	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 5,062.56 \$ 1,844.70 \$ 7,593.84 \$ 2,767.05 \$ 10,125.12 \$ 3,689.40 1,353.15	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00%	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 5,062.56 \$ 1,844.70 \$ 2,767.05 \$ 10,125.12 \$ 3,689.40 1,420.81	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00%	1,265.64 461.18 9.22.35 5,062.56 1,844.70 7,593.84 2,767.05 10,125.12 3,689.40 1,491.85	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00%	1,265.64 461.18 922.35 5,062.56 1,844.70 7,593.84 2,767.05 10,125.12 3,689.40 1,566.44	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00%	1,265.64 461.18 9.22.35 5,062.56 1,844.70 7,593.84 2,767.05 10,125.12 3,689.40 1,644.76	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00%	1,265.64 461.18 922.35 5,062.56 1,844.70 7,593.84 2,767.05 10,125.12 3,689.40 1,727.00
Master of Health Services Management (MHSM)/Graduate Certificate in Health Services Management (GCHSM) Half Course (1.5 Credit Hours) Tuition Half Course (1.5 Credit Hours) Toution One Course (3.0 Credit Hours) Program Fee Two Courses (6.0 Credit Hours) Trution Two Courses (6.0 Credit Hours) Trution Two Courses (1.0 Credit Hours) Program Fee Four Courses (9.0 Credit Hours) Tuition Three Courses (1.0 Credit Hours) Program Fee Four Courses (1.0 Credit Hours) Trution Four Courses (1.0 Credit Hours) Program Fee Four Courses (1.0 Credit Hours) Program Fee Four Courses (1.0 Credit Hours) Program Fee Graduate Certificate in Advanced Clinical Study of Addiction International Course Fee Graduate Certificate in Epidemilogy and Biostatistics International Course Fee Graduate Certificate in Public Health Program and Policy Planning and Evaluation	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 5,062.56 \$ 1,844.00 \$ 7,593.84 \$ 2,2767.05 \$ 1,0125.12 \$ 3,689.40 1,353.15 1,848.00	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00%	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 9,062.56 \$ 1,844.70 \$ 7,593.84 \$ 2,670.55 \$ 2,670.55 \$ 2,640.40 1,420.81 1,940.40	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00%	1,265.64 461.18 922.35 5,062.56 1,844.70 7,593.84 2,767.05 3,689.40 1,491.85 1,491.85 2,037.42	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00%	1,265.64 461.18 2,531.28 292.25 5,062.56 1,844.70 7,593.84 2,767.05 3,689.40 1,2566.44 2,139.29	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00%	1,265.64 461.18 292.35 5,062.56 1,844.70 10,125.12 3,689.40 1,644.76 2,246.26	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00%	1,265,64 461.18 2,531.28 922.35 5,062.56 1,844.70 7,593.84 2,767.03 10,125.12 3,689.40 1,727.00 2,358.57
Master of Health Services Management (MHSM)/Graduate Certificate in Health Services Management (GCHSM) Half Course (1.5 Credit Hours) Tuition Healt Course (1.5 Credit Hours) Trution One Course (3.0 Credit Hours) Program Fee Two Courses (6.0 Credit Hours) Tuition Two Courses (6.0 Credit Hours) Tuition Two Courses (9.0 Credit Hours) Tuition Three Courses (9.0 Credit Hours) Tuition Four Courses (12.0 Credit Hours) Tuition Four Courses (12.0 Credit Hours) Trogram Fee Graduate Certificate in Advanced Clinical Study of Addiction International Course Fee Graduate Certificate in Epidemilogy and Biostatistics International Course Fee Graduate Certificate in Public Health Program and Policy Planning and	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 5,062.56 \$ 1,844.70 \$ 7,593.84 \$ 2,767.05 \$ 10,125.12 \$ 3,689.40 1,353.15	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00%	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 5,062.56 \$ 1,844.70 \$ 2,767.05 \$ 10,125.12 \$ 3,689.40 1,420.81	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00%	1,265.64 461.18 9.22.35 5,062.56 1,844.70 7,593.84 2,767.05 10,125.12 3,689.40 1,491.85	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00%	1,265.64 461.18 922.35 5,062.56 1,844.70 7,593.84 2,767.05 10,125.12 3,689.40 1,566.44	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00%	1,265.64 461.18 9.22.35 5,062.56 1,844.70 7,593.84 2,767.05 10,125.12 3,689.40 1,644.76	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00%	1,265.64 461.18 922.35 5,062.56 1,844.70 7,593.84 2,767.05 10,125.12 3,689.40 1,727.00
Master of Health Services Management (MHSM)/Graduate Certificate in Health Services Management (GCHSM) Half Course (1.5 Credit Hours) Tuition Half Course (1.5 Credit Hours) Toution One Course (3.0 Credit Hours) Program Fee Two Courses (6.0 Credit Hours) Trution Two Courses (6.0 Credit Hours) Trution Two Courses (1.0 Credit Hours) Program Fee Four Courses (9.0 Credit Hours) Tuition Three Courses (1.0 Credit Hours) Program Fee Four Courses (1.0 Credit Hours) Trution Four Courses (1.0 Credit Hours) Program Fee Four Courses (1.0 Credit Hours) Program Fee Four Courses (1.0 Credit Hours) Program Fee Graduate Certificate in Advanced Clinical Study of Addiction International Course Fee Graduate Certificate in Epidemilogy and Biostatistics International Course Fee Graduate Certificate in Public Health Program and Policy Planning and Evaluation	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 5,062.56 \$ 1,844.00 \$ 7,593.84 \$ 2,2767.05 \$ 1,0125.12 \$ 3,689.40 1,353.15 1,848.00	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00%	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 95,062.56 \$ 1,844.70 \$ 7,593.84 \$ 2,670.55 \$ 2,670.55 \$ 2,689.40 1,420.81 1,940.40	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00%	1,265.64 461.18 922.35 5,062.56 1,844.70 7,593.84 2,767.05 3,689.40 1,491.85 1,491.85 2,037.42	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00%	1,265.64 461.18 2,531.28 292.25 5,062.56 1,844.70 7,593.84 2,767.05 3,689.40 1,2566.44 2,139.29	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00%	1,265.64 461.18 292.35 5,062.56 1,844.70 10,125.12 3,689.40 1,644.76 2,246.26	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00%	1,265,64 461.18 2,531.28 922.35 5,062.56 1,844.70 7,593.84 2,76703 10,125,12 3,689.40 1,727.00 2,358.57
Master of Health Services Management (MHSM)/Graduate Certificate in Health Services Management (GCHSM) Half Course (1.5 Credit Hours) Truition Healt Course (1.5 Credit Hours) Program Fee One Course (3.0 Credit Hours) Program Fee Two Courses (6.0 Credit Hours) Truition Two Courses (6.0 Credit Hours) Truition Two Courses (6.0 Credit Hours) Truition Two Courses (9.0 Credit Hours) Truition Three Courses (9.0 Credit Hours) Truition Three Courses (9.0 Credit Hours) Truition Three Courses (9.0 Credit Hours) Truition Four Courses (12.0 Credit Hours) Truition Four Course Fee Graduate Certificate in Epidemilogy and Biostatistics International Course Fee Graduate Certificate in Public Health Program and Policy Planning and Evaluation International Course Fee Graduate Certificate in Dublic Kealth Program and Policy Planning Course Fee Graduate Certificate in Dublic Kealth Program and Policy Planning and Evaluation	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 5,062.56 \$ 1,844.70 \$ 2,759.34 \$ 1,025.12 \$ 3,689.40 1,353.15 1,353.15 1,848.00 1,848.00	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00%	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 5,062.56 \$ 1,844.70 \$ 7,553.84 \$ 0,275.75 \$ 10,125.12 \$ 3,689.40 1,240.81 1,240.40 1,940.40	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00%	1,265,64 461.18 2,531.28 292.25 5,062.56 1,844.70 7,593.84 2,767.05 10,125.12 3,689.40 1,491.85 2,037.42 2,037.42	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00%	1,265,64 461,18 2,531,28 292,23 5,5062,56 1,844,70 7,593,84 2,767,05 10,125,12 3,689,40 2,139,29 2,139,29 2,139,29	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00%	1,265,64 461.18 2,531.28 292,35 5,062,56 1,844,70 7,593,84 2,767,05 10,125,12 3,689,40 1,254,76 1,644,76 2,246,26 2,246,26	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00%	1,265.64 461.18 2,531.28 2,923.35 5,062.56 1,844.70 7,593.84 2,767.05 10,125.12 3,689.40 1,727.00 2,2358.57 2,358.57
Master of Health Services Management (MHSM)/Graduate Certificate in Health Services Management (GCHSM) Half Course (1.5 Credit Hours) Tuition Half Course (1.5 Credit Hours) Toution One Course (3.0 Credit Hours) Program Fee Two Courses (6.0 Credit Hours) Trution Two Courses (6.0 Credit Hours) Trution Two Courses (9.0 Credit Hours) Toution Three Courses (9.0 Credit Hours) Tuition Four Courses (12.0 Credit Hours) Tuition Four Courses (12.0 Credit Hours) Trution Four Courses (12.0 Credit Hours) Program Fee Four Courses (12.0 Credit Hours) Program Fee Graduate Certificate in Advanced Clinical Study of Addiction International Course Fee Graduate Certificate in Epidemilogy and Biostatistics International Course Fee Graduate Certificate in Public Health Program and Policy Planning and Evaluation International Course Fee Graduate Certificate in Data Science Python 1 and 2 - International	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 5,062.56 \$ 1,844.70 \$ 1,844.00 1,848.00 1,848.00 \$ 3,103.39 \$ 3,103.39	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00%	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 5,062.56 \$ 1,844.70 \$ 7,593.84 \$ 0,125.12 \$ 3,689.40 1,420.81 1,940.40 \$ 1,940.40 \$ 3,258.56	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00%	1,265.64 461.18 292.35 5,062.56 1,844.70 7,593.84 2,767.05 1,0425.12 3,689.40 1,491.85 2,037.42 2,037.42 2,037.42	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00%	1,265.64 461.18 2,531.28 3,502.56 1,844.70 7,593.84 2,767.05 1,0125.12 3,689.40 2,139.29 2,139.29 2,139.29 2,139.29	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00%	1,265.64 461.18 2,531.28 2,235 1,844.70 1,0125.12 3,689.40 1,644.76 2,246.26 2,246.26	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00%	1,265.64 461.18 2,531.28 3,5062.56 1,844.70 7,593.84 2,767.65 1,844.70 1,1727.00 2,358.57 2,358.57 2,358.57
Master of Health Services Management (MHSM)/Graduate Certificate in Health Services Management (GCHSM) Half Course (1.5 Credit Hours) Tuition Half Course (1.5 Credit Hours) Toution One Course (3.0 Credit Hours) Program Fee Two Courses (6.0 Credit Hours) Trution Two Courses (6.0 Credit Hours) Trution Two Courses (1.0 Credit Hours) Trution Three Courses (9.0 Credit Hours) Trution Three Courses (9.0 Credit Hours) Trution Four Courses (1.2 O Credit Hours) Trution Four Courses (1.2 O Credit Hours) Trution Four Courses (1.2 O Credit Hours) Program Fee Four Courses (1.2 O Credit Hours) Program Fee Four Courses (1.2 O Credit Hours) Program Fee Graduate Certificate in Advanced Clinical Study of Addiction International Course Fee Graduate Certificate in Epidemilogy and Biostatistics International Course Fee Graduate Certificate in Public Health Program and Policy Planning and Evaluation International Course Fee Graduate Certificate in Data Science Python 1 and 2 - International Workshops and Final Project - International	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 5,062.56 \$ 1,844.70 \$ 1,844.00 1,848.00 1,848.00 \$ 3,103.39 \$ 3,103.39	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00%	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 5,062.56 \$ 1,844.70 \$ 0,7593.84 \$ 0,2767.05 \$ 1,0125.12 \$ 0,0125.12 \$ 0,015.12 \$ 0,015.1	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00%	1,265,64 461.18 2,531.28 292.25 5,5062.56 1,844.70 7,593.84 2,767.05 10,125.12 3,689.40 1,491.85 2,037.42 2,037.42	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00%	1,265,64 461,18 2,531,28 292,23 5,5062,56 1,844,70 7,593,84 2,767,05 10,125,12 3,689,40 2,139,29 2,139,29 2,139,29	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00%	1,265,64 461.18 2,531.28 292,35 5,062,56 1,844,70 7,593,84 2,767,05 10,125,12 3,689,40 1,254,76 1,644,76 2,246,26 2,246,26	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00%	1,265.64 461.18 2,531.28 2,923.35 5,062.56 1,844.70 7,593.84 2,767.05 10,125.12 3,689.40 1,727.00 2,2358.57 2,358.57
Master of Health Services Management (MHSM)/Graduate Certificate in Health Services Management (GCHSM) Half Course (1.5 Credit Hours) Tuition Half Course (1.5 Credit Hours) Toution One Course (3.0 Credit Hours) Program Fee Two Courses (6.0 Credit Hours) Toution Two Courses (6.0 Credit Hours) Toution Two Courses (9.0 Credit Hours) Toution Three Courses (9.0 Credit Hours) Toution Four Courses (12.0 Credit Hours) Toution Four Courses (12.0 Credit Hours) Trution Four Courses (12.0 Credit Hours) Program Fee Four Courses (12.0 Credit Hours) Program Fee Graduate Certificate in Advanced Clinical Study of Addiction International Course Fee Graduate Certificate in Epidemilogy and Biostatistics International Course Fee Graduate Certificate in Public Health Program and Policy Planning and Evaluation International Course Fee Graduate Certificate in Data Science Python 1 and 2 - International	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 5,062.56 \$ 1,844.70 \$ 1,844.00 1,848.00 1,848.00 \$ 3,103.39 \$ 3,103.39	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00%	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 5,062.56 \$ 1,844.70 \$ 7,593.84 \$ 0,12512 \$ 3,689.40 1,940.40 1,940.40 \$ 1,940.40 \$ 3,258.56	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00%	1,265.64 461.18 292.35 5,062.56 1,844.70 7,593.84 2,767.05 1,0425.12 3,689.40 1,491.85 2,037.42 2,037.42 2,037.42	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00%	1,265.64 461.18 2,531.28 3,502.56 1,844.70 7,593.84 2,767.05 1,0125.12 3,689.40 2,139.29 2,139.29 2,139.29 2,139.29	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00%	1,265.64 461.18 2,531.28 2,235 1,844.70 1,0125.12 3,689.40 1,644.76 2,246.26 2,246.26	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00%	1,265.64 461.18 2,531.28 3,5062.56 1,844.70 7,593.84 2,767.65 1,844.70 1,1727.00 2,358.57 2,358.57 2,358.57
Master of Health Services Management (MHSM)/Graduate Certificate in Health Services Management (GCHSM) Half Course (1.5 Credit Hours) Tuition Half Course (1.5 Credit Hours) Toution One Course (3.0 Credit Hours) Program Fee Two Courses (6.0 Credit Hours) Trution Two Courses (6.0 Credit Hours) Trution Two Courses (1.0 Credit Hours) Trution Three Courses (9.0 Credit Hours) Trution Three Courses (9.0 Credit Hours) Trution Four Courses (1.2 O Credit Hours) Trution Four Courses (1.2 O Credit Hours) Trution Four Courses (1.2 O Credit Hours) Program Fee Four Courses (1.2 O Credit Hours) Program Fee Four Courses (1.2 O Credit Hours) Program Fee Graduate Certificate in Advanced Clinical Study of Addiction International Course Fee Graduate Certificate in Epidemilogy and Biostatistics International Course Fee Graduate Certificate in Public Health Program and Policy Planning and Evaluation International Course Fee Graduate Certificate in Data Science Python 1 and 2 - International Workshops and Final Project - International	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 5,062.56 \$ 1,844.70 \$ 1,844.00 1,848.00 1,848.00 \$ 3,103.39 \$ 3,103.39	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00%	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 5,062.56 \$ 1,844.70 \$ 7,593.84 \$ 0,12512 \$ 3,689.40 1,940.40 1,940.40 \$ 1,940.40 \$ 3,258.56	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00%	1,265.64 461.18 292.35 5,062.56 1,844.70 7,593.84 2,767.05 1,0425.12 3,689.40 1,491.85 2,037.42 2,037.42 2,037.42	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00%	1,265.64 461.18 2,531.28 3,502.56 1,844.70 7,593.84 2,767.05 1,0125.12 3,689.40 2,139.29 2,139.29 2,139.29 2,139.29	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00%	1,265.64 461.18 2,531.28 2,235 1,844.70 1,0125.12 3,689.40 1,644.76 2,246.26 2,246.26	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00%	1,265.64 461.18 2,531.28 3,5062.56 1,844.70 7,593.84 2,767.65 1,844.70 1,1727.00 2,358.57 2,358.57 2,358.57
Master of Health Services Management (MHSM)/Graduate Certificate in Health Services Management (GCHSM) Half Course (1.5 Credit Hours) Tuition Half Course (1.5 Credit Hours) Tuition One Course (3.0 Credit Hours) Trogram Fee Two Courses (6.0 Credit Hours) Trogram Fee Two Courses (6.0 Credit Hours) Trogram Fee Courses (9.0 Credit Hours) Tuition Twe Courses (9.0 Credit Hours) Tuition Three Courses (9.0 Credit Hours) Tuition Turee Courses (12.0 Credit Hours) Tuition Four Courses (12.0 Credit Hours) Trogram Fee Four Courses (12.0 Credit Hours) Trogram Fee Four Courses (12.0 Credit Hours) Trogram Fee Graduate Certificate in Advanced Clinical Study of Addiction International Course Fee Graduate Certificate in Epidemilogy and Biostatistics International Course Fee Graduate Certificate in Public Health Program and Policy Planning and Evaluation International Course Fee Graduate Certificate in Dublic Health Program and Policy Planning and Evaluation International Course Fee Graduate Certificate in Data Science Python 1 and 2 - International Workshops and Final Project - International Graduate Certificate in Couple and Family CourseIling Studies International Course Fee	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 5,062.56 \$ 1,844.00 \$ 7,793.84 \$ 2,767.05 \$ 1,2844.00 1,848.00 1,848.00 \$ 3,103.39 \$ 1,551.70	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00%	\$ 1,265,64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 9,062.56 \$ 1,284.70 \$ 2,767.05 \$ 2,767.05 \$ 2,767.05 \$ 2,767.05 \$ 1,2420.81 1 1,940.40 \$ 3,258.56 \$ 1,240.40	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00%	1,265.64 461.18 2,331.28 922.35 1,844.70 10,125.12 3,689.40 1,491.85 2,037.42 2,037.42 2,037.42 2,037.42 2,037.42	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00%	1,265.64 461.18 2,531.28 2,922.55 1,864.70 7,593.84 2,767.05 10,125.12 3,689.40 2,139.29 2,139.29 2,139.29 2,139.29 3,592.56 1,710.75	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00%	1,265,64 461,18 2,531,28 2,923,55 1,844,70 10,125,12 3,689,40 1,2570,55 1,844,76 1,244,76 2,246,26 2,246,26 2,246,26 3,772,19 1,796,29	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00%	1,265,64 461.18 2,531.28 3,062.56 1,844.70 7,593.84 2,767.05 10,125.12 3,689.40 1,727.00 2,358.57 2,358.57 2,358.57 3,960.90 1,886.10
Master of Health Services Management (MHSM)/Graduate Certificate in Health Services Management (GCHSM) Half Course (1.5 Credit Hours) Tuition Half Course (1.5 Credit Hours) Trogram Fee One Course (3.0 Credit Hours) Program Fee Two Courses (6.0 Credit Hours) Trogram Fee Two Courses (6.0 Credit Hours) Trogram Fee Courses (9.0 Credit Hours) Trogram Fee Four Courses (9.0 Credit Hours) Trogram Fee Four Courses (12.0 Credit Hours) Program Fee Fraduate Certificate in Epidemilogy and Biostatistics International Course Fee Graduate Certificate in Public Health Program and Policy Planning and Evaluation International Course Fee Fraduate Certificate in Data Science Python 1 and 2 - International Workshops and Final Project - International Graduate Certificate in Couple and Family Counselling Studies International Course Fee Fraduate Certificate in Bioinformatics	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 5,062.56 \$ 1,844.70 \$ 1,844.80 1,848.00 1,848.00 \$ 3,103.39 \$ 1,551.70 \$ 3,559.50	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00%	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 5,062.56 \$ 1,844.70 \$ 7,593.84 \$ 0,125.12 \$ 1,844.70 \$ 1,940.40 \$ 1,940.40 \$ 1,940.40 \$ 3,258.56 \$ 1,629.29 \$ 3,737.48	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00%	1,265.64 461.18 292.35 5,062.56 1,844.70 1,0125.12 3,689.40 1,491.85 2,037.42 2,037.42 2,037.42 3,421.49 1,710.75	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00% 5.00%	1,265.64 461.18 2,531.28 3,502.56 1,844.70 7,593.84 2,767.05 1,844.70 1,1556.44 2,139.29 2,139.29 2,139.29 2,139.29 3,592.56 1,710.75 4,120.57	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00%	1,265.64 461.18 2,531.28 2,223 1,844.70 1,0125.12 3,689.40 1,644.76 2,246.26 2,246.26 3,772.19 1,796.29 1,796.29	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00%	1,265.64 461.18 2,511.28 3,502.56 1,844.70 7,593.84 2,767.65 1,844.70 1,7527.00 1,7527.00 2,358.57 2,358.57 2,358.57 2,358.57 3,960.80 1,886.10 1,886.10
Master of Health Services Management (MHSM)/Graduate Certificate in Health Services Management (GCHSM) Half Course (1.5 Credit Hours) Tuition One Course (3.0 Credit Hours) Troution One Course (3.0 Credit Hours) Program Fee Two Courses (6.0 Credit Hours) Program Fee Two Courses (6.0 Credit Hours) Program Fee Courses (9.0 Credit Hours) Program Fee Four Courses (9.0 Credit Hours) Tuition Three Courses (9.0 Credit Hours) Program Fee Four Courses (12.0 Credit Hours) Troution Four Courses (12.0 Credit Hours) Program Fee Four Courses (12.0 Credit Hours) Program Fee Four Courses (12.0 Credit Hours) Program Fee Graduate Certificate in Advanced Clinical Study of Addiction International Course Fee Graduate Certificate in Epidemilogy and Biostatistics International Course Fee Graduate Certificate in Public Health Program and Policy Planning and Evaluation International Course Fee Graduate Certificate in Data Science Python 1 and 2 - International Workshops and Final Proget - International Graduate Certificate in Gueple and Family Counselling Studies International Course Fee Graduate Certificate in Bioinformatics International Course Fee Graduate Certificate in Bioinformatics International Course Fee	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 5,062.56 \$ 1,844.00 \$ 7,793.84 \$ 2,767.05 \$ 1,2844.00 1,848.00 1,848.00 \$ 3,103.39 \$ 1,551.70	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00%	\$ 1,265,64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 9,062.56 \$ 1,284.70 \$ 2,767.05 \$ 2,767.05 \$ 2,767.05 \$ 2,767.05 \$ 1,242.81 1 1,440.40 1 1,940.40 \$ 3,258.56 \$ 1,629.29	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00%	1,265.64 461.18 2,331.28 922.35 1,844.70 10,125.12 3,689.40 1,491.85 2,037.42 2,037.42 2,037.42 2,037.42 2,037.42	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00%	1,265.64 461.18 2,531.28 2,922.55 1,844.70 7,593.84 2,767.05 10,125.12 3,689.40 2,139.29 2,139.29 2,139.29 2,139.29 3,592.56 1,710.75	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00%	1,265,64 461,18 2,531,28 2,923,55 1,844,70 10,125,12 3,689,40 1,2570,55 1,844,76 1,244,76 2,246,26 2,246,26 2,246,26 3,772,19 1,796,29	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00%	1,265,64 461.18 2,531.28 3,062.56 1,844.70 7,593.84 2,767.05 10,125.12 3,689.40 1,727.00 2,358.57 2,358.57 2,358.57 3,960.90 1,886.10
Master of Health Services Management (MHSM)/Graduate Certificate in Health Services Management (GCHSM) Half Course (1.5 Credit Hours) Tuition Half Course (1.5 Credit Hours) Tuition One Course (3.0 Credit Hours) Truition Two Courses (6.0 Credit Hours) Truition Two Courses (6.0 Credit Hours) Truition Two Courses (6.0 Credit Hours) Tuition Three Courses (9.0 Credit Hours) Truition Three Courses (9.0 Credit Hours) Truition Four Courses (9.0 Credit Hours) Truition Four Courses (9.0 Credit Hours) Truition Four Courses (9.0 Credit Hours) Program Fee Graduate Certificate in Advanced Clinical Study of Addiction International Course Fee Graduate Certificate in Epidemilogy and Biostatistics Graduate Certificate in Data Science Graduate Certificate in Bioinformatics International Course Fee International Course Fee International Course Fee Graduate Certificate in Bioinformatics International Course Fee Graduate Certificate in Bioinformatics International Course Fee Graduate Certificate in Bioinformatics International Course Fee Graduate Certificate in Bioinformatics	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 5,062.56 \$ 1,844.70 \$ 1,844.80 1,848.00 1,848.00 \$ 3,103.39 \$ 1,551.70 \$ 3,559.50	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00%	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 5,062.56 \$ 1,844.70 \$ 7,593.84 \$ 0,125.12 \$ 1,844.70 \$ 1,940.40 \$ 1,940.40 \$ 1,940.40 \$ 3,258.56 \$ 1,629.29 \$ 3,737.48	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00%	1,265.64 461.18 292.35 5,062.56 1,844.70 1,0125.12 3,689.40 1,491.85 2,037.42 2,037.42 2,037.42 3,421.49 1,710.75	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00% 5.00%	1,265.64 461.18 2,531.28 3,502.56 1,844.70 7,593.84 2,767.05 1,844.70 1,1556.44 2,139.29 2,139.29 2,139.29 2,139.29 3,592.56 1,710.75 4,120.57	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00%	1,265.64 461.18 2,531.28 2,223 1,844.70 1,0125.12 3,689.40 1,644.76 2,246.26 2,246.26 3,772.19 1,796.29 1,796.29	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00%	1,265.64 461.18 2,531.28 3,5062.56 1,844.70 7,593.84 2,767.05 1,844.70 1,1727.00 2,358.57 2,358.57 2,358.57 3,960.80 1,886.10 1,886.10
Master of Health Services Management (MHSM)/Graduate Certificate in Health Services Management (GCHSM) Half Course (1.5 Credit Hours) Tuition One Course (3.0 Credit Hours) Toution One Course (3.0 Credit Hours) Troution Two Courses (6.0 Credit Hours) Troution Two Courses (6.0 Credit Hours) Troution Two Courses (1.0 Credit Hours) Toution Three Courses (9.0 Credit Hours) Tuition Four Courses (1.0 Credit Hours) Toution Four Courses (1.0 Credit Hours) Troution Four Courses (1.0 Credit Hours) Troution Four Courses (1.0 Credit Hours) Troution Four Courses (1.0 Credit Hours) Program Fee Graduate Certificate in Advanced Clinical Study of Addiction International Course Fee Graduate Certificate in Epidemilogy and Biostatistics International Course Fee Graduate Certificate in Public Health Program and Policy Planning and Evaluation International Course Fee Graduate Certificate in Data Science Graduate Certificate in Data Science Graduate Certificate in Course and Final Project - International Workshops and Final Project - International Graduate Certificate in Course Adversion International Course Fee Graduate Certificate in Data Science Graduate Certificate in Data Science Graduate Certificate in Data Science Graduate Certificate in Gouple and Family Counselling Studies International Course Fee Graduate Certificate in Bioinformatics International Course Fee Graduate Certificate in Bioinformatics International Course Fee Graduate Diploma in Addictions and Mental Health Psychotherapy	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 5,062.56 \$ 1,844.70 \$ 1,844.80 1,848.00 1,848.00 \$ 3,103.39 \$ 1,551.70 \$ 3,559.50	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00%	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 5,062.56 \$ 1,844.70 \$ 7,593.84 \$ 0,125.12 \$ 1,844.70 \$ 1,940.40 \$ 1,940.40 \$ 1,940.40 \$ 3,258.56 \$ 1,629.29 \$ 3,737.48	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00%	1,265.64 461.18 292.35 5,062.56 1,844.70 1,0125.12 3,689.40 1,491.85 2,037.42 2,037.42 2,037.42 3,421.49 1,710.75	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00% 5.00%	1,265.64 461.18 2,531.28 2,922.35 1,844.70 1,0125.12 3,689.40 2,139.29 2,139.29 2,139.29 2,139.29 3,592.56 1,710.75 4,120.57 2,834.56	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00%	1,265.64 461.18 292.35 5,062.56 1,844.70 1,0125.12 3,689.40 1,264.76 2,246.26 2,246.26 3,772.19 1,796.29 4,326.59	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00%	1,265,64 461,18 2,531,28 2,922,35 5,062,56 1,844,70 7,593,84 2,767,05 1,844,70 1,1727,00 2,358,57 2,358,57 2,358,57 2,358,57 3,960,80 1,886,10 1,886,10
Master of Health Services Management (MHSM)/Graduate Certificate in Health Services Management (GCHSM) Half Course (1.5 Credit Hours) Tuition Half Course (1.5 Credit Hours) Trution One Course (3.0 Credit Hours) Trution One Course (3.0 Credit Hours) Trution Two Courses (6.0 Credit Hours) Trution Two Courses (1.0 Credit Hours) Trution Two Courses (1.0 Credit Hours) Trution Four Courses (1.0 Credit Hours) Program Fee Fraduate Certificate in Advanced Clinical Four Course Fee Fraduate Certificate in Data Science Fraduate Certificate in Data Science Fraduate Certificate in Data Science Fraduate Certificate in Couple and Family CourseIling Studies International Course Fee Fraduate Certificate in Bioinformatics International Course Fee Fraduate Certificate in Addictions and	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 5,062.56 \$ 1,284 \$ 2,767.05 1,284.00 1,353.15 1,848.00 1,848.00 1,848.00 \$ 3,103.39 \$ 1,551.70 \$ 3,559.50 2,448.60	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00% 5.00%	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 1,844.70 \$ 7,593.84 \$ 2,670.55 \$ 1,0125.12 \$ 3,689.40 1,420.81 1,940.40 1,940.40 \$ 3,258.56 \$ 1,629.29 \$ 3,737.48 2,571.03	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00% 5.00%	1,265.64 461.18 292.35 5,062.56 1,844.70 1,0125.12 3,689.40 1,491.85 2,037.42 2,037.42 2,037.42 3,421.49 1,710.75 3,421.49 1,710.75 2,037.42	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00% 5.00%	1,265.64 461.18 2,531.28 3,502.56 1,844.70 7,593.84 2,767.05 1,844.70 1,1556.44 2,139.29 2,139.29 2,139.29 2,139.29 3,592.56 1,710.75 4,120.57	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00% 5.00%	1,265.64 461.18 2,531.28 2,223 1,844.70 1,0125.12 3,689.40 1,644.76 2,246.26 2,246.26 3,772.19 1,796.29 1,796.29	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00% 5.00%	1,265,64 461,18 2,531,28 3,5062,56 1,844,70 10,125,12 3,689,40 1,727,00 2,358,57 2,358,57 2,358,57 3,366,80 1,886,10 1,896,10 1,896,10 1,896,10 1,896,10 1,896,10 1,896,10 1,896,10 1,896,10 1,896,10 1,896,10 1,896,10 1,896,10 1,896,10 1,896,10 1,896,10 1,896,10 1,996,10 1,896,10 1,896,10 1,996,10 1,896,10 1,896,10 1,996,10 1,996,10 1,896,10 1,896,10 1,996,10 1,996,10 1,896,10 1,896,10 1,996,10 1,896,10 1,896,10 1,996,10 1,996,10 1,896,10 1,896,10 1,896,10 1,996,10 1,896,10 1,9
Master of Health Services Management (MHSM)/Graduate Certificate in Health Services Management (GCHSM) Half Course (1.5 Credit Hours) Tuition Half Course (1.5 Credit Hours) Trution One Course (3.0 Credit Hours) Trution Two Courses (6.0 Credit Hours) Trution Two Courses (6.0 Credit Hours) Trution Two Courses (9.0 Credit Hours) Trution Three Courses (9.0 Credit Hours) Trution Three Courses (9.0 Credit Hours) Trution Four Courses (1.0 Credit Hours) Program Fee Graduate Certificate in Advanced Clinical Study of Addiction International Course Fee Graduate Certificate in Public Health Program and Policy Planning and Evaluation International Course Fee Graduate Certificate in Data Science Python 1 and 2 - International Workshops and Final Project - International Graduate Certificate in Data Science Python 1 and 2 - International Graduate Certificate in Bioinformatics International Course Fee Graduate Diploma in Addictions and Mental Health Psychotherapy International Program Fee International Course Fee	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 7,593.84 \$ 2,7593.84 \$ 2,759.36 1,284.70 1,353.15 1,848.00 1,848.00 \$ 3,103.39 \$ 1,551.70 \$ 3,559.50 2,448.60 \$ 1,240.05	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00% 5.00% 5.00%	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 5,062.56 \$ 1,844.70 \$ 1,844.70 \$ 1,940.40 1,940.40 \$ 3,258.56 \$ 1,624.79 2,571.03 1,302.05	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00% 5.00% 5.00%	1,265.64 461.18 292.35 5,062.56 1,844.70 1,0125.12 3,689.40 1,491.85 2,037.42 2,037.42 2,037.42 3,421.49 1,710.75 3,924.35 2,699.58 2,699.58	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00% 5.00% 5.00%	1,265,64 461,18 2,531,28 292,35 5,062,56 1,844,70 1,0125,12 3,689,40 2,7593,84 2,767,05 1,0125,12 3,689,40 2,139,29 2,139,29 2,139,29 2,139,29 2,139,29 2,139,29 2,139,29 2,23	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00% 5.00% 5.00%	1,265.64 461.18 2,531.28 2,922.35 1,844.70 1,1644.76 2,246.26 2,246.26 3,772.19 1,796.29 1,796.29 2,246.2626 2,246.26 2,246.26 2,246.26 2,246.2626 2,246.26 2,246.26 2,246.26 2,246.2627 2,246.26 2,246.26 2,246.26 2,246.2627 2,246.26 2,246.26 2,246.2627 2,246.26 2,246.26 2,246.2627 2,246.26 2,246.26 2,246.2627 2,246.26 2,246.2627 2,246.26 2,246.2627 2,246.26 2,246.26 2,246.2627 2,246.26 2,246.2627 2,246.26 2,246.2627 2,246.26 2,246.26 2,246.2627 2,246.26 2,246.26 2,246.2627 2,246.26 2,246.26 2,246.2627 2,246.26 2,246.26 2,246.2627 2,246.26 2,246.2627 2,246.26 2,246.26 2,246.2627 2,246.26 2,246.26 2,246.26 2,246.2627 2,246.26 2,246.26 2,246.26 2,246.2627 2,246.26 2,246.26 2,246.26 2,246.26 2,246.26 2,246.26 2,246.26 2,246.26 2,246.26 2,246.26 2,246.26 2,246.26 2,246.26 2,246.2627 2,246.26 2,246.26 2,246.26 2,246.26 2,246.26 2,24	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00% 5.00% 5.00%	1,265,64 461.18 2,531.28 2,922.35 5,062.56 1,844.70 7,593.84 2,767.05 1,844.70 1,1727.00 2,358.57 2,358.57 2,358.57 2,358.57 3,960.80 1,886.10 1,886.10 1,886.10 1,886.10
Master of Health Services Management (MHSM)/Graduate Certificate in Health Services Management (GCHSM) Half Course (1.5 Credit Hours) Tuition Half Course (1.5 Credit Hours) Trution One Course (3.0 Credit Hours) Trution Two Courses (6.0 Credit Hours) Trution Two Courses (6.0 Credit Hours) Trution Two Courses (9.0 Credit Hours) Trution Three Courses (9.0 Credit Hours) Trution Four Courses (1.2.0 Credit Hours) Trution Four Course Fee Graduate Certificate in Epidemilogy and Biostatistics International Course Fee Graduate Certificate in Data Science Python 1 and 2 - International Workshops and Final Project - International Graduate Certificate in Data Science International Course Fee Graduate Certificate in Bioinformatics International Course Fee Graduate Certificate in Bioinformatics International Course Fee Graduate Certificate in Bioinformatics International Course Fee Graduate Certificate in Addictions and Mental Health Psychotherapy	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 7,593.84 \$ 2,7593.84 \$ 2,759.36 1,284.70 1,353.15 1,848.00 1,848.00 \$ 3,103.39 \$ 1,551.70 \$ 3,559.50 2,448.60 \$ 1,240.05	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00% 5.00% 5.00%	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 5,062.56 \$ 1,844.70 \$ 1,844.70 \$ 1,940.40 1,940.40 \$ 3,258.56 \$ 1,624.79 2,571.03 1,302.05	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00% 5.00% 5.00%	1,265.64 461.18 292.35 5,062.56 1,844.70 1,0125.12 3,689.40 1,491.85 2,037.42 2,037.42 2,037.42 3,421.49 1,710.75 3,924.35 2,699.58 2,699.58	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00% 5.00% 5.00%	1,265,64 461,18 2,531,28 292,35 5,062,56 1,844,70 1,0125,12 3,689,40 2,7593,84 2,767,05 1,0125,12 3,689,40 2,139,29 2,139,29 2,139,29 2,139,29 2,139,29 2,139,29 2,139,29 2,23	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00% 5.00% 5.00%	1,265.64 461.18 2,531.28 2,922.35 1,844.70 1,1644.76 2,246.26 2,246.26 3,772.19 1,796.29 1,796.29 2,246.2626 2,246.26 2,246.26 2,246.26 2,246.2626 2,246.26 2,246.26 2,246.26 2,246.2627 2,246.26 2,246.26 2,246.26 2,246.2627 2,246.26 2,246.26 2,246.2627 2,246.26 2,246.26 2,246.2627 2,246.26 2,246.26 2,246.2627 2,246.26 2,246.2627 2,246.26 2,246.2627 2,246.26 2,246.26 2,246.2627 2,246.26 2,246.2627 2,246.26 2,246.2627 2,246.26 2,246.26 2,246.2627 2,246.26 2,246.26 2,246.2627 2,246.26 2,246.26 2,246.2627 2,246.26 2,246.26 2,246.2627 2,246.26 2,246.2627 2,246.26 2,246.26 2,246.2627 2,246.26 2,246.26 2,246.26 2,246.2627 2,246.26 2,246.26 2,246.26 2,246.2627 2,246.26 2,246.26 2,246.26 2,246.26 2,246.26 2,246.26 2,246.26 2,246.26 2,246.26 2,246.26 2,246.26 2,246.26 2,246.26 2,246.2627 2,246.26 2,246.26 2,246.26 2,246.26 2,246.26 2,24	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00% 5.00% 5.00%	1,265.64 461.18 2,531.28 2,2235 5,062.56 1,844.70 1,7593.84 2,767.05 1,844.70 1,7527.00 2,358.57 2,358.57 2,358.57 2,2558.57 2,2558.57 2,2558.57 3,960.80 1,886.10 1,886.10 1,886.10
Master of Health Services Management (MHSM)/Graduate Certificate in Health Services Management (GCHSM) Half Course (1.5 Credit Hours) Tuition Half Course (1.5 Credit Hours) Trution One Course (3.0 Credit Hours) Trution Two Courses (6.0 Credit Hours) Trution Two Courses (6.0 Credit Hours) Trution Two Courses (9.0 Credit Hours) Trution Three Courses (9.0 Credit Hours) Trution Four Courses (1.0 Credit Hours) Trution Four Course Fee Graduate Certificate in Epidemilogy and Biostatistics International Course Fee Motivate Certificate in Data Science Python 1 and 2 - International Workshops and Final Project - International Workshops and Final Project - International Graduate Certificate in Douple and Family Counselling Studies International Course Fee Graduate Certificate in Bioinformatics International Course Fee Graduate Certificate in Bioinformatics International Course Fee Graduate Certificate in Bioinformatics International Course Fee Dector of Philosophy in Education International Term Fee International Communication Fee	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 7,593.84 \$ 2,757.05 \$ 1,844.70 1,353.15 1,353.15 1,348.00 1,353.15 1,848.00 2,3559.50 2,2448.60 2,2448.60 2,2448.60 2,716.25 2,716.25 5,372.65 1,611.80	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00% 5.00% 5.00% 5.00% 5.00%	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 1,844.70 \$ 1,844.70 1,420.81 	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00% 5.00% 5.00% 5.00%	1,265,64 461.18 2922,35 5,062,56 1,844,70 4,2767,05 10,125,12 3,689,40 2,037,42 2,037,42 2,037,42 2,037,42 2,037,42 3,421,49 1,710,75 2,699,58 2,699,58 2,2699,599,599,599,599,599,599,599,599,599,	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00% 5.00% 5.00% 5.00%	1,265,64 461,18 2,531,28 292,35 5,062,56 1,844,70 10,125,12 3,689,40 2,7593,84 2,767,05 10,125,12 3,689,40 2,139,29 2,233,29 2,234,56 2,245,56 2,245,565,56 2,245,565,565,565,565,565,565,565,565,565,5	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00% 5.00% 5.00% 5.00%	1,265,64 461,18 2,531,28 2,922,35 1,844,70 1,184,70 2,246,26 2,246,26 2,246,26 3,772,19 1,796,29 2,246,262,246,26 2,246,26 2,246,262,246,26 2,246,26 2,246,262,246,26 2,246,262,246,26 2,246,26 2,246,262,246,26 2,246,262,246,26 2,246,26 2,246,262,246,26 2,246,262,246,26 2,246,26 2,246,262,246,26 2,246,26 2,246,262,246,26 2,246,26 2,246,262,246,26 2,246,26 2,246,262,246,26 2,246,26 2,246,262,246,26 2,246,26 2,246,262,246,26 2,246,26 2,246,262,246,26 2,246,262,246,26 2,246,26 2,246,262,246,26 2,246,26 2,246,262,246,26 2,246,26 2,246,262,246,26 2,246,26 2,246,26 2,246,262,246,26 2,246,26 2,246,26 2,246,26 2,246,262,246,26 2,246,26 2,246,26 2,246,262,246,26 2,246,26 2,246,262,246,26 2,246,26 2,246,262,246,26 2,246,266,262,246,266,266,266,266,266,266,266,266	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00% 5.00% 5.00% 5.00% 5.00%	1,265.64 461.18 2,531.28 2,223 5,062.56 1,844.70 1,7593.84 2,767.05 10,125.12 2,358.57 2,358.57 2,358.57 2,358.57 3,960.80 1,886.10 3,125.10 3,125.10 3,125.10 6,657.01
Master of Health Services Management (MHSM)/Graduate Certificate in Health Services Management (GCHSM) Half Course (1.5 Credit Hours) Tuition One Course (3.0 Credit Hours) Trution One Course (3.0 Credit Hours) Trution Two Courses (6.0 Credit Hours) Trution Two Courses (6.0 Credit Hours) Trution Three Courses (9.0 Credit Hours) Trution Three Courses (9.0 Credit Hours) Trution Four Courses (12.0 Credit Hours) Program Fee Graduate Certificate in Advanced Clinical Study of Addiction International Course Fee Graduate Certificate in Epidemilogy and Biostatistics International Course Fee Graduate Certificate in Public Health Program and Policy Planning and Evaluation International Course Fee Graduate Certificate in Data Science Python 1 and 2 - International Workshops and Final Project - International Graduate Certificate in Bioinformatics International Course Fee Graduate Certificate in Bioinformatics International Course Fee Graduate Certificate in Data Science Python 1 and 2 - International Graduate Certificate in Bioinformatics International Course Fee Graduate Certificate in Bioinformatics International Course Fee Graduate Certificate in Bioinformatics International Course Fee Doctor of Philosophy in Education	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 922.35 \$ 1,844.70 \$ 1,848.00 1,353.15 1,848.00 1,848.00 \$ 3,103.39 \$ 1,551.70 \$ 3,559.50 2,448.60 \$ 2,716.25 \$ 3,372.65	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00% 5.00% 5.00%	\$ 1,265.64 \$ 461.18 \$ 2,531.28 \$ 922.35 \$ 1,844.70 \$ 1,844.70 \$ 1,940.40 \$ 3,737.48 1,302.05 \$ 2,571.03	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00% 5.00% 5.00%	1,265.64 461.18 292.35 5,062.56 1,844.70 7,593.84 2,267.05 1,847.70 1,125.12 3,689.40 2,037.42 2,037.42 2,037.42 2,037.42 3,421.49 1,710.75 3,924.35 2,699.58 2,699.58 1,267.16 2,294.67	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00% 5.00% 5.00%	1,265.64 461.18 2,531.28 3,502.56 1,844.70 1,257.63 3,689.40 2,139.29 2,139.29 2,139.29 2,139.29 3,592.56 1,710.75 4,120.57 2,834.56 1,435.51 3,144.40	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00% 5.00% 5.00%	1,265.64 461.18 292.35 5,062.56 1,844.70 1,267.05 1,644.76 2,246.26 2,246.26 3,772.19 1,796.29 4,326.59 2,2976.29 2,2976.29 3,301.62	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.00% 5.00% 5.00% 5.00% 5.00% 5.00%	1,265.64 461.18 2,513.28 922.35 5,062.56 1,844.70 7,593.84 2,2670.50 1,01,25.12 3,689.40 1,727.00 2,358.57 2,358.57 2,358.57 3,960.80 1,886.10 1,886.10 1,582.65 3,466.70

INTERNATIONAL GRADUATE INSTRUCTIONAL FEES (Per Course Fees)

2.2 STUDENT SERVICES (ADMINISTRATIVE) FEE (MNIF)

The Student Services (Administrative) Fee covers costs incurred to supplement and provide a number of tools and resources that help students succeed through their academic careers (e.g., tutorial services, counselling, etc.). The proposed fee increase is the same percentage rate increase proposed for tuition fees.

See <u>Appendix A-1</u> for breakeven analysis of Mandatory Non-Instructional Fees.

Recommendation 6:

That the Student Services Fee for 2025-26 be approved effective May 1, 2025, as presented in Table VI, and that the fee increases for 2026-27 to 2028-29 be approved in principle.

TABLE VI

	ST	TUDEN	IT SERVI	CES ((ADMIN	STRATIV	E) FI	EE (MNI	=)					
(Per Course Fee)														
	Act	ual	%	Pro	posed	% Proposed		posed	ed %		posed	%	Proposed	
	2024	4-25	Inc	20	25-26			Inc 2027-28		Inc	20	28-29		
Student Services														
(Administrative) Fee	\$ 5	51.74	2.00%	\$	52.78	2.00%	\$	53.84	2.00%	\$	54.89	2.00%	\$	55.99

2.3 STUDENT COPYRIGHT ACCESS FEE (MNIF)

Almost of all the expenses related to Copyright involve staff time required to consult with University staff members who are requesting the documents, to explore access options, and to acquire permissions where needed. Salary increases, and Consumer Price Index (CPI) increases to other expenses around copyright activity have also increased costs. Expenditures on copyright permissions are dependent on volume of requests, exchange rates, and increases to database costs, where applicable.

See <u>Appendix A-1</u> for breakeven analysis of Mandatory Non-Instructional Fees.

Recommendation 7:

That the Student Copyright Access Fee for 2025-26 be approved effective May 1, 2025, as presented in Table VII, and that the fee increases for 2026-27 to 2028-29 be approved in principle.

TABLE VII

STUDENT COPYRIGHT ACCESS FEE (MNIF)	
(Per Course)	

(Tel course)								
	Actual	%	Proposed	%	Proposed	%	Proposed	%	Proposed
	2024-25	Inc	2025-26	Inc	2026-27	Inc	2027-28	Inc	2028-29
Student Copyright Access Fee	3.15	4.76%	3.30	4.55%	3.45	4.35%	4.00	3.75%	4.15

2.4 FACULTY OF FINE ARTS ACCESS FEE

The Faculty of Fine Arts Access Fee allows all undergraduate and graduate students, full-time and parttime attending the main campus in Lethbridge, free admission to all ticketed Fine Arts events (with the exception of certain fund-raising events of high-profile visiting performers/groups) on a first-come-first served basis, space permitting. Up to 50% of tickets may be reserved for public upon tickets going on sale, at the discretion of the Dean of Fine Arts, on an event-by-event basis. Any remaining tickets will be released to students up to two weeks in advance of the event.

See <u>Appendix A-1</u> for breakeven analysis of Mandatory Non-Instructional Fees.

Recommendation 8:

That the Faculty of Fine Arts Access Fee for 2025-26 be approved effective May 1, 2025, as presented in Table VIII, and that the fee increases for 2026-27 to 2028-29 be approved in principle.

TABLE VIII

FACULTY OF FINE ARTS ACCESS FEE (MNIF)

			(Per Term)						
	Actual	%	Proposed	%	Proposed	%	Proposed	%	Proposed
	2024-25	Inc	2025-26	Inc	2026-27	Inc	2027-28	Inc	2028-29
Faculty of Fine Arts Access Fee	13.94	2.00%	14.22	2.00%	14.50	2.00%	14.80	2.00%	15.10

2.5 FACULTY OF FINE ARTS MUSIC/MMUS STUDIO COURSE DIFFERENTIAL FEE

Music Studio course instruction, for both B.Mus. and M.Mus. students, provides one-on-one instruction for various instruments. The Music Studio Differential Fee charges students to partially cover the additional cost of the private instruction as well as travel expenses incurred as a result of some studio teachers being from outside the Lethbridge area. To ensure high quality instruction, compensation to studio teachers must keep competitive with rates charged in the city and surrounding community. The proposed increases are to offset escalating costs.

See <u>Appendix A-1</u> for breakeven analysis of Mandatory Non-Instructional Fees.

Recommendation 9:

That the Music/MMus Studio Course Differential Fee for 2025-26 be approved effective May 1, 2025, as presented in Table IX, and that the fee increases for 2026-27 to 2028-29 be approved in principle.

TABLE IX

	(Per Course)												
	Actual	%	Proposed	%	Proposed	%	Proposed	%	Proposed				
	2024-25	Inc	2025-26	Inc	2026-27	Inc	2027-28	Inc	2028-29				
B. Music Studio Course Differential Fee	638.18	2.00%	650.95	2.00%	663.97	2.00%	677.25	2.00%	690.80				
M. Music Studio Course Differential Fee	638.18	2.00%	650.95	2.00%	663.97	2.00%	677.25	2.00%	690.80				

B.MUSIC/M.MUS STUDIO COURSE DIFFERENTIAL FEE (MNIF)

2.6 EDUCATION PROFESSIONAL SEMESTER PRACTICUM FEE (formally Student Practicum Travel Fee) (MNIF)

The Professional Semester Practicum fees are used to offset practicum supervision expenses including travel/mileage for students and practicum supervisors and reimbursement to teacher associates for either a 1/2-day sub or \$75 contribution to the school per teacher associate/practicum. Due to teacher salaries increasing and reimbursement for mileage for practicum supervisors, the University is unable to cover the expenses of the practicum at this rate. The increase will allow the University to continue to acknowledge our teacher associates and provide mileage to our supervisors without using funds from the University's operating budget.

See <u>Appendix A-1</u> for breakeven analysis of Mandatory Non-Instructional Fees.

Recommendation 10:

That the Professional Semester Practicum Fee for 2025-26 be approved effective May 1, 2025, as presented in Table X, and that the fee increases for 2026-27 to 2028-29 be approved in principle.

TABLE X

EDUCATION PROFESSIONAL SEMESTER PRACTICUM FEE (formally Student Practicum Travel Fee) (MNIF)

	(Per Professional Semester)												
	Actual	%	Proposed	%	Proposed	%	Proposed	%	Proposed				
Fee/Rate Name	2024-25	Inc	2025-26	Inc	2026-27	Inc	2027-28	Inc	2028-29				
Education Professional Semester Practicum Fee	\$ 490.00	5%	\$ 514.50	5%	\$ 540.00	0%	\$ 540.00	0%	\$ 540.00				

2.7 EDUCATION GRADUATE COUNSELLING PRACTICUM FEE

The proposed Counselling Practicum Fee will defray practicum placement costs for students enrolled in the Master of Education (Counselling Psychology) and Master of Counselling programs. The following courses would incur a counselling practicum fee: M.Ed. (Counselling Psychology) students EDUC 5709 and 5711; Master of Counselling students CAAP 6611 and 6619. Each practicum course registration will prompt a fee of \$400.00 per course, and each student will complete two courses with this fee, for a total of \$800.00 recovered per student per year in 2025-26.

This fee will be phased in over four years, beginning with 2022-23 and students who were enrolled in 2021-22 have been grandfathered (i.e., those students who were in the program in 2021-22 will not be charged the counselling practicum fee).

See <u>Appendix A-1</u> for breakeven analysis of MNIF.

Recommendation 11:

That Education Graduate Counselling Practicum Fee Technology Fee, which is being phased in over four years beginning 2022-23 (as per GSA MNIF approval at Student Fee Committee in November 2021), and for 2025-26 be approved effective May 1, 2025, as presented in Table XI, and that this fee will be fully phased in at this time, and that the fee increases for 2026-2027 to 2028-29 be approved in principle.

TABLE XI

EDUCATION GRADUATE COUNSELLING PRACTICUM FEE (MNIF)

		(Per	r Course)						
	Actual	%	Proposed	%	Proposed	%	Proposed	%	Proposed
Fee/Rate Name	2024-25	Inc	2025-26	Inc	2026-27	Inc	2027-28	Inc	2028-29
Education Graduate Counselling Practicum Fee	\$ 300.00	33%	\$ 400.00	5%	\$ 420.00	5%	\$ 440.00	5%	\$ 460.00

2.8 STUDENT TECHNOLOGY FEE

The demand for technology-enhanced teaching and learning has significantly increased over the last decade with the use of technology enhanced classrooms, remote lectures, remote learners, and assistive technology which has required significant financial investment. These demands have persisted following the pandemic as technologies to support online, blended, and hybrid classes have continued to be used and are continuing to evolve. This fee funds the maintenance and replacement of essential equipment used in the classroom and annual licensing of software required for supporting online, blended, and hybrid course delivery and new forms of pedagogy. Costs for software licensing and classroom technology have experienced significant inflation over the past three years. In an effort to manage the impact of these costs on student expenses, increases to this fee are being limited to 2% per year.

See Appendix A-1 for breakeven analysis of MNIF.

Recommendation 12:

That the Student Technology Fee for 2025-26 be approved effective May 1, 2025, as presented in Table XII, and that the fee increases for 2026-27 to 2028-29 be approved in principle.

TABLE XII

TECHNOLOGY FEE (MNIF)

	(Per Course)													
		ctual 24-25	% Inc		posed 25-26	% Inc		posed 26-27	% Inc		posed 27-28	% Inc		posed 28-29
	20	24-25		20	25-20		20	20-27	IIIC	20	27-20	IIIC	20	20-29
Technology Fee	\$	5.39	2%	\$	5.50	2%	\$	5.61	2%	\$	5.72	2%	\$	5.83

3 STUDENT AFFAIRS

TRANSCRIPT FEE 3.1

The current transcript cost is below market value compared to other institutions across Canada. The costs of transcripts across Canada varies, but the average cost sits between \$15-\$20 CAD. Also, the types of transcripts produced varies depending on each institution. Some institutions have moved to completely paperless transcripts. Some do not produce electronic transcripts. Some institutions do not accept paperless as there are some funding agencies, professional schools, international schools, and professional accreditation organizations that will not accept electronic transcripts or secure, third-party hosted transcripts; therefore we want there to be an option for students and alumni that must access paper transcripts.

Recommendation 13:

That the Transcript Fee for 2025-26 be approved effective May 1, 2025, as presented in Table XIII, and that the fee increases for 2026-27 to 2028-29 be approved in principle.

	STUDENT AFFAIRS (COST RECOVERY)													
	(Per Transcript)													
	Α	ctual	%	Pro	oposed	%	Pro	oposed	%	Pro	oposed	%	Pre	oposed
	20	2024-25 Inc 2025-26 Inc 2026-27 Inc 2027-28 Inc 2028-29)28-29
Paper Transcript Fee	\$	12.50	40%	\$	17.50	6%	\$	18.50	8%	\$	20.00	0%	\$	20.00
MyCreds transcript fee (unchanged)	Ś	12.50	0%	Ś	12.50	0%	Ś	12.50	0%	Ś	12.50	0%	Ś	12.50

TABLE XIII

4 FACULTY OF FINE ARTS

4.1 FACULTY OF FINE ARTS EQUIPMENT RENTAL FEES

The Faculty of Fine Arts owns musical instruments and other items of equipment that are loaned to students for various classes including Music Studio, Photography, Printmaking, and Audio Production. Equipment loaned to students is sometimes returned damaged or occasionally not returned at all. As well, this equipment requires ongoing maintenance such as sharpening blades, tuning, cleaning, etc. If equipment has major damage, the repair work will likely be done by an external service provider. An equipment rental fee will be collected from any student requesting to borrow equipment from the Faculty of Fine Arts. If the equipment is not returned, the University will invoice the student for the full replacement cost of the equipment.

Recommendation 14:

That the Fine Arts Equipment Rental Fees for 2025-26 be approved effective May 1, 2025, as presented in Table XIV, and that the fee increases for 2026-27 to 2028-29-28 be approved in principle.

TABLE XIV

	Actual	%	Proposed	%	Proposed	%	Proposed	%	Proposed
	2024-25	Inc	2025-26	Inc	2026-27	Inc	2027-28	Inc	2028-29
Musical Instrument	78.25	5.00%	82.16	5.00%	86.27	5.00%	90.58	5.00%	95.11
Art Equipment (still cameras, printmaking									
tool kits, etc.)	78.25	5.00%	82.16	5.00%	86.27	5.00%	90.58	5.00%	95.11
New Media Equipment (cameras, light									
kits, etc.)	78.25	5.00%	82.16	5.00%	86.27	5.00%	90.58	5.00%	95.11
Digital Audio Arts Equipment (portable									
audio capture, microphones, etc.)	78.25	5.00%	82.16	5.00%	86.72	5.00%	90.58	5.00%	95.11

EQUIPMENT RENTAL FEES (NON-REFUNDABLE) (COST RECOVERY)

5 INTERNATIONAL

5.1 INTERNATIONAL STUDENT UNDERGRADUATE TUITION DEPOSIT FEE

The international student undergraduate working group, comprised of the international office, registrar's office and finance office, recommends an increase to the international student undergraduate deposit from \$1000 to \$5000. The tuition deposit is intended to ensure that students accepting the offer are committed to studying at the University of Lethbridge. The tuition deposit is applied to the tuition fees incurred by the student. Unless the student does not attend the University of Lethbridge after accepting their offer, there is no financial impact to the student.

Due to the changes in the federal immigration policy announced on January 22, 2024, and additional measures announced on September 19, 2024, changes to the international student undergraduate deposit are required. International undergraduate students are now required to obtain and submit the Provincial Attestation Letter (PAL) along with their Letter of Acceptance (LOA) as part of their study permit application. Each institution is only allocated a certain number of PALs each year. Once this allocation is used, no additional international students can be admitted. The increase to the international student undergraduate deposit is to ensure genuine applicants.

The proposed \$5,000 international undergraduate tuition deposit is non-refundable. In very exceptional cases of study permit refusal, a return of up to \$4,000 of this deposit may be considered.

Refer to <u>Appendix C-2</u> for the deposit comparisons across western Canada.

Recommendation 15:

That the International Undergraduate Tuition Deposit Fee for 2025-26 be approved effective May 1, 2025, as presented in Table XV, and that the fee increases for 2026-27 to 2028-29 be approved in principle.

TABLE XV

				iestery					
	Actual	%	Proposed	%	Proposed	%	Proposed	%	Proposed
	2024-25	Inc	2025-26	Inc	2026-27	Inc	2027-28	Inc	2028-29
International Undergraduate									
Tuition Depost	1,000.00	400.00%	5,000.00	0.00%	5,000.00	0.00%	5,000.00	0.00%	5,000.00

International Centre (Per Semester)

6 FACILITIES

6.1 PARKING RATES

Campus Mobility Services operates as a full cost recovery operation with revenues primarily generated through parking fees. These revenues are used to maintain all roadways, parking lots, pathways, and sidewalks and to fund future campus parking facilities.

Recommendation 16:

That the proposed changes to Parking Rates for 2025-26 be approved effective September 1, 2024, as presented in Table XVI, and that the rate increases for 2026-27 to 2028-29 be approved in principle.

TABLE XVI

PROPOSED CHANGES TO PARKING RATES Per Year (Unless otherwise stated)

Pe	r Year (Unle			,	-				
	Actual	%	Proposed	%	Proposed	%	Proposed	%	Proposed
Parking Lot	2024-25	Inc	2025-26	Inc	2026-27	Inc	2027-28	Inc	2028-29
Lot RP - plug in resident rate	565.00	2%	575.00	0%	575.00	0.87%	580.00	0%	580.00
Lot RN non-Plug resident rate	480.00	2%	490.00	0%	490.00	2%	500.00	0%	500.00
Lot C	755.00	2%	770.00	0%	770.00	1%	780.00	0%	780.00
Lot E	590.00	2%	600.00	0%	600.00	1%	605.00	0%	605.00
Lot F	755.00	2%	770.00	0%	770.00	1%	780.00	0%	780.00
Lot H	830.00	2%	845.00	0%	845.00	1%	855.00	0%	853.00
Lot I & Reserved Stalls	1,010.00	2%	1,030.00	0%	1,030.00	1%	1,040.00	0%	1,040.00
Lot K	530.00	2%	540.00	0%	540.00	1%	545.00	0%	545.00
Lot N	480.00	2%	490.00	0%	490.00	1%	495.00	0%	495.00
Handicap Placard Holder	480.00	2%	490.00	0%	490.00	1%	495.00	0%	495.00
Parking Dispenser - C,D,E,G,H,N,S (Per Hour)	2.00	0%	2.00	0%	2.00	0%	2.00	0%	2.00
Daily Permits - 1/2 Day (Contractors/Visitors Only)	7.00	0%	7.00	0%	7.00	0%	7.00	0%	7.00
Daily Permits - 1 Day (Contractors/Visitors Only)	11.00	0%	11.00	0%	11.00	0%	11.00	0%	11.00
Rover Permit (Individual)	110.00	5%	115.00	0%	115.00	0%	115.00	5%	120.75
Rover Permit (Department/Contractor)	590.00	2%	600.00	0%	600.00	0%	600.00	5%	630.00
Event Parking < 49 - Daily Rate	4.00	75%	7.00	0%	7.00	0%	7.00	0%	7.00
Event Parking 50 - 99 - Daily Rate	3.50	71%	6.00	0%	6.00	0%	6.00	0%	6.00
Event Parking 100-249 - Daily Rate	3.00	67%	5.00	0%	5.00	0%	5.00	0%	5.00
Event parking > 250 - Daily Rate	2.50	60%	4.00	0%	4.00	0%	4.00	0%	4.00
Motorcycle Parking Fee (Designated stalls)-Cost per semeste	40.00	0%	40.00	5%	42.00	0%	42.00	0%	42.00
	Rate of		Rate of		Rate of		Rate of		Rate of
	the		the		the		the		the
	intended		intended		intended		intended		intended
Forged Permit Fee	lot the		lot the		lot the		lot the		lot the
	permit		permit		permit		permit		permit
	was		was		was		was		was
	forged for	-	forged for	-	forged for	-	forged for	-	forged for

Note: Unless otherwise noted, rates shown are for annual permits.

Rates have been rounded to the nearest \$5.00 for annual permits and may not always provide an exact percentage increase.

7 HEALTH CENTRE

7.1 HEALTH CENTRE PHYSICIAN FEES

For most Health Centre clients, the Alberta Health Care Insurance Plan (AHCIP) or alternate health care insurance plan provides coverage of a visit to a physician and associated costs. There are instances where AHCIP or its equivalent does not cover certain costs and in these circumstances, it is necessary to apply appropriate additional charges. The Health Centre follows the Alberta Medical Association yearly guidelines for uninsured services.

Recommendation 17:

That the Health Centre Physician Fees for 2025-26 be approved effective May 1, 2025, as presented in Table XVII, and that the fee increases for 2026-27 to 2028-29 be approved in principle.

TABLE XVII

HEALTH CENTRE PHYSICIAN FEES (COST RECOVERY) (Per Non Insured Service)

	Actual 2024-25	% Inc	Proposed 2025-26	% Inc	Proposed 2026-27	% Inc	Proposed 2027-28	% Inc	Proposed 2028-29
All Non	Fee mirrors	Determined	Fee mirrors	Determined	Fee mirrors	Determined	Fee mirrors	Determined	Fee mirrors
Insured	charges as per	by AMA	charges as per	by AMA	charges as per	by AMA	charges as per	by AMA	charges as per
Services	Alberta	Guide	Alberta	Guide	Alberta	Guide	Alberta	Guide	Alberta
	Medical		Medical		Medical		Medical		Medical
	Association		Association		Association		Association		Association
	Guide to		Guide to		Guide to		Guide to		Guide to
	Uninsured		Uninsured		Uninsured		Uninsured		Uninsured
	Services 2024		Services 2025		Services 2026		Services 2027		Services 2028

8 SPORT AND RECREATION SERVICES

8.1 LOCKER RENTAL RATES

Sport and Recreation Services (SRS) administers locker rentals in the 1st Choice Savings Centre for Sport & Wellness, textbook lockers across the campus, lab lockers in Science Commons, and bicycle lockers. The locker rental service is operated as a cost recovery operation. The fee rates contribute to the recovery of the cost of the service, particularly the cost of facilities staff and future locker capital replacement expenses. It is proposed that the fees as provided be approved to offset these increased costs.

Recommendation 18:

That the Locker Rental Rates for 2025-26 be approved effective May 1, 2025, as presented in Table XVIII, and that the fee increases for 2026-27 to 2028-29 be approved in principle.

TABLE XVIII

LOCKER RENTAL RATES (COST RECOVERY)

	Actual	%	Proposed	%	Proposed	%	Proposed	%	Proposed
Prices exclude GST*	2024-25	Inc	2025-26	Inc	2026-27	Inc	2027-28	Inc	2028-29
Locker with Towel Service									
Half-size, 1 semester	37.50	5.01%	39.38	4.98%	41.34	5.01%	43.41	5.00%	45.5
Half-size, 2 semesters	64.30	5.01%	67.52	4.99%	70.89	5.01%	74.44	5.00%	78.1
Half-size, 1 year	96.60	5.00%	101.43	5.00%	106.50	5.00%	111.83	5.00%	117.42
Full size, 1 semester	49.90	5.01%	52.40	4.98%	55.01	5.00%	57.76	5.00%	60.6
Full size, 2 semesters	85.60	5.00%	89.88	5.00%	94.37	5.00%	99.09	5.01%	104.0
Full size, 1 year	113.40	5.00%	119.07	5.00%	125.02	5.00%	131.27	5.00%	137.84
Bicycle Lockers									
One size, 1 semester	49.90	5.01%	52.40	4.98%	55.01	5.02%	57.77	4.99%	60.6
One size, 2 semesters	85.60	5.00%	89.88	5.00%	94.37	5.00%	99.09	5.01%	104.0
One size, 1 year	113.40	5.00%	119.07	5.00%	125.02	5.00%	131.27	5.00%	137.8
Textbook Lockers, yearly (May 1 to Apr 30)	33.10	5.02%	34.76	4.98%	36.49	5.02%	38.32	4.98%	40.2
Lab Lockers, Sc Commons (per semester)	13.65	4.98%	14.33	5.02%	15.05	4.98%	15.80	5.00%	16.5

*GST will be applied at time of purchase

8.2 INTRAMURAL TEAM FACILITY CHARGE

SRS charges a non-refundable fee to individuals and teams that choose to participate in organized intramural sports through Recreation Services. This charge covers the costs associated with the rental/ lease of off-campus facilities to allow for more participants and more game time. Off-campus facilities include the Servus Sports Centre (soccer, flag football), and Nicholas Sheran Arena or ATB Centre (ice hockey).

SRS is anticipating an increase in the rental of off-campus facilities (ATB Centre, Lethbridge Servus Sport Centre); the fees as proposed reflect the assumption of a twenty five percent increase in rental/materials rates (annual).

Recommendation 19:

That the Intramural Team Facility Charge for 2025-26 be approved effective May 1, 2025, as presented in Table XIX, and that the fee increases for 2026-27 to 2028-29 be approved in principle.

TABLE XIX

INTRAMURAL TEAM FACILITY CHARGE (COST RECOVERY) (Per sport/Per semester)

Prices exclude GST*	Actual	%	Proposed	%	Proposed	%	Proposed	%	Proposed
	2024-25	Inc	2025-26	Inc	2026-27	Inc	2027-28	Inc	2028-29
Team Charge	282.27	25.00%	352.84	15.00%	405.76	15.00%	466.63	10.00%	513.29

*GST will be applied at time of purchase

Note: This is a per team rate, split amongst an average of 10 members/team

8.3 STUDENT ATHLETICS AND RECREATION FEE/1ST CHOICE SAVINGS CENTRE FOR SPORTS AND WELLNESS MEMBERSHIP

Student Athletic and Recreation Services (ARS) fees revenue currently provide funds to operate Sport and Recreation Services facilities & programs, including Pronghorn Athletics. Through these fees, students have access to the Max Bell Pool, the Community Sports Stadium, and all facilities within the 1st Choice Savings Centre for Sport & Wellness during scheduled open times; and includes access to basic fitness classes. Additionally, this membership entitles the students free access to Pronghorn Home games, and all members receive a reduced rate for intramurals and specified non-credit recreation programs offered through Horns Recreation. Revenue from ARS fees fund a portion of the staffing expenses (including overtime for longer daily hours, holidays, and weekend staff rates) of our recreation facilities, and the ARS fees assist with some of travel and operational costs of Pronghorn Athletics.

The increase is required due to wage rate increases, repairs, and maintenance to aging and aged facilities, and operational cost increases

Currently the University of Lethbridge ARS fees are below those charged at other Universities. At this time, we are proposing only a 5% increase over each of the next four years, but even with this increase our ARS fees will still be low relative to costs as well as to other Universities. As is always the case, increases approved in principle may require modification in future fee proposals as more cost information becomes available.

Refer to <u>Appendix C-3</u> for further details.

Recommendation 20:

That the Student Athletics and Recreation Fee/1st Choice Savings Centre for Sport and Wellness Membership Fee for 2025-26 be approved effective May 1, 2025, as presented in Table XX, and that

the fee increases for 2026-27 to 2028-29 be approved in principle,

TABLE XX

1st CHOICE SAVINGS CENTRE FOR SPORT AND WELLNESS MEMBERSHIP FEES (STUDENT - MNIF)

		(F0	er renn)						
	Actual	%	Proposed	%	Proposed	%	Proposed	%	Proposed
Prices exclude GST*	2024-25	Inc	2025-26	Inc	2026-27	Inc	2027-28	Inc	2028-29
Semester Pass (4 months)									
Student: Full-time (mandatory, 3 or more classes)*	112.35	5.00%	117.97	5.00%	123.87	5.00%	130.06	5.00%	136.56
Student: Part-time (mandatory, 1 or 2 classes)*	84.52	5.00%	88.75	5.00%	93.18	5.00%	97.84	5.00%	102.73
Monthly Pass			-						
Student*	30.45	5.00%	31.97	5.00%	33.57	5.00%	35.25	5.00%	37.01

*Students exempt from GST

9 CKXU RADIO SOCIETY

9.1 CKXU RADIO FEE

The CKXU Radio Fee is applied to Undergraduate and Graduate students enrolled at the University of Lethbridge's main campus in Lethbridge, AB. CKXU uses these fees to offset costs relating to program delivery, the provision of volunteer and resume-building experiences for campus and community members, and general operating costs related to running a FM radio station that broadcasts 24/7, 365 days a year. CKXU also works hard to provides meaningful volunteer and work opportunities for students to gain practical experiences and skills in the areas of audio recording and production, fundraising, administration, communications, advertising, and community collaboration. CKXU also offers ongoing sponsorship and partner support for student-led events and initiatives, as well as a \$300 advertising credit available annually to any student-led club, organization, or group.

Students enrolled on the Lethbridge campus in the summer are charged a flat rate CKXU Radio fee regardless of how many sessions they are enrolled in.

Recommendation 21:

That the CKXU Radio Fee for all students attending the main University of Lethbridge Campus for 2025-26 as presented in Table XXI be approved and that the increases based on CPI be approved in principle for the years 2026-27 to 2028-29.

	(Per Semester)								
	Actual 2024-25	% Inc	Proposed 2025-26	% Inc	Proposed 2026-27	% Inc	Proposed 2027-28	% Inc	Proposed 2028-29
CKXU Radio Fee - Undergraduate									
students attending the main U of L									
campus	9.93	2.00%	10.13	2.00%	10.33	2.00%	10.54	2.00%	10.75
CKXU Radio Fee - Undergraduate									
students attending the main U of L									
campus (Summer Session Flat Rate)	3.00	0.00%	3.00	0.00%	3.00	0.00%	3.00	0.00%	3.00
CKXU Radio Fee - Graduate students									
attending the main U of L campus									
(all semesters.)	5.00	2.00%	5.10	2.00%	5.20	2.00%	5.47	2.00%	5.63

TABLE XXI

CKXU RADIO FEE (THIRD PARTY)

10 UNIVERSITY OF LETHBRIDGE STUDENTS' UNION (ULSU)

10.1 STUDENTS' UNION – BUILDING FEE

The building fund is used for the general operations and logistical functions of the Students' Union building. The ULSU is proposing to adjust the Building Fund levy by CPI as per the student referendum held in 2011.

Refer to Appendix C-4 for CPI calculation

Recommendation 22:

That effective May 1, 2025, the Students' Union Building Fund Fee for 2025-26 be approved as presented in Table XXII and that the fees proposed for 2026-27 to 2028-29 be approved in principle.

TABLE XXII

STUDENTS UNION - BUILDING FUND (THIRD PARTY)

(Per Semester)

	ctual 24-25	% Inc	oposed 025-26	% Inc	-	oposed 026-27	% Inc	-	posed 27-28	% Inc	-	posed 28-29
Building Fund - Full Time Student	\$ 34.78	2%	\$ 35.48	2%	\$	36.19	2%	\$	36.91	2%	\$	37.65
Building Fund - Part Time Student	\$ 15.41	2%	\$ 15.72	2%	\$	16.03	2%	\$	16.35	2%	\$	16.68

10.2 STUDENTS' UNION – CAPITAL REPLACEMENT FUND (CRF)

The ULSU Capital Replacement Fund is used to make capital purchases in the Students' Union building. The CRF fund was established via a student referendum in 1989. The ULSU is proposing to adjust the Capital Replacement Fund levy by CPI as per the student referendum held in 2011.

Refer to Appendix C-4 for CPI calculation.

Recommendation 23:

That effective May 1, 2025, the Students' Union Capital Replacement Fund Fee for 2025-26 be approved as presented in Table XXIII and that the fees proposed for 2026-27 to 2028-29 be approved in principle.

TABLE XXIII

STUDENTS UNION - CAPITAL REPLACEMENT FUND (THIRD PARTY)

			(Per Ser	neste	er)									
	Act	tual	%	Pro	posed	%	Pro	posed	%	Pro	posed	%	Prop	posed
	202	4-25	Inc	20	25-26	Inc	202	26-27	Inc	202	27-28	Inc	202	28-29
Capital Replacement Fund - Full Time Student	\$	6.76	2%	\$	6.90	2%	\$	7.03	2%	\$	7.17	2%	\$	7.32
Capital Replacement Fund - Part Time Student	\$	3.41	2%	\$	3.48	2%	\$	3.55	2%	\$	3.62	2%	\$	3.69

10.3 STUDENTS' UNION – OPERATIONS FEE

The ULSU Operations Fee covers general operations of the Students' Union. The ULSU is proposing to increase the Operations Fee by CPI as per the student referendum held in 2011. In addition, they are proposing to increase their operating fee by a one-time increase of \$10.00, followed by the annual CPI increase, and an additional 5% yearly increase (subsequent year increases will be proposed as 5% plus CPI). The ULSU will be holding a referendum at their March 2025 General Election. If the referendum fails, then the Operating Fee will be increases only by CPI as per the Students' Union Referendum held in 2011.

Refer to <u>Appendix C-4</u> for CPI calculation.

Recommendation 24:

That effective May 1, 2025, the Students' Union Operations Fee for 2025-26 be approved as presented in Table XXIV and that the fees proposed for 2026-27 to 2028-29 be approved in principle.

Table XXIV

		(Per Ser	nester)						
	Actual	%	Proposed	%	Proposed	%	Proposed	%	Proposed
	2024-25	Inc	2025-26	Inc	2026-27	Inc	2027-28	Inc	2028-29
Operations Fee - Full Time Student	\$ 36.44	2%	\$ 37.17	2%	\$ 37.91	2%	\$ 38.67	2%	\$ 39.44
Operations Fee - Part Time Student	\$ 18.31	3%	\$ 18.68	2%	\$ 19.05	2%	\$ 19.43	2%	\$ 19.82

STUDENTS UNION - OPERATIONS FEE (THIRD PARTY)

In the event of a successful referendum in March 2025, recommendation 24 will be superseded by recommendation 25.

Recommendation 25:

That effective May 1, 2025, the Students' Union Operations Fee for 2025-26 be approved as presented in Table XXV, <u>subject to referendum being held in March 2025</u>, and that the fees proposed for 2026-27 to 2028-29 be approved in principle.

TABLE XXV

STUDENTS UNION - OPERATIONS FEE (THIRD PARTY)

	(Pe	er Semes	iter)										
	A	ctual	%	Pro	oposed	%	Pro	posed	%	Proposed	%	Pro	oposed
	20	24-25	Inc	20	025-26	Inc	20	26-27	Inc	2027-28	Inc	20	028-29
Operations Fee - Full Time Student	\$	36.44	27%	\$	46.44	7%	\$	49.74	7%	\$ 53.27	7%	\$	57.05
Operations Fee - Part Time Student	\$	18.31	55%	\$	28.31	7%	\$	30.32	7%	\$ 32.47	7%	\$	34.78

10.4 STUDENTS' UNION – HEALTH & DENTAL PLAN

The ULSU Health and Dental Plan levies allows the ULSU to provide student health and dental insurance (students have the ability to opt-out of the plan if they have their own coverage). The ULSU is proposing to increase the Health & Dental Plan fee by CPI as per the student referendum held in 1993. As per the referendum from 1997, the dental plan cannot be more than \$135.00 per student, per year.

Refer to <u>Appendix C-4</u> for CPI calculation.

Recommendation 26:

That effective May 1, 2025, the Students' Union Health Plan Fee for 2025-26 be approved as presented in Table XXVI and that the fees proposed for 2026-27 to 2028-29 be approved in principle.

TABLE XXVI

STUDENTS UNION - HEALTH & DENTAL PLAN STUDENT LEVY (THIRD PARTY)

	(Per Year)									
	Actual	%	Proposed	%	Proposed	%	Proposed	%	Proposed	
	2024-25	Inc	2025-26	Inc	2026-27	Inc	2027-28	Inc	2028-29	
Health Plan - 12 months (Sep 1-Aug 31)	256.55	2.00%	261.68	2.00%	266.91	2.00%	272.15	2.00%	277.60	
Health Plan - 8 months (Jan 1-Aug 31)	256.55	2.00%	261.68	2.00%	266.91	2.00%	272.15	2.00%	277.60	
Dental Plan - 12 months (Sep 1-Aug 31)	135.00	0.00%	135.00	0.00%	135.00	0.00%	135.00	0.00%	135.00	
Dental Plan - 8 months (Jan 1-Aug 31)	135.00	0.00%	135.00	0.00%	135.00	0.00%	135.00	0.00%	135.00	

11 GRADUATE STUDENT ASSOCIATION (GSA)

11.1 GSA – OPERATIONS FEE

The ULGSA is requesting an increase to the ULGSA Operations Fee at the rate of CPI to help cover the increasing cost of operations.

Recommendation 27:

That effective May 1, 2025, the Graduate Student Association Operations Fee be approved as presented in Table XXVII and that the fees proposed for the years 2026-27 to 2028-29 be approved in principle.

TABLE XXVII

GRADUATE STUDENT ASSOCIATION - OPERATIONS FEE

			(Per	Semester)				
	Actual	%	Proposed	%	Proposed	%	Proposed	%	Proposed
	2024-25	Inc	2025-26	Inc	2026-27	Inc	2027-28	Inc	2028-29
ULGSA - Operations Fee	64.62	2%	65.91	2.00%	67.23	2.00%	68.58	2.00%	69.95

12 INFORMATION TECHNOLOGY SERVICES FEES

12.1 ID CARD REPLACEMENT FEE

The cost of ID Card supplies (cards, ink, labour, etc.) increases each year and needs to be captured in the rate. In comparing our rate with other Alberta universities, we remain well below the average.

- University of Calgary \$20
- University of Alberta \$25
- Northern Alberta Institute of Technology \$25
- Southern Alberta Institute of Technology \$25

The City of Lethbridge will be charging \$5.00 for each UPass-capable card replacement, which means that all student card replacements will incur this fee in addition to the existing University fee. The \$5.00 collected will be passed on to the City of Lethbridge.

Recommendation 28:

That effective May 1, 2025, the ID Card Replacement Fees be approved as presented in Table XXVIII and that the fees proposed for the years 2025-26 to 2028-29 be approved in principle.

		(Per C	Jard)									
	Actual	%	Pro	oposed	%	Pro	posed	%	Pro	oposed	%	Pro	posed
	2024-25	Inc	20	025-26	Inc	20	026-27	Inc	20	027-28	Inc	20	28-29
ID Card Replacement	\$ 16.50	3.03%	\$	17.00	2.94%	\$	17.50	2.86%	\$	18.00	5.71%	\$	18.50
UPass Replacement - City of Lethbridge Charge	\$ 5.00	0.00%	\$	5.00	0.00%	\$	5.00	0.00%	\$	5.00	0.00%	\$	5.00
Total Card Replacement	\$ 21.50	2.33%	\$	22.00	2.27%	\$	22.50	2.22%	\$	23.00	2.22%	\$	23.50

TABLE XXVIII ID/UPASS CARD REPLACEMENT FEES (COST RECOVERY/THIRD PARTY)

12.2 MONTHLY PHONE AND DATA PLANS, AND RESIDENCE NETWORK ACCESS

Monthly phone and data port charges and per request move/add/change charges are assessed for requests by Ancillary departments and external parties to cover the cost of hardware, software licensing, and labour associated with the delivery of these services. Recalculation of phone and network port costs this year. Internal costs are based on cost recovery. External costs are based on being slightly under market costs (Telus, Shaw, etc). Residence costs include both wired and wireless network costs and are roughly half the price of market costs given the service differs from a typical home connection. See <u>Appendix C-5</u> for an analysis of Phone and Data Port costs.

Recommendation 29:

That effective May 1, 2025, the 2025-26 Telephone & Data Port Charges and Residence Communications Fees as provided in Table XXIX be approved and that the fees proposed for the years 2026-27 to 2028-29 be approved in principle.

TELEPHONE AND DATA PORT CHARGES & RESIDENCE NETWORK ACCESS FEE (COST RECOVERY)									
			(Per Month	ı)					
	Actual	%	Proposed	%	Proposed	%	Proposed	%	Proposed
	2024-25	Inc	2025-26	Inc	2026-27	Inc	2027-28	Inc	2028-29
Phone (monthly)	41.33	0.00%	41.33	0.00%	41.33	0.00%	41.33	0.00%	41.33
Data Port (monthly)	26.94	5.01%	28.29	5.02%	29.71	4.98%	31.19	5.00%	32.75
Phone (external) (monthly)	41.33	5.01%	43.40	5.00%	45.57	4.98%	47.84	5.02%	50.24
Data Port (external) (monthly)	25.67	4.99%	26.95	5.01%	28.30	5.02%	29.72	4.98%	31.20
Residence Network Access (monthly)	33.92	-10.08%	30.50	5.02%	32.03	5.00%	33.63	5.00%	35.31
Move/Add/Change Standard	18.10	2.98%	18.64	3.00%	19.20	3.00%	19.78	3.00%	20.37
Move/Add/Change Prime Time	36.20	3.01%	37.29	2.98%	38.40	3.02%	39.56	3.00%	40.75

TABLE XXIX

13 LIBRARY FEES/FINES/CHARGES

13.1 LIBRARY FEE/FINES/CHARGES

Following trends in the library field, we seek to lower the barrier for access to patrons, so they are not discouraged by fees/fines to access resources. It is also unnecessary to charge patrons overdue fines when they are not inhibiting access to others. As such, we are eliminating fines for more routine items. However, some fines are escalated (e.g., interlibrary loans, recalled materials; etc.) since the failure to return materials can inhibit services to others, and/or they require staff time, or Library resources to manage or replace items.

Recommendation 30:

That effective May 1, 2025, the 2025-26 Library Fees/Fines/Charges as provided in Table XXX be approved and that the fees proposed for the years 2026-27 to 2028-29 be approved in principle.

TABLE XXX

LIBRARY FEES/FINES/CHARGES

			(User F	ee)										
	A	ctual	%	Pro	oposed	%	Pro	posed	%	Pro	posed	%	Prc	oposed
	20)24-25	Inc	20	025-26	Inc	20	026-27	Inc	20	27-28	Inc	20	028-29
Regular	\$	1.00	-100%	\$			\$	-	-	\$	-	-	\$	-
Serials (bound and unbound journals/magazines; Current: \$1.00 per item per DAY overdue)	\$	1.00	-100%	\$	-	-	\$	-	-	\$	-	-	\$	-
Interlibrary loans (current: \$1.00 per item per DAY overdue; Current: \$1.00 per item per DAY	\$	1.00	400%	\$	5.00	0%	\$	5.00	0%	\$	5.00	0%	\$	5.00
Special Ioans (Current: \$1.00 per item per DAY overdue)	\$	1.00	400%	\$	5.00	0%	\$	5.00	0%	\$	5.00	0%	\$	5.00
Recalled materials (Current: \$1.50 per item per DAY overdue	\$	1.50	233%	\$	5.00	0%	\$	5.00	0%		5.00	0%		5.00
Reserve hourly loans (2 hour, 4 hour, 24 hour, 48 hour; \$1.00 per item per HOUR overdue)	\$	1.00	0%	\$	1.00	0%	\$	1.00	0%	\$	1.00	0%	\$	1.00
Reserve seven day loans (Current: \$1.00 per item per DAY overdue)	\$	1.00	0%	\$	1.00	0%	\$	1.00	0%	\$	1.00	0%	\$	1.00
Media software (Current: \$1.00 per item per DAY overdue)	\$	1.00	-100%	\$	-	-	\$	-	-	\$	-	-	\$	-
Media equipment (Current: \$1.00 per item per HOUR or DAY overdue (circulation varies	\$	1.00	0%	\$	1.00	0%	\$	1.00	0%	\$	1.00	0%	\$	1.00
Lost/damaged materials (Cost of replacement/repair plus \$25 processing fee for lost items)	\$	25.00	0%	\$	25.00	0%	\$	25.00	0%	\$	25.00	0%	\$	25.00

14 ANCILLARY SERVICES FEES

14.1 RESIDENCE DINING PLAN FEE

It is proposed that the Residence Dining Plan fee be increased to cover the inflationary increases in food prices. An average increase of 4.26% is proposed for 2025-26. <u>Appendix B-1</u> indicates 2024-2025 institutional comparisons.

Recommendation 31:

That the Residence Dining Plan Fees for 2025-26 be approved effective May 1, 2025, as proposed in Table XXXI and the fees proposed for the years 2026-27 to 2028-29 be approved in principle.

TABLE XXXI

ANCILLARII	ES: RESIDE	NCE DININ	G PLAN

	Actual 2022-23	Actual 2023-24	Actual 2024-25	% Inc	Proposed 2025-26	% Inc	Proposed 2026-27	% Inc	Proposed 2027-28	% Inc	Proposed 2028-29
Commuter Plan	4,100.00	4,300.00	4,600.00	5.43%	4,850.00	3.09%		4.00%	5,200.00		5,350.00
Standard Plan	4,750.00	4,990.00	5,350.00	5.14%	5,625.00	3.56%	5,825.00	3.86%	6,050.00	4.13%	6,300.00
Sampler Plan	2,030.00	2,100.00	2,250.00	2.22%	2,300.00	2.17%	2,350.00	2.13%	2,400.00	2.08%	2,450.00

Note 1:

Dining plans have a base dollar and flex dollar option, as follows for Proposed 2023-24:

_	Base ¹	Flex ²
Commuter Plan	4,000.00	850.00
Standard Plan	4,000.00	1,625.00
Sampler Plan	-	2,300.00

¹ Base Dollars - GST Exempt, Non Refundable, No Vending, No After Hours² Flex Dollars - GST Applied, Funds Roll Over, All Vending, After Hours

Note 2:	2024	2023
StatsCan AB CPI Food - August 2023	3.70%	7.60%
Dalhousie food inflation report	5.90%	7.00%
Chartwells food inflation projection	6.00%	6.50%

14.2 HOUSING SERVICES RENTAL RATES

The Board's principle regarding Housing rental rates and fees approved in February 1990 requires that revenues should be sufficient to cover all normal operating costs including salaries, maintenance, equipment and furnishings replacement, building and renovation reserves and mortgage costs. A weighted average increase of 3.96% for all units is proposed for 2025-26. See <u>Appendix B-2</u> for comparable rates.

Recommendation 32:

That the Housing Services Rental Rates for 2025-26 be approved effective May 1, 2025, as proposed in Table XXXII and the fees proposed for the years 2026-27 to 2028-29 be approved in principle.

TABLE XXXII

	# of	Actual	Actual	Actual	%	Proposed	%	Proposed	%	Proposed	%	Proposed
(Per person per month - based on 8.0 months)	# of Beds	2022-23	2023-24	2024-25	™ Inc	2025-26	‰ Inc	2026-27	™ Inc	2027-28	‰ Inc	2028-29
	Deus	2022-23	2023-24	2024-23	inc	2023-20	inc	2020-27	inc	2027-28	inc	2020-23
ALL RESIDENCE STUDENTS							0.000/	50.00		60.00		
Municipal Tax Levy		56.00	56.00	56.00	0.00%	56.00	3.00%	58.00	3.00%	60.00	3.00%	62.00
Carbon Tax Levy		3.00	4.00	4.00	0.00%	4.00	3.00%	4.00	3.00%	4.00	3.00%	4.00
FIRST YEAR RESIDENCE												
DORMITORY (Per person per month - based on 8.0 months)												
Double Rooms	92	426.00	456.00	487.00	3.29%	503.00	3.00%	518.00	3.00%	534.00	3.00%	550.00
Suite Standard Rooms	79	611.00	649.00	701.00	3.85%	728.00	3.00%	750.00	3.00%	773.00	3.00%	796.00
Hallway Large Single Rooms	26	658.00	698.00	754.00	3.58%	728.00	3.00%	804.00	3.00%	828.00	3.00%	
Hallway Super Single Rooms	20	058.00	698.00	754.00	3.38%	781.00	3.00%	804.00	3.00%	828.00	3.00%	853.00
* Double room converted to single	Variable			754.00	3.58%	781.00						
Suite Large Single Rooms	16	689.00	731.00	773.00	3.75%	802.00	3.00%	826.00	3.00%	851.00	3.00%	877.00
Executive Suite Single Rooms	32	709.00	752.00	809.00	3.71%	839.00	3.00%	864.00	3.00%	890.00	3.00%	917.00
Executive Large Single Room	1	767.00	812.00	873.00	4.47%	912.00	3.00%	939.00	3.00%	967.00	3.00%	996.00
Executive Suite Large Single Rooms	29	767.00	812.00	876.00	3.65%	908.00	3.00%	935.00	3.00%	963.00	3.00%	992.00
	-	707.00	012.00	070.00	5.0570	500.00	3.00%	555.00	5.00%	505.00	3.00%	552.00
APARTMENTS (Per person per month - based on 8.0 months)												
1 - Bedroom Apartment	9	1,257.00	1,337.00	1,452.00	4.13%	1,512.00	3.00%	1,557.00	3.00%	1,604.00	3.00%	1,652.00
2 - Bedroom Apartment	88	811.00	863.00	952.00	5.15%	1,001.00	3.00%	1,031.00	3.00%	1,062.00	3.00%	1,094.00
4 - Bedroom Apartment	148	804.00	853.00	930.00	3.66%	964.00	3.00%	993.00	3.00%	1,023.00	3.00%	1,054.00
RETURNING STUDENT RESIDENCE												
MT. BLAKISTON HOUSE (Per person per month - based on 8.0 months)												
Studio Apartment	39	954.00	1,023.00	1,128.00	4.52%	1,179.00	3.00%	1,214.00	3.00%	1,250.00	3.00%	1,288.00
2 - Bedroom Apartment	12	874.00	917.00	1,002.00	3.89%	1,041.00	3.00%	1,072.00	3.00%	1,104.00	3.00%	1,137.00
2 - Bedroom Accessibility Apartment	4	772.00	812.00	876.00	3.65%	908.00	3.00%	935.00	3.00%	963.00	3.00%	992.00
3 - Bedroom Apartment	3	833.00	878.00	962.00	4.16%	1,002.00	3.00%	1,032.00	3.00%	1,063.00	3.00%	1,095.00
4 - Bedroom Apartment	200	838.00	878.00	962.00	3.64%	997.00	3.00%	1,027.00	3.00%	1,058.00	3.00%	1,090.00
								-		-		-
TOWNHOMES (NV, Siksika & Tsuutina - per person - based on 8.0 months)								-		-		-
4 -Bedroom RV Townhomes Executive	48	851.00	905.00	989.00	3.84%	1,027.00	3.00%	1,058.00	3.00%	1,090.00	3.00%	1,123.00
4 - Bedroom RV Townhomes	48	824.00	880.00	962.00	3.85%	999.00	3.00%	1,029.00	3.00%	1,060.00	3.00%	1,092.00
3 - Bedroom Tsuutina/Siksika Townhomes	18	819.00	884.00	976.00	4.82%	1,023.00	3.00%	1,054.00	3.00%	1,086.00	3.00%	1,119.00
2 - Bedroom Tsuutina/Siksika Townhomes - standard	22	819.00	890.00	970.00	4.64%	1,015.00	3.00%	1,045.00	3.00%	1,076.00	3.00%	1,108.00
2 -Bedroom Tsuutina/SiksikaTownhomes - large	64	858.00	932.00	1,023.00	4.79%	1,072.00	3.00%	1,104.00	3.00%	1,137.00	3.00%	1,171.00
1 - Bedroom Tsuutina/SiksikaTownhome	2	1,298.00	1,381.00	1,521.00	3.88%	1,580.00	3.00%	1,627.00	3.00%	1,676.00	3.00%	1,726.00
FAMILY TOWNHOMES (Per unit per month - based on 12 months)												
2 - Bedroom Furnished Unit	1	1,609.00	1,700.00	1,811.00	4.31%	1,889.00	3.00%	1,946.00	3.00%	2,004.00	3.00%	2,064.00
* Double rooms converted to single occupancy based on a	annad											

ANCILLARIES: RESIDENCE HOUSING FEES

14.3 MISCELLANEOUS HOUSING FEES

Recommendation 33:

That the Miscellaneous Housing Fees for 2025-26 be approved effective May 1, 2025, as proposed in XXXIII and the fees proposed for the years 2026-27 to 2028-29 be approved in principle. See Appendix B-2 for details related to Miscellaneous Housing Fees.

TABLE XXXIII

		MISCELL	ANEOUS HOU	JSING FEES					
	Actual	%	Proposed	%	Proposed	%	Proposed	%	Proposed
	2024-25	Inc	2025-26	Inc	2026-27	Inc	2027-28	Inc	2028-29
Access Card Reactivation Fee	-	0.00%	50.00	0.00%	50.00	0.00%	50.00	0.00%	50.00
Summer Storage	525.00	0.00%	525.00	0.00%	525.00	0.00%	525.00	0.00%	525.00
Late Move-Out Fee	150.00	0.00%	150.00	0.00%	150.00	0.00%	150.00	0.00%	150.00

15 NON-STUDENT FEES

15.1 FACULTY OF FINE ARTS

15.1.1 Faculty of Fine Arts Music Ensemble Participation Fee

The Music Ensemble Participation fee is charged to University students and community members participating in any ensemble on a non-credit basis.

These ensembles are conducted by faculty members of the UofL whose salary increments are part of ULFA collective agreement. These ensembles use specialized spaces and equipment that incur annual costs of maintaining, tuning, and repairing. The annual fee is in line with Conservatory of Music ensemble fees that are \$260 to \$510 per year or community Choir Vox Musica which currently charges \$290 per year with varying contact hours.

Recommendation 34:

That the Music Ensemble Participation Fee for 2025-26 be approved effective May 1, 2025 as presented in Table XXXIV, and that the fee increases for 2026-27 to 2028-29 be approved in principle.

TABLE XXXIV

MUSIC ENSEMBLE PARTICIPATION FEE (COST RECOVERY)

		(Pe	er Semester)						
	Actual	%	Proposed	%	Proposed	%	Proposed	%	Proposed
	2024-25	Inc	2025-26	Inc	2026-27	Inc	2027-28	Inc	2028-29
Music Ensemble Participation Fee/Semester	162.00	5.00%	170.10	5.00%	178.61	5.00%	187.54	5.00%	196.92

15.1.2 External University Theatre/Recital Rental Rates

All income received from the rental of the Theatre and Recital Hall is used to offset costs incurred for the maintenance of the performance venues and the cost of Theatre staff labour, including overtime premiums when applicable. The proposed fee increases are due to theatre maintenance requirements and increased labour rates and will apply to external community or touring groups.

Recommendation 35:

That the Theatre Space Rental rates for 2025-26 be approved effective April 1, 2025 as presented in Table XXXV, and that the fees proposed for the years 2026-27 to 2028-29 be approved in principle.

TABLE XXXV

	Actual 2024-25	% Inc	Proposed 2025-26	% Inc	Proposed 2026-27	% Inc	Proposed 2027-28	% Inc	Proposed 2028-29
Theatre Spaces									
University Theatre	76.49	5.00%	80.32	5.00%	84.33	5.00%	88.55	5.00%	92.98
Recital Hall	76.49	5.00%	80.32	5.00%	84.33	5.00%	88.55	5.00%	92.98
David Spinks Theatre	56.14	5.00%	58.95	5.00%	61.90	5.00%	64.99	5.00%	68.24
Drama Studio	56.14	5.00%	58.95	5.00%	61.90	5.00%	64.99	5.00%	68.24
Staff Charge Out*									
Technician	53.80	5.00%	56.49	5.00%	59.32	5.00%	62.28	5.00%	65.39
Student Technician	23.79	5.00%	24.98	5.01%	26.23	5.00%	27.54	5.00%	28.92
Front of House Manager	53.80	5.00%	56.49	5.00%	59.32	5.00%	62.28	5.00%	65.39
Box Office Staff	21.30	5.02%	22.37	5.00%	23.49	5.00%	24.66	5.00%	25.89
Ushers	21.30	5.02%	22.37	5.00%	23.49	5.00%	24.66	5.00%	25.89
Additional Fees									
Administration Fee	107.84	5.00%	113.23	5.00%	118.89	5.00%	124.83	5.00%	131.07
Piano Tuning (per tuning)	183.04	5.00%	192.19	5.00%	201.80	5.00%	211.89	5.00%	222.48
Band Equiment Usage (per event)	146.63	5.00%	153.96	5.00%	161.66	5.00%	169.75	5.00%	178.24

THEATRE SPACE HOURLY RENTAL RATES (COST RECOVERY)

*An overtime premium will be applied for all rentals where staff hours exceed 7 hours per day

15.1.3 CASA (U of L Spaces) – Fine Arts Users Rental Fee

The Faculty of Fine Arts Conservatory of Music supports eligible community arts groups at an affordable rate when the space is available. Given this mandate the fee was set up with two rates: "for-profit" users such as external lectures or workshops, ticketed recitals, and concerts etc., and "not-for-profit" users such as festivals, community run cost recovery, faculty, student and alumni productions, projects and concerts. All income received from the rental of the CASA (UofL spaces) is used to offset the costs incurred for the maintenance of facility and equipment. Under the terms of the University of Lethbridge's lease agreement with the City of Lethbridge, CASA rental rates must align with AAC (Allied Arts Council) rental rates which are currently \$26.00/hour for not-for-profit and \$52/hour for-profit. Although the Allied Arts Council Board has not indicated a rate increase, Fine Arts would like to propose a 5% increase for 2025-2026, and a 0% projected until 2029, in anticipation that the rates may increase in 2025. The Piano rental rate is to cover increased piano service fees for a piano technician who drives from Calgary.

Recommendation 36:

That the CASA (U of L Spaces) – Fine Arts Users Rental Fees as presented in Table XXXVI for 2025-26 be approved effective April 1, 2025 and that the fees proposed for the years 2026-27 to 2028-29 be approved in principle.

TABLE XXXVI

CASA (L	J of L Spaces	s) - FINE AR	TS USERS RE	NTAL FEES					
	Actual	%	Proposed	%	Proposed	%	Proposed	%	Proposed
	2024-25	Inc	2025-26	Inc	2026-27	Inc	2027-28	Inc	2028-29
Piano Rental (per usage)	66.15	5.00%	69.46	0.00%	69.46	0.00%	69.46	0.00%	69.46

15.1.4 Studio One Recording Facility

The Faculty of Fine Arts, Music Department recording facility is a one-of-a-kind facility in Canada that presents the latest in audio technology. The first priority of the "Studio One" recording facility is support of the Digital Audio Arts (DAA) academic program. At other times, when available it is rented for use by artists, producers, engineers, or used for commercial endeavours. All income received from the rental of "Studio One" recording facility will be used to offset the costs associated with the maintenance of the space and technician labour costs.

Recommendation 37:

That the "Studio One" Recording Facility Rental Fees as presented in Table XXXVII for 2025-26 be approved effective April 1, 2025 and that the fees proposed for the years 2026-27 to 2028-29 be approved in principle.

TABLE XXXVII

STUDIO ONE F	RECORDING	FACILITY RE	NTAL FEES (LUST RECU	VERT				
	Actual	%	Proposed	%	Proposed	%	Proposed	%	Proposed
	2024-25	Inc	2025-26	Inc	2026-27	Inc	2027-28	Inc	2028-29
Studio One Facility Rental*	56.14	5.00%	58.95	5.00%	61.90	5.00%	64.99	5.00%	68.24
Studio One Recording with Staff Technician (per hour)	53.80	5.00%	56.49	5.00%	59.32	5.00%	62.28	5.00%	65.39
Studio One Recording with Student Technician (per hour)	23.79	5.00%	24.98	5.00%	26.23	5.00%	27.54	5.00%	28.92
Additional Fees									
Administration Fee	107.84	5.00%	113.23	5.00%	118.89	5.00%	124.83	5.00%	131.07
Piano Tuning (per tuning)	183.04	5.00%	192.19	5.00%	201.80	5.00%	211.89	5.00%	222.48

STUDIO ONE RECORDING FACILITY RENTAL FEES (COST RECOVERY)

*Included in Staff Charge Out Rates prior to 21-22

15.1.5 Penny Gallery – Fine Arts Users Rental Fees

The mandate of the Fine Arts space at the Penny Building is to provide gallery opportunities for Faculty of Fine Arts students, faculty, and staff in a well-maintained and staffed facility. The Faculty of Fine Arts supports eligible community arts groups at an affordable rate when the space is available. Given this mandate, the fee was set up with two rates: for profit users such as external lectures or workshops, ticketed recitals, and concerts, touring exhibitions, etc., and not-for-profit users such as festivals, community run cost recovery or not-for-profit theatre companies, faculty, student and alumni productions, projects and concerts <u>not</u> supported by the Faculty of Fine Arts. All income received from the rental of the Penny Gallery is used to offset the costs incurred for the maintenance of the facility and cost of labour of staff required. The proposed fee increases are due to maintenance requirements and increased labour costs.

Recommendation 38:

That the Penny Gallery – Fine Arts Users Rental Fees as presented in Table XXXVIII for 2025-26 be approved effective April 1, 2025 and that the fees proposed for the years 2026-27 to 2028-29 be approved in principle.

TABLE XXXVIII

PENNY GALLE	RY - FINE AR	TS USERS RE	ENTAL FEES (COST RECO	VERY)				
	Actual	%	Proposed	%	Proposed	%	Proposed	%	Proposed
	2024-25	Inc	2025-26	Inc	2026-27	Inc	2027-28	Inc	2028-29
Fine Arts Users Rental Fees - For-Profit (per hour)	43.05	5.00%	45.20	5.00%	47.46	5.00%	49.84	5.00%	52.33
Fine Arts Users Rental Fees - Not-For-Profit (per hour)	22.72	5.00%	23.86	5.00%	25.05	5.00%	26.3	5.00%	27.62
Staff Charge Out*									
Technician	53.80	5.00%	56.49	5.01%	59.32	5.00%	62.28	5.00%	65.39
Penny Coordinator - Technician (per hour)	23.79	5.00%	24.98	5.00%	26.23	5.00%	27.54	5.00%	28.92
Additional Fees									
Adminstration Fee (per booking)	107.84	5.00%	113.23	5.00%	118.89	5.00%	124.83	5.00%	131.07
Piano Rental (per usage)	70.56	5.00%	74.09	5.00%	77.79	5.00%	81.68	5.00%	85.76
Staging (plus delivery)	209.29	5.00%	219.75	5.00%	230.74	5.00%	242.27	5.00%	254.38

*An overtime premium is applied to rentals where staff hours exceed 7 hours per day

15.1.6 Gushul Studio / Writer's Cottage Rental Rates

The Gushul Studio and Writer's Cottage are located in the town of Blairmore, Alberta. The studios were opened in 1988 with the purpose of attracting professional artists and writers to work and interact within the Crowsnest Pass communities.

The proposed increases in the rental rates reflect increases in operational costs for the two buildings including utility costs, property taxes and professional cleaning, administrative costs and maintenance costs. The Gushul Studio requires staff time to book guests and oversee the facilities operations as well as over \$14,000 of expenses incurred for utilities, cleaning, and property taxes.

Recommendation 39:

That the Gushul Studio/Writer's Cottage Rental Rates as presented in Table XXXIX for 2025-26 be approved effective April 1, 2025 and that the fees proposed for the years 2026-27 to 2028-29 be approved in principle.

TABLE XXXIX

GUSHUL STUDIO/WRITER'S COTTAGE RENTAL RATES (COST RECOVERY)

	Proposed 2024-25	% Inc	Proposed 2025-26	% Inc	Proposed 2026-27	% Inc	Proposed 2027-28	% Inc	Proposed 2028-29
Gushul Studio	1,108.77	35%	1,500.00	5.00%	1,575.00	5.00%	1,653.75	5.00%	1,736.44
Writer's Cottage	862.37	14%	980.00	5.00%	1,029.00	5.00%	1,080.45	5.00%	1,134.47
Administration Fee	107.84	5.00%	113.23	5.00%	118.99	5.00%	124.84	5.00%	131.08

15.2 INFORMATION TECHNOLOGY SERVICES (ITS)

15.2.1 ITS Charge-Out Rates

University departments will be charged for services if the services are provided for activities that are not for normal University business, are above the standard level of service routinely provided, or occur outside of normal University business hours. Services delivered outside normal University business hours will be chargeable at double the rates listed in Table XLIV. Charges for external parties will be up to a maximum of 50% more than the rates listed in Table XLIV and will include GST when applicable.

Audio/Visual support will be provided at no charge for the following annual University events:

- Convocation (Spring/Fall)
- Ahead Of The Herd
- New Student Orientation
- Donor Gala
- Fiat Lux Address
- Play Day (Family Day)
- Let There Be Light Night
- Chancellor's Dinner

All other audio/visual support for events will be delivered in accordance with Table XLIV.

Recommendation 40:

That the ITS Charge-out Rates as presented in Table XL for 2025-26 be approved effective April 1, 2025 and that the fees proposed for the years 2026-27 to 2028-29 be approved in principle.

TABLE XL

ITS CHARGE OUT RATES (COST RECOVERY)
(Per Hour)

			(Per Hou)					
	Actual	%	Proposed	%	Proposed	%	Proposed	%	Proposed
Prices exclude GST	2024-25	Inc	2025-26	Inc	2026-27	Inc	2027-28	Inc	2028-29
Client Services Technician	50.40	5.00%	52.92	5.00%	55.57	5.00%	58.34	5.00%	61.26
Audio/Visual & Classroom Technician	51.51	5.01%	54.09	5.00%	56.79	5.00%	59.63	5.00%	62.61
Student Audio/Visual Assistant	23.79	5.01%	24.98	5.00%	26.23	5.00%	27.54	5.00%	28.92
Network/Telecommunications Analyst	52.64	4.99%	55.27	5.00%	58.03	5.00%	60.93	5.00%	63.98
System/Database Administrator	58.24	5.01%	61.16	5.00%	64.21	5.00%	67.42	5.00%	70.80
Application Support Analyst	52.64	4.99%	55.27	5.00%	58.03	5.00%	60.93	5.00%	63.98
Application/Integration Developer	60.48	5.00%	63.50	5.00%	66.68	5.00%	70.01	5.00%	73.51
Web/Digital Developer	52.64	4.99%	55.27	5.00%	58.03	5.00%	60.93	5.00%	63.98
Information Security Analyst	62.72	4.99%	65.85	5.00%	69.14	5.00%	72.60	5.00%	76.23
Project Manager/Business Analyst	60.48	5.00%	63.50	5.00%	66.68	5.00%	70.01	5.00%	73.51
Records Technician	38.07	5.01%	39.98	5.00%	41.98	5.00%	44.07	5.00%	46.28

* Charges for external parties will be up to a maximum of 50% more than the above rates listed in this table.

** Labour rates include benefits at 17%.

*** GST will be charged where applicable.

15.2.2 ITS Server/Storage Fees

Server and storage fees are charged for virtual server hosting and storage for non-core systems/services, research, and external parties. Virtual server hosting and storage for core systems/services is generally free of charge. IT Services reserves the right to determine whether a given request can be reasonably and appropriately hosted within our virtual server/storage infrastructure. Extremely large storage needs may require alternative accommodation.

The actual costs for virtual servers are generated based on the actual specifications required by the system/service. The costs shown below are examples only.

Virtual Server Sizing Options:

	Bronze	Silver	Gold
# Virtual CPUs	2	2	4
Memory	4 GB	8 GB	16 GB
Disk for Operating System	30 GB	30 GB	30 GB

ITS will provide up to 30 GB of storage with each virtual server for the base Operating System, cache and basic storage needs at no extra charge. Additional storage is available at the annual rates listed.

University constituents are encouraged to consider Software-as-a-Service (SaaS) options when procuring applications, as they may represent a net value to the institution by reducing the infrastructure and support overhead required. IT Services is pleased to assist with such evaluations.

Recommendation 41:

That the ITS Server and Storage Fees as presented in Table XLI for 2025-26 be approved effective April 1, 2025 and that the fees proposed for the years 2026-27 to 2028-29 be approved in principle.

TABLE XLI

	Actual	%	Proposed	%	Proposed	%	Proposed	%	Proposed
	2024-25	Inc	2025-26	Inc	2026-27	Inc	2027-28	Inc	2028-29
Server Gold Standard/year	1,114.09	3.00%	1,147.52	3.00%	1,181.94	3.00%	1,217.40	3.00%	1,253.92
Server Silver Standard/year	741.85	3.00%	764.10	3.00%	787.03	3.00%	810.64	3.00%	834.96
Server Bronze Standard/year	583.95	3.00%	601.47	3.00%	619.51	3.00%	638.10	3.00%	657.24
Storage – cost/TB/year	310.00	3.00%	319.30	3.00%	328.88	3.00%	338.75	3.00%	348.91
Research Archive Storage -	62.00	3.00%	63.86	3.01%	65.78	3.01%	67.76	3.00%	69.79

ITS SERVER/STORAGE FEES (COST RECOVERY)

15.2.3 Exam Scanning Sheet Fee

IT Services provides exam scanning sheet services, which includes 500 blank exam sheets, scanning/analysis, and electronic delivery of results. The replacement fee covers the sheets and effort of scanning, analysis, and delivery of results. Only certain faculty members use this service so it would be unreasonable to apply this fee across all faculties to recover the costs.

Recommendation 42:

That the ITS Exam Scanning Sheet Fees as presented in Table XLII for 2025-26 be approved effective April 1, 2025 and that the fees proposed for the years 2026-27 to 2028-29 be approved in principle.

TABLE XLII

EXAM SCANNING SHEET FEES (COST RECOVERY)

	Actual 2024-25	% Inc	Proposed 2025-26	% Inc	Proposed 2026-27	% Inc	Proposed 2027-28	% Inc	Proposed 2028-29
500 Exam Scanning Sheets									
(including scanning service)	165.00	1.82%	168.00	1.79%	171.00	2.05%	174.50	2.01%	178.00

15.3 SPORT AND RECREATION SERVICES

15.3.1 1st Choice Savings Centre for Sport and Wellness Rental Fees

All income received from the rental of the 1st Choice Savings Centre for Sport & Wellness is an offset to Sport and Recreation Services (SRS) operating costs for the maintenance of the building, the labour cost of staff, as well as allowing for a modest provision for equipment replacement and maintenance reserves. The rental rate set needs to be competitive in the local market, also recognizing that most external rentals are not-for-profit community groups or schools. SRS continues to monitor and work to ensure costs of operation are in balance with market conditions.

Generally, a five percent increase on 2025-26 and for the subsequent years of 2026-27, 2027-28 and 2028-29; this increase is a blend of labour rates and rental/materials/supplies rates annually.

Recommendation 43:

That the 1st Choice Savings Centre for Sport and Wellness Rental Fees as presented in Table XLIII for 2025-26 be approved effective April 1, 2025 and that the fees proposed for the years 2026-27 to 2028-29 be approved in principle.

TABLE XLIII

1st CHOICE SAVINGS CENTRE FOR SPORT AND WELLNESS RENTAL FEES (COST RECOVERY)
(Hourly Reptal Pates)

	Actual	%	Proposed	%	Proposed	%	Proposed	%	Proposed
Prices exclude GST*	2024-25	Inc	2025-26	Inc	2026-27	Inc	2027-28	Inc	2028-29
Fitness Centre	74.55	5.03%	78.30	5.04%	82.25	5.05%	86.40	0.00%	86.40
PE110 Dance Studio	64.60	4.95%	67.80	5.01%	71.20	4.99%	74.75	0.00%	74.75
PE152 Aerobics Room	64.60	4.95%	67.80	5.01%	71.20	4.99%	74.75	0.00%	74.75
PE157 Multipurpose room	64.60	4.95%	67.80	5.01%	71.20	4.99%	74.75	0.00%	74.75
PE255 Movement/Fitness Room (tatami mats removed, effective Sep '21)	64.60	4.95%	67.80	5.01%	71.20	4.99%	74.75	0.00%	74.7
1 Gym	74.50	5.03%	78.25	5.05%	82.20	4.99%	86.30	0.00%	86.3
2 Gyms	147.25	4.99%	154.60	4.98%	162.30	4.99%	170.40	0.00%	170.40
3 Gyms	221.00	4.98%	232.00	5.00%	243.60	4.99%	255.75	0.00%	255.7
Track Training (indoors)	54.60	4.95%	57.30	5.06%	60.20	5.07%	63.25	0.00%	63.25
Track Meets (indoors)	95.50	4.97%	100.25	4.99%	105.25	4.99%	110.50	0.00%	110.50
Track Practice**	93.20	5.04%	97.90	5.01%	102.80	4.96%	107.90	0.00%	107.90
Track Competition**	187.40	4.99%	196.75	4.96%	206.50	4.99%	216.80	0.00%	216.8
Natural Turf Practice**	66.70	4.95%	70.00	5.00%	73.50	5.03%	77.20	0.00%	77.20
Natural Turf Competition**	80.85	5.01%	84.90	5.01%	89.15	4.99%	93.60	0.00%	93.60
Artificial Turf Practice**	126.00	5.00%	132.30	4.99%	138.90	5.00%	145.85	0.00%	145.85
Full Stadium Rental**	309.75	5.00%	325.25	5.00%	341.50	4.98%	358.50	0.00%	358.50
PE138 Classroom**	22.60	5.09%	23.75	5.05%	24.95	5.01%	26.20	0.00%	26.20
PE172 Meeting Room	22.60	5.09%	23.75	5.05%	24.95	5.01%	26.20	0.00%	26.20
Full Pool	271.95	4.98%	285.50	4.99%	299.75	5.00%	314.75	0.00%	314.75
½ Pool	136.00	5.00%	142.80	5.04%	150.00	5.00%	157.50	0.00%	157.50
¼ Pool	97.40	4.98%	102.25	5.04%	107.40	4.98%	112.75	0.00%	112.75
5/8 Pool	160.10	5.00%	168.10	5.00%	176.50	4.99%	185.30	0.00%	185.30
Lane	18.10	4.97%	19.00	5.00%	19.95	5.01%	20.95	0.00%	20.95
Full Pool – Team Rate	192.40	4.99%	202.00	5.00%	212.10	5.00%	222.70	0.00%	222.70
½ Pool – Team Rate	96.00	5.00%	100.80	4.96%	105.80	5.01%	111.10	0.00%	111.10
¼ Pool – Team Rate	68.50	4.96%	71.90	5.01%	75.50	4.97%	79.25	0.00%	79.25
5/8 Pool – Team Rate	113.15	4.99%	118.80	5.01%	124.75	5.01%	131.00	0.00%	131.00
Lane – Team Rate	12.05	4.98%	12.65	4.74%	13.25	4.91%	13.90	0.00%	13.90
Staff Charge Out									
Lifeguard	38.00	5.00%	39.90	5.01%	41.90	5.01%	44.00	0.00%	44.00
Operations Staff	38.00	5.00%	39.90	5.01%	41.90	5.01%	44.00	0.00%	44.00
Senior Lifeguard	43.00	5.00%	45.15	4.98%	47.40	4.96%	49.75	0.00%	49.7
Operations Coordinator	48.30	4.97%	50.70	5.03%	53.25	4.98%	55.90	0.00%	55.9

*GST will be applied at time of purchase

**Subsidies available for schools, youth and university

Note: Rates have been rounded to the nearest \$0.05

15.3.2 1st Choice Savings Centre for Sport and Wellness Membership Fees

The One Pass membership revenue currently provide funds to operate Sport and Recreation Services facilities & programs. Through these fees, community & faculty/staff members have access to the Max Bell Pool, the Community Sports Stadium and all facilities within the 1st Choice Savings Centre for Sport & Wellness during scheduled open times; and includes access to basic fitness classes. Revenue from The One Pass membership funds a portion of the staffing expenses (including overtime for longer daily hours, holidays and weekend staff rates) of our recreation facilities, along with infrastructure maintenance and operation of our aging facilities. Rates go into effect April 1st of each year.

There has been an increase in labour costs, and facility and equipment maintenance. Daily membership rates at local competitor (YMCA) are significantly higher (Adult - \$16.25, Child \$8.50, Senior \$11, and Teen \$11).

Recommendation 44:

That the 1st Choice Savings Centre for Sport and Wellness Membership Fees as presented in Table XLIV for 2025-26 be approved effective April 1, 2025 and that the fees proposed for the years 2026-27 to 2028-29 be approved in principle.

TABLE XLIV

	Actual	%	Proposed	%	Proposed	%	Proposed	%	Proposed
Prices exclude GST*	2024-25	Inc	2025-26	Inc	2026-27	Inc	2027-28	Inc	2028-29
Semester Pass									
Faculty and Staff	178.00	7.00%	190.46	7.00%	203.79	7.00%	218.06	7.00%	233.32
Alumni/Senior	210.00	7.00%	224.70	7.00%	240.43	7.00%	257.26	7.00%	275.27
Community Youth	126.00	7.00%	134.82	7.00%	144.26	7.00%	154.36	7.00%	165.16
Community Adult	262.50	7.00%	280.88	7.00%	300.54	7.00%	321.57	7.00%	344.08
Monthly Pass									
Faculty and Staff	50.50	7.00%	54.04	7.00%	57.82	7.00%	61.86	7.00%	66.20
Alumni/Senior	59.25	7.00%	63.40	7.00%	67.84	7.00%	72.58	7.00%	77.66
Community Youth	35.75	7.00%	38.25	7.00%	40.93	7.00%	43.80	7.00%	46.86
Community Adult	74.50	7.00%	79.72	7.00%	85.30	7.00%	91.27	7.00%	97.65
Annual Pass									
Faculty and Staff	473.00	7.00%	506.11	7.00%	541.54	7.00%	579.45	7.00%	620.01
Alumni/Senior	558.00	7.00%	597.06	7.00%	638.85	7.00%	683.57	7.00%	731.42
Community Youth	335.00	7.00%	358.45	7.00%	383.54	7.00%	410.39	7.00%	439.12
Community Adult	699.00	7.00%	747.93	7.00%	800.29	7.00%	856.31	7.00%	916.25
Daily Pass									
Alumni/Senior	8.40	7.00%	8.99	7.00%	9.62	7.00%	10.29	7.00%	11.01
Children 3 to 14	5.00	7.00%	5.35	7.00%	5.72	7.00%	6.13	7.00%	6.55
Community Youth	6.00	7.00%	6.42	7.00%	6.87	7.00%	7.35	7.00%	7.86
Community Adult	11.75	7.00%	12.57	7.00%	13.45	7.00%	14.39	7.00%	15.40
Ten Punch Pass									
Alumni/Senior	68.25	7.00%	73.03	7.00%	78.14	7.00%	83.61	7.00%	89.46
Children 3 to 14	38.75	7.00%	41.46	7.00%	44.36	7.00%	47.47	7.00%	50.79
Community Youth	47.75	7.00%	51.09	7.00%	54.67	7.00%	58.50	7.00%	62.59
Community Adult	93.25	7.00%	99.78	7.00%	106.76	7.00%	114.24	7.00%	122.23

1st CHOICE SAVINGS CENTRE FOR SPORT AND WELLNESS MEMBERSHIP FEES

*GST will be applied at time of purchase

15.3.3 1st Choice Savings Centre for Sport and Wellness Atrium Table Rental Rates

An Atrium Table fee exists to allow table rentals in the atrium of the 1st Choice Savings Centre for Sport and Wellness for local vendors. Vendors request space in the building to offer various services that are of potential value to students (i.e., Costco, Shaw, Save-On Foods, etc.).

Recommendation 45:

That the 1st Choice Savings Centre for Sport and Wellness Atrium Rental Fee as presented in Table XLV for 2025-26 be approved effective April 1, 2025 and that the fees proposed for the years 2026-27 to 2028-29 be approved in principle.

TABLE XLV

1st CHOICE SAVINGS CENTRE FOR SPORT AND WELLNESS ATRIUM RENTAL FEE (COST RECOVERY)

	(Hourl	y Rental Ra	ites)						
	Actual	%	Proposed	%	Proposed	%	Proposed	%	Proposed
Prices exclude GST*	2024-25	Inc	2025-26	Inc	2026-27	Inc	2027-28	Inc	2028-29
Atrium/CSW Table (for profit)	290.00	5.17%	305.00	4.92%	320.00	5.00%	336.00	0.00%	336.00

16 APPENDIX A – MANDATORY NON-INSTRUCTIONAL FEES

1. Mandatory Non-Instructional Fee Breakeven Analysis

University of Lethbridge									
STATEMENT OF MANDATORY NON-INSTRUCTIONAL FEES									
Fee Description	Assessment of Fee (Per Course/Term /Program)	Mandatory Non- Instructional Fee (Yes/No)	 24-2025 oposed		Revenue		Expense	G	ain (Loss)
Co-op Fees	Course	Yes	\$ 789.72	\$	259,818	\$	1,171,647	\$	(911,829)
Student Services Fee	Course	Yes	\$ 51.74	\$	3,648,745	\$	5,004,623	\$	(1,355,878)
Student Copyright Access Fee	Course	Yes	\$ 3.15	\$	220,420	\$	325,997	\$	(105,577)
School of Graduate Studies - Graduate Student Services Fee	Course	Yes	\$ 72.83	\$	109,250	\$	109,250	\$	-
Technology Fee	Course	Yes	\$ 5.39	\$	406,406	\$	408,459	\$	(2,053)
Education 2500 Practicum Fee	Course	Yes	\$ 105.00	\$	36,960	\$	89,710	\$	(52,750)
Education Professional Semester Practicum Fee (formally Student Practicum Travel Fee)	Course	Yes	\$ 514.50	\$	230,300	\$	(230,300)	\$	-
Education 3601/387x Instrument Rental Fee	Course	Yes	\$ 85.00	\$	3,000	\$	7,875	\$	(4,875)
Master of Education (Counselling Psychology)/Master of Counselling Practicum Fee	Course	Yes	\$ 300.00	\$	24,000	\$	60,125	\$	(36,125)
Fine Arts Access Fee	Term	Yes	\$ 13.94	\$	210,550	\$	336,838	\$	(126,288)
Music Studio Differential Fee	Course	Yes	\$ 638.18	\$	123,631	\$	421,378	\$	(297,747)
Masters of Music - Music Studio Differential Fee	Course	Yes	\$ 638.18	\$	1,915	\$	6,653	\$	(4,739)
Bachelor of Nursing Lab and Placement Fee	Program	Yes	\$ 200.00	\$	34,000	\$	38,660	\$	(4,660)
DSB Experiential Learning Fee, Per Semester (Fall & Spring)	Term	Yes	\$ 40.80	\$	64,342	\$	65,311	\$	(969)
1st Choice Centre for Sports & Wellness Membership Fees - Student Full Time	Term	Yes	\$ 112.35	,	3.774.696	Ś	4.995.684	Ś	(1,220,988)
1st Choice Centre for Sports & Wellness Membership Fees - Student Part Time	Term	Yes	\$ 84.52	Ŷ	3,774,090	ڊ	4,333,004	ڊ	(1,220,900)
International Health Centre Fee	Fee Terminated	Yes	\$ -	\$	-	\$	-	\$	-

University of Lethbridge Mandatory Non Instructional and Third Party Mandatory Non Instructional Rudget and Actual Fee Reporting 2024-25 onwards

2024-25 onwards																			
MNIFS:										Third Party MNIFS:									
1st Choice Centre for Sports &	Wellness Mer	Student Adr	ministration F	ee			Fine Arts Acc	ess Fee		Campus Women's O	Centre Fee		Lethbridge Publ	ic Interest Resea	rch Group Fee		1		
Co-op Fees			ovright Access				Graduate Stu		s Fee	CKXU Fee									
Education 2500 Practicum Fee			cticum Travel				DSB Experier			Graduate Students	Associations -	UPASS Fee							
Education 3601/387X Instrum							1.000										1		
Masters of Studio Differencial	Fee	Faculty of E	ducation/Scho	ool of Gradua	ate Studies - C	ounseling Pr	acticum Fee			Health Care Fee for	International !	students							
Music Studio Differential Fee				s Bachelor of						Health Centre Physi	ician Fee								
					BUDGET										ACTUAL				
1st Choice Centre for Sports &	Wellness Me	mbership Fee								1st Choice Centre f	or Sports & W	ellness Merr							
Budgeted Revenue	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	Actual Revenue	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
MNIF Revenue	1,494,664.00	1,547,000.00	1,347,000.00	1,547,000.00						MNIF Revenue	1,056,946.00	1,285,408.00	1,358,773.17						
Government Funding										Government Funding									
Other Revenue	3,201,370	3,158,970.00	2,769,840.00	2,227,695.50						Other Revenue	1,686,242.00	2,168,497.00	2,175,555.00						
Total Revenue Budgeted Expense	4,696,034.00	4,705,970.00	4,116,840.00	3,774,695.50						Total Revenue Actual Expense	2,743,188.00	3,453,905.00	3,534,328.17						
Direct	4,900,642.00	4,861,182.00	4,681,406.00	4,995,684.00						Direct	4,069,126.00	4,765,994.00	4,781,922.00						
Indirect										Indirect									
Total Expense Surplus / Deficit			4,681,406.00							Total Expense Surplus / Deficit	4,069,126.00 (1.325.938.00)	4,765,994.00	4,781,922.00						
Fee Amounts:	3 (204,608.00)	\$ (155,212.00)	\$ (304,566.00)	\$(1,220,988.50)						Fee Amounts:	(1,525,938.00)	(1,512,089.00)	(1,247,595.85)						
Full Time Fee	99.08	103.25	107.00	112.35						Full Time Fee	99.08	103.25	107.00						
Part Time Fee	74.31	77.50	80.50	84.53						Part Time Fee	74.31	77.50	80.50						
					DUDCE?										ACTUA				
					BUDGET										ACTUAL				
Co-op Fees	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	Co-op Fees	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
Budgeted Revenue			1013/1014	1014 1015	2023/2020	2020/2027	2027/2020	2020/2023	2023/2030	Actual Revenue			1013/1014	2024/2023	1013/1010	2020/2027	2027/2020	1010/1013	1013) 1030
MNIF Revenue	207,819.00	241,447.00	234,595.00	259,817.88						MNIF Revenue	181476.84	96,872.00	174,838.90						
Government Funding										Government Funding									
Other Revenue Total Revenue	207,819.00	241,447.00	234,595.00	259,817.88						Other Revenue Total Revenue	181,476.84	96,872.00	174,838.90						
Budgeted Expense										Actual Expense									
Direct	981,077.00	994,056.58	1,030,799.00	1,171,747.86						Direct	895,889.00	919,432.00	1,029,995.00						
Indirect Total Expense	981,077.00	994,056.58	1,030,799.00	1,171,747.86						Indirect									
Surplus / Deficit	\$ (773,258.00)	\$ (752,609.58)								Total Expense Surplus / Deficit	895,889.00 \$ (714,412.16)	919,432.00 \$ (822,560.00)	1,029,995.00 \$ (855,156.10)						-
Fee Amounts:	\$ (773,258.00)	\$ (752,609.58)	\$ (796,204.00)	\$ (911,929.98)						Surplus / Deficit Fee Amounts:	\$ (714,412.16)	\$ (822,560.00)	\$ (855,156.10)						
Fee Amounts: Full Time Fee								:	:	Surplus / Deficit Fee Amounts: Full Time Fee									
Fee Amounts:	\$ (773,258.00)	\$ (752,609.58)	\$ (796,204.00)	\$ (911,929.98)				•		Surplus / Deficit Fee Amounts:	\$ (714,412.16)	\$ (822,560.00)	\$ (855,156.10)				:		•
Fee Amounts: Full Time Fee	\$ (773,258.00)	\$ (752,609.58)	\$ (796,204.00)	\$ (911,929.98)	:	:	:	•		Surplus / Deficit Fee Amounts: Full Time Fee	\$ (714,412.16)	\$ (822,560.00)	\$ (855,156.10)						•
Fee Amounts: Full Time Fee Part Time Fee	\$ (773,258.00)	\$ (752,609.58)	\$ (796,204.00)	\$ (911,929.98)	BUDGET		•			Surplus / Deficit Fee Amounts: Full Time Fee Part Time Fee	\$ (714,412.16) 685.87	\$ (822,560.00)	\$ (855,156.10)	•	ACTUAL	•		•	
Fee Amounts: Full Time Fee	\$ (773,258.00) 685.87	\$ (752,609.58) 733.88	\$ (796,204.00) 774.24	\$ (911,929.98) 789.72		•				Surplus / Deficit Fee Amounts: Full Time Fee	\$ (714,412.16) 685.87	5 (822,560.00) 733.88	\$ (855,156.10) 774.24	•		•		:	
Fee Amounts: Full Time Fee Part Time Fee Education 2500 Practicum Fee	\$ (773,258.00)	\$ (752,609.58)	\$ (796,204.00)	\$ (911,929.98)	BUDGET 2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	Surplus / Deficit Fee Amounts: Full Time Fee Part Time Fee Education 2500 Pra	\$ (714,412.16) 685.87	\$ (822,560.00)	\$ (855,156.10)	2024/2025	- 	2026/2027	2027/2028	2028/2029	2029/2030
Fee Amounts: Full Time Fee Part Time Fee	\$ (773,258.00) 685.87	\$ (752,609.58) 733.88 2022/2023	\$ (796,204.00) 774.24	\$ (911,929.98) 789.72		2026/2027	2027/2028	2028/2029	2029/2030	Surplus / Deficit Fee Amounts: Full Time Fee Part Time Fee	\$ (714,412.16) 685.87	5 (822,560.00) 733.88 2022/2023	\$ (855,156.10) 774.24 2023/2024	2024/2025		2026/2027	2027/2028	2028/2029	2029/2030
Fee Amounts: Full Time Fee Part Time Fee Education 2500 Practicum Fee Budgeted Revenue MWIF Revenue Government Funding	\$ (773,258.00) 685.87 2021/2022 33,600.00 0	\$ (752,609.58) 733.88	\$ (796,204.00) 774.24 2023/2024	\$ (911,929.98) 789.72 2024/2025		2026/2027	2027/2028	- - - 2028/2029	2029/2030	Surplus / Defloit Fee Amounts: Full Time Fee Part Time Fee Part Time Fee Education 2500 Pro Actual Revenue MNIF Revenue Government Funding	\$ (714,412.16) 685.87	5 (822,560.00) 733.88	\$ (855,156.10) 774.24	2024/2025		2026/2027	2027/2028	2028/2029	2029/2030
Fee Amount: Full Time Fee Part Time Fee Budgeted Revenue Mulf Revenue Government Funding Other Revenue	\$ (773,258.00) 685.87 2021/2022 33,600.00 0	\$ (752,609.58) 733.88 2022/2023 33,600.00	\$ (796,204.00) 774.24 2023/2024 33,600.00	\$ (911,929,98) 789,72 2024/2025 36,960.00		2026/2027	2027/2028	2028/2029	2029/2030	Surplus / Deficit Fee Amounts: Full Time Fee Part Time Fee Part Time Fee Part Time Fee Education 2500 Pra Actual Revenue Government Funding Other Revenue	\$ (714,412.16) 685.87	\$ (822,560.00) 733.88 2022/2023 25,725.00 -	\$ (855,156.10) 774.24 2023/2024 - 13,012.00	2024/2025		2026/2027	2027/2028	2028/2029	2029/2030
Fee Amounts: Full Time Fee Part Time Fee Education 2500 Practicum Fee Budgeted Revenue MNIF Revenue Government Funding Other Revenue Total Revenue	\$ (773,258.00) 685.87 2021/2022 33,600.00 0	\$ (752,609.58) 733.88 2022/2023	\$ (796,204.00) 774.24 2023/2024	\$ (911,929.98) 789.72 2024/2025		2026/2027	2027/2028	2028/2029	2029/2030	Surplus / Deficit Fee Amounts: Full Time Fee Part Time Fee Part Time Fee Education 2500 Pro Actual Revenue MNIF Revenue Government Funding Other Revenue Total Revenue	\$ (714,412.16) 685.87	5 (822,560.00) 733.88 2022/2023	\$ (855,156.10) 774.24 2023/2024	2024/2025		2026/2027	2027/2028	2028/2029	. 2029/2030
Fee Amounts: Fill Time Fee Part Time Fee Education 2500 Practicum Fee Budgeted Revenue Multi Revenue Multi Revenue Total Revenue Total Revenue Budgeted Spense	\$ (773,258.00) 685.87 2021/2022 33,600.00 0	\$ (752,609.58) 733.88 2022/2023 33,600.00	\$ (796,204.00) 774.24 2023/2024 33,600.00	\$ (911,929,98) 789,72 2024/2025 36,960.00		2026/2027	2027/2028	2028/2029	2029/2030	Surplus / Deficit Fee Amounts: Full Time Fee Part Time Fee Part Time Fee Part Time Fee Part Time Fee Part Time Fee Actual Revenue Government Funding Other Revenue	\$ (714,412.16) 685.87	\$ (822,560.00) 733.88 2022/2023 25,725.00 -	\$ (855,156.10) 774.24 2023/2024 - 13,012.00	2024/2025		2026/2027	2027/2028	2028/2029	2029/2030
Fee Amounts: Full Time Fee Part Time Fee Budgeted Revenue MWIF Revenue Other Revenue Other Revenue Total Revenue Other Revenue Total Revenue Other Levenue Total Revenue	\$ (773,258.00) 685.87 2021/2022 33,600.00 0 33,600.00 96,350.00 0 0	\$ (752,609.58) 733.88 2022/2023 33,600.00 33,600.00 86,350.00	\$ (796,204.00) 774.24 2023/2024 33,600.00 33,600.00 86,350.00	\$ (911,929,98) 789,72 2024/2025 36,960.00 36,960.00 89,710.00		2026/2027	2027/2028	2028/2029	2029/2030	Surplus / Deficit Fee Amounts: Full Time Fee Part Time Fee Part Time Fee Education 2500 Pra Actual Revenue Avail Revenue Government Funding Other Revenue Total Revenue Ditrect Indirect	\$ (714,412.16) 685.87 ccticum Fee 2021/2022 63,121.49	\$ (822,560.00) 733.88 2022/2023 25,725.00 - 25,725.00 - 78,475.00	\$ (855,156.10) 774.24 2023/2024 - 13,012.00 39,738.25	2024/2025		2026/2027	2027/2028	2028/2029	- 2029/2030
Fee Amounts: Full Time Fee Part Time Fee Budgeted Revenue Multific Revenue Multific Revenue Multific Revenue Dudgeted Doponse Total Revenue Total Revenue Total Revenue	\$ (773,258.00) 685.87 2021/2022 33,600.00 0 33,600.00 86,350.00 0 86,350.00	\$ (752,609.58) 733.88 2022/2023 33,600.00 33,600.00 86,350.00 86,350.00	\$ (796,204.00) 774.24 2023/2024 33,600.00 33,600.00 86,350.00	\$ (911,929,98) 789,72 2024/2025 36,960.00 36,960.00 89,710.00		2026/2027	2027/2028	- - 2028/2029 - -	2029/2030	Surplus / Deficit Fee Amounts: Full Time Fee Part Time Fee Part Time Fee Education 2500 Pro- Actual Revenue MNIF Revenue Total Revenue Actual Expense Direct Indirect Total Expense	5 (714,412.16) 685.87 acticum Fee 2021/2022 63,121.49 63,121.49	\$ (822,560.00) 733.88 2022/2023 25,725.00 - 25,725.00 - 78,475.00	\$ (855,156.10) 774.24 2023/2024 - 13,012.00 39,738.25 39,738.25	2024/2025		2026/2027	2027/2028	2028/2029	- 2029/2030
Fee Amounts: Fee Amounts: Full Time Fee Part Time Fee Budgeted Revenue MMIF Revenue Covernment Funding Other Revenue Total Revenue Budgeted Spenne Direct Indirect Total Spenne Surglas / Defat	\$ (773,258.00) 685.87 2021/2022 33,600.00 0 33,600.00 96,350.00 0 0	\$ (752,609.58) 733.88 2022/2023 33,600.00 33,600.00 86,350.00	\$ (796,204.00) 774.24 2023/2024 33,600.00 33,600.00 86,350.00	\$ (911,929,98) 789,72 2024/2025 36,960.00 36,960.00 89,710.00				2028/2029	2029/2030	Surglar / Deficit Fee Amount: Full Time Fee Part Time Fee Part Time Fee Education 2500 Pref Actual Revenue MUIF Revenue MUIF Revenue Total Revenue Direct Indirect Total Spence Total Spence	\$ (714,412.16) 685.87 ccticum Fee 2021/2022 63,121.49	\$ (822,560.00) 733.88 2022/2023 25,725.00 - 25,725.00 - 78,475.00	\$ (855,156.10) 774.24 2023/2024 - 13,012.00 39,738.25 39,738.25	2024/2025		2026/2027	2027/2028	2028/2029	- 2029/2030
Fee Amounts: Full Time Fee Part Time Fee Budgeted Revenue Multific Revenue Multific Revenue Multific Revenue Dudgeted Doponse Total Revenue Total Revenue Total Revenue	\$ (773,258.00) 685.87 2021/2022 33,600.00 0 33,600.00 86,350.00 0 86,350.00	\$ (752,609.58) 733.88 2022/2023 33,600.00 33,600.00 86,350.00 86,350.00	\$ (796,204.00) 774.24 2023/2024 33,600.00 33,600.00 86,350.00	\$ (911,929,98) 789,72 2024/2025 36,960.00 36,960.00 89,710.00		2026/2027		2028/2029		Surplus / Deficit Fee Amounts: Full Time Fee Part Time Fee Part Time Fee Education 2500 Pro- Actual Revenue MNIF Revenue Total Revenue Actual Expense Direct Indirect Total Expense	5 (714,412.16) 685.87 acticum Fee 2021/2022 63,121.49 63,121.49	\$ (822,560.00) 733.88 2022/2023 25,725.00 - 25,725.00 - 78,475.00	\$ (855,156.10) 774.24 2023/2024 - 13,012.00 39,738.25 39,738.25			2026/2027	2027/2028	2028/2029	- 2029/2030
Fee Amounts: Friel Time Fee Part Time Fee Budgeted Revenue Mail Fevernue Overs Hunding Overs Hunding Overs Total Revenue Direct Direct Total Expense Direct Surghay, Orbefis Fee Amounts:	\$ (773,258.00) 685.87 2021/2022 33,600.00 0 33,600.00 86,350.00 \$ (52,750.00)	\$ (752,609.58) 733.88 2022/2023 33,600.00 86,350.00 \$ (52,750.00)	\$ (796,204.00) 774,24 2023/2024 33,600.00 33,600.00 86,350.00 86,350.00 5 (52,750.00]	\$ (911,929,98) 789,72 2024/2025 36,960.00 36,960.00 89,710.00 \$ (52,750.00)				- - 2028/2029 - -	- - 2029/2030 - -	Surplay / Deficit Fee Amounts: Full Time Fee Part Time Fee Part Time Fee Education 2500 Praz Actual Revenue Mili Revenue Governmert Funding Other Revenue Total Revenue Total Revenue Total Revenue Total Revenue Total Revenue Fee Amounts:	\$ (714,412.16) 685.87 665.87 62021/2022 63,121.49 63,121.49 5 (63,121.49)	\$ (822,560.00) 733.88 2022/2023 25,725.00 - 25,725.00 - 78,475.00 78,475.00 5 (52,750.00)	\$ (855,156.10) 774.24 2023/2024 - 13,012.00 - 13,012.00 39,738.25 \$ (52,750.25)			2026/2027	2027/2028	2028/2029	- 2029/2030
Fee Amounts: Fruil Time Fee Part Time Fee Budgeted Revenue MMI Revenue Other Revenue Budgeted Expense Duret Indirect Total Revenue Total Revenue Surget Spense Direct Indirect Fee Amounts: Fee Amounts: Full Time Fee	\$ (773,258.00) 685.87 2021/2022 33,600.00 0 33,600.00 86,350.00 \$ (52,750.00)	\$ (752,609.58) 733.88 2022/2023 33,600.00 86,350.00 \$ (52,750.00)	\$ (796,204.00) 774,24 2023/2024 33,600.00 33,600.00 86,350.00 86,350.00 5 (52,750.00]	\$ (911,929,98) 789,72 2024/2025 36,960.00 36,960.00 89,710.00 \$ (52,750.00)			2027/2028	2028/2029		Surplar/Deficit Fee Amounts: Full Time Fee Part Time Fee Part Time Fee Education 2500 Prot Actual Revenue MWI Revenue Other Nervine Other Nervine Direct Generation Direct Generation Definition Direct Generation Definiton Definition Definition Defi	\$ (714,412.16) 685.87 665.87 62021/2022 63,121.49 63,121.49 5 (63,121.49)	\$ (822,560.00) 733.88 2022/2023 25,725.00 - 25,725.00 - 78,475.00 78,475.00 5 (52,750.00)	\$ (855,156.10) 774.24 2023/2024 - 13,012.00 - 13,012.00 39,738.25 \$ (52,750.25)			2026/2027	2027/2028	2028/2029	-
Fee Amounts: Fruil Time Fee Part Time Fee Budgeted Revenue MMI Revenue Other Revenue Budgeted Expense Duret Indirect Total Revenue Total Revenue Surget Spense Direct Indirect Fee Amounts: Fee Amounts: Full Time Fee	\$ (773,258.00) 685.87 2021/2022 33,600.00 0 33,600.00 86,350.00 \$ (52,750.00)	\$ (752,609.58) 733.88 2022/2023 33,600.00 86,350.00 \$ (52,750.00)	\$ (796,204.00) 774,24 2023/2024 33,600.00 33,600.00 86,350.00 86,350.00 5 (52,750.00]	\$ (911,929,98) 789,72 2024/2025 36,960.00 36,960.00 89,710.00 \$ (52,750.00)	2025/2026			2028/2029		Surplar/Deficit Fee Amounts: Full Time Fee Part Time Fee Part Time Fee Education 2500 Prot Actual Revenue MWI Revenue Other Nervine Other Nervine Direct Generation Direct Generation Definition Direct Generation Definiton Definition Definition Defi	\$ (714,412.16) 685.87 665.87 62021/2022 63,121.49 63,121.49 5 (63,121.49)	\$ (822,560.00) 733.88 2022/2023 25,725.00 - 25,725.00 - 78,475.00 78,475.00 5 (52,750.00)	\$ (855,156.10) 774.24 2023/2024 - 13,012.00 - 13,012.00 39,738.25 \$ (52,750.25)		2025/2026	2026/2027	2027/2028	2028/2029	- 2029/2090
Fee Amounts: Feel Time Fee Part Time Fee Budgeted Revenue Mole Revenue Mole Revenue Mole Revenue Direct Direct Direct Molect Expense Budgeted Expense Budgeted Expense Budgeted Expense Feel Amounts: Full Time Fee Part Time Fee	\$ (773,258.00) 685.87 2021/2022 33,600.00 0 33,600.00 86,350.00 \$ (52,750.00)	\$ (752,609.58) 733.88 2022/2023 33,600.00 86,350.00 \$ (52,750.00)	\$ (796,204.00) 774,24 2023/2024 33,600.00 33,600.00 86,350.00 86,350.00 5 (52,750.00]	\$ (911,929,98) 789,72 2024/2025 36,960.00 36,960.00 89,710.00 \$ (52,750.00)					- - 2029/2030 - -	Surplay / Deficit Fee Announts: Full Time Fee Part Time Fee Part Time Fee Education 2500 Pro- Actual Revenue Mitif Revenue Government Funding Mitif Revenue Covernment Funding Covernment Funding Covernmen	\$ (714.412.16) 685.87 acticum Fee 2021/2022 63,121.49 5 (63,121.49 105	\$ (822,560.00) 733.88 2022/2023 25,725.00 - 25,725.00 - 78,475.00 78,475.00 5 (52,750.00)	\$ (855,156.10) 774.24 2023/2024 - 13,012.00 - 13,012.00 39,738.25 \$ (52,750.25)				2027/2028	2028/2029	- 2029/2030 - -
Fee Amounts: Fruil Time Fee Part Time Fee Budgeted Revenue MMI Revenue Other Revenue Budgeted Expense Duret Indirect Total Revenue Total Revenue Surget Spense Direct Indirect Fee Amounts: Fee Amounts: Full Time Fee	\$ (773,258.00) 685.87 2021/2022 33,600.00 0 33,600.00 86,350.00 \$ (52,750.00)	\$ (752,609.58) 733.88 2022/2023 33,600.00 86,350.00 \$ (52,750.00)	\$ (796,204.00) 774,24 2023/2024 33,600.00 33,600.00 86,350.00 86,350.00 5 (52,750.00]	\$ (911,929,98) 789,72 2024/2025 36,960.00 36,960.00 89,710.00 \$ (52,750.00)	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	Surplar/Deficit Fee Amounts: Full Time Fee Part Time Fee Part Time Fee Education 2500 Prot Actual Revenue MWI Revenue Other Nervine Other Nervine Direct Generation Direct Generation Definition Direct Generation Definiton Definition Definition Defi	\$ (714.412.16) 685.87 acticum Fee 2021/2022 63,121.49 5 (63,121.49 105	\$ (822,560.00) 733.88 2022/2023 25,725.00 - 25,725.00 - 78,475.00 78,475.00 5 (52,750.00)	\$ (855,156.10) 774.24 2023/2024 - 13,012.00 - 13,012.00 39,738.25 \$ (52,750.25)	2024/2025	2025/2026	2026/2027	2027/2028	2038/2029	- 2029/2030
Fee Amounts: Free Amounts: Part Time Fee Part Time Fee Budgeted Revenue MWIF Revenue Covernment Funding Other Revenue Total Revenue Indirect Total Revenue Indirect Total Revenue Sorgias / Definition Fee Amounts: Fea Amounts: Fait Time Fee Part Time Fee Music Studio Differential Fee Budgeted Revenue	\$ (772,258.00) 685.87 2021/2022 33,600.00 0 0 33,600.00 0 9,5 (52,750.00) 105.00	\$ (752,609,58) 733,88 2022/2023 33,600,00 86,390,00 5 (52,750,00) 105,00 2022/2023	\$ (796,204,00) 774,24 2023/2024 33,600,00 86,350,00 5 (52,750,00) 105,00 2023/2024	\$ (911,929,98) 789,72 2024/2025 36,960,00 88,710,00 \$ (52,750,00) 20224/2025	BUDGET	•	•	•	•	Surplay / Deficit Fee Amounts: Full Time Fee Part Time Fee Part Time Fee Part Time Fee Actual Revenue Mairi Revenue Mairi Revenue Total Revenue Total Revenue Total Revenue Total Revenue Surgley / Deficit Fee Amounts: Full Time Fee Part Time Fee Part Time Fee Actual Revenue	\$ (714,412,16) 685,87 scticum Fee 2021/2022 63,122,49 5 (63,121,49) 105 rential Fee	\$ (822,560.00) 733.88 2022/2023 25,725.00 78,475.00 78,475.00 5 (52,750.00) 105.00 2022/2023	\$ (855,156.10) 774.24 2023/2024 - 13,012.00 39,788.75 \$ (52,750.25) 105.00 2023/2024	•	2025/2026	•	•	•	
Fee Amounts: Full Time Fee Part Time Fee Part Time Fee Budgeted Revenue MUIF Revenue Other Revenue Other Revenue Direct Direct Indirect Total Expension Dedgeted Spension Budgeted Spension Budgeted Spension Budgeted Spension Budgeted Spension Budgeted Spension Budgeted Spension Budgeted Buevenue Budgeted Revenue Budgeted Revenue	\$ (772,258.00) 685.87 2021/2022 33,600.00 0 0 33,600.00 0 9,5 (52,750.00) 105.00	\$ (752,609,58) 733,88 2002/2003 33,600,00 86,350,00 \$ (52,750,00) 105,00	\$ (796,204,00) 774,24 2023/2024 33,600,00 86,350,00 86,350,00 5 (52,750,00] 105,00	\$ (911,929,98) 789,72 2024/2025 36,960,00 89,710,00 89,710,00 \$ (52,750,00) 105,00	BUDGET	•	•	•	•	Surpley CoEffici Fee Amounts: Full Time Fee Per Time Fee Per Time Fee Actual Revene Meil Revene Meil Revene Governnert Funding Other Revene Total Revene Meil Revene Meil Revene Meil Revene Meil Revene Meil Revene Meil Revene Meil Revene Music Studio Differ Actual Revene	\$ (714,412,16) 685,87 scticum Fee 2021/2022 63,122,49 5 (63,121,49) 105 rential Fee	\$ (822,560.00) 733.88 2022/2023 25,725.00 25,725.00 78,475.00 78,475.00 78,475.00 105.00	\$ (855,156.10) 774.24 2023/2024 - 13,012.00 - 13,012.00 - 13,012.00 - 39,738.25 5 (52,730.25) 5 (52,730.25) 105.00	•	2025/2026	•	•	•	
Fee Amounts: Friel Time Fee Part Time Fee Budgeted Revenue Money Constraints Money Constraints Derret Direct Direct Direct Money Total Revenue Money Total Revenue Money Total Revenue Sarphay Deficit Fee Amounts: Full Time Tee Music Studio Differential Fee Budgeted Revenue Music Revenue Money Teerana	≤ (773,258,00) 665,57 2021/2022 33,600,00 0 33,600,00 0 5,550,00 0 5,550,00 0 5,550,00 0 5,550,00 0 2,550,000 0 2,550,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	\$ (752,609,58) 733,88 2022/2023 33,600,00 86,390,00 5 (52,750,00) 105,00 2022/2023	\$ (796,204,00) 774,24 2023/2024 33,600,00 86,350,00 5 (52,750,00) 105,00 2023/2024	\$ (911,929,98) 789,72 2024/2025 36,960,00 88,710,00 \$ (52,750,00) 20224/2025	BUDGET	•	•	•	•	Surplay CoEffici Fee Anounts: Full Time Fee Part Time Fee Part Time Fee Part Time Fee Education 2500 Pro- Maril Revenue Maril Revenue Maril Revenue Maril Revenue Indirect Direct Indirect Surplay Constraints Fea Anounts: Fea Anounts: Fea Anounts: Full Time Fee Part Time Fee Music Studio Diffee Actual Revenue Maril Revenue	\$ (714,412.16) 685.87 ecticum Fee 2021/2022 63,121.49 63,121.49 105 rential Fee 2021/2022	\$ (822,560.00) 733.88 2022/2023 25,725.00 78,475.00 78,475.00 5 (52,750.00) 105.00 2022/2023	\$ (855,156.10) 774.24 2023/2024 - 13,012.00 39,788.75 \$ (52,750.25) 105.00 2023/2024	•	2025/2026	•	•	•	
Fee Amounts: Full Time Fee Part Time Fee Part Time Fee Budgeted Revenue MUIF Revenue Other Revenue Other Revenue Direct Direct Indirect Total Expension Dedgeted Spension Budgeted Spension Budgeted Spension Budgeted Spension Budgeted Spension Budgeted Spension Budgeted Spension Budgeted Buevenue Budgeted Revenue Budgeted Revenue	≤ (772,258,00) 665,57 2021/2022 33,600,00 0 33,600,00 5 (52,750,00) 5 (52,750,00) 20022/2022 221,704,00	\$ (752,609,58) 733,88 2022/2023 33,600,00 86,390,00 5 (52,750,00) 105,00 2022/2023	\$ (796,204,00) 774,24 2023/2024 33,600,00 86,350,00 5 (52,750,00) 105,00 2023/2024	\$ (911,929,98) 789,72 2024/2025 36,960,00 88,710,00 \$ (52,750,00) 20224/2025	BUDGET	•	•	•	•	Surpley CoEffici Fee Amounts: Full Time Fee Per Time Fee Per Time Fee Actual Revene Meil Revene Meil Revene Governnert Funding Other Revene Total Revene Meil Revene Meil Revene Meil Revene Meil Revene Meil Revene Meil Revene Meil Revene Music Studio Differ Actual Revene	\$ (714,412.16) 685.87 ecticum Fee 2021/2022 63,121.49 63,121.49 105 rential Fee 2021/2022	\$ (822,560.00) 733.88 2022/2023 25,725.00 78,475.00 78,475.00 5 (52,750.00) 105.00 2022/2023	\$ (855,156.10) 774.24 2023/2024 - 13,012.00 39,788.75 \$ (52,750.25) 105.00 2023/2024	•	2025/2026	•	•	•	
Fee Amounts: Free Amounts: Part Time Fee Part Time Fee Budgeted Revenue MWIF Revenue Other Revenue Other Revenue Other Revenue Other Revenue Other Revenue Total Revenue Other Revenue Total Expense Surgius / Definit Fee Amounts: Fait Time Fee Music Studio Differential Fee Budgeted Revenue MARI Revenue Other Revenue Mari Revenue Other Revenue Mari Revenue Mari Revenue Other Revenue Mari Revenue Total Revenue Other Revenue Mari Revenue Other Revenue Mari Revenue Other Revenue Mari Revenue Other Revenue Mari Revenue Other Revenue Mari Revenue	≤ (773,258,00) 665,57 2021/2022 33,600,00 0 33,600,00 0 33,600,00 0 96,750,00 5 (52,750,00) 2021/2022 221,704,00	\$ (752,669,58) 733,88 2022/2023 33,600,00 86,390,00 \$ (52,750,00) 105,00 2022/2023 112,680,00	\$ (296,200,00) 774,24 2023/2024 33,600,00 86,350,00 86,350,00 5 (52,750,00) 105,00 2023/2024 115,775,00	\$ (911,929,98) 789,72 2024/2025 36,960,00 99,710,00 99,710,00 5 (52,750,00) 105,00 2024/2025 123,631,00	BUDGET	•	•	•	•	Surpley OpEick Fee Amounts: Full Time Fee Part Time Fee Part Time Fee Education 2500 Prot Actual Revenue Molif Revenue Molif Revenue Total Revenue Total Revenue Total Revenue Molif Revenue Multi Revenue	\$ (724,422,36) 685,87 685,87 63,172,49 5 (63,121,49) 105 rential Fee 201/2022 45,449,32	5 (822,560.00) 733.88 2022/2023 25,725.00 25,725.00 78,475.00 78,475.00 5 (52,750.00) 105.00 2022/2023 78,283.68 78,283.68	\$ (855,156.10) 774.24 2022/2024 - 13,012.00 - 13,012.00 - 39,738.25 \$ (52,750.25) 105.00 2022/2024 22,588.44 82,588.44	•	2025/2026	•	•	•	
Fee Amounts: Friel Time Fee Part Time Fee Part Time Fee Education 2500 Practicum Fee Budgeted Revenue MMIF Revenue Other Revenue Other Revenue Didgeted Spense Fuel Time Fee Part Time Fee Part Time Fee Part Time Fee Budgeted Revenue MUSIC Studio Differential Fee Budgeted Revenue MUSIC Studio Differential Fee Budgeted Spense Total Revenue MUSIC Studio Differential Fee Budgeted Spense Total Revenue MUSIF Revenue MUSIF Revenue MUSIF Revenue MUSIF Revenue Total Revenue MUSIF Revenue MUSIF Revenue Total Revenue Total Revenue MUSIF Revenue MUSIF Revenue MUSIF Revenue Total Revenue MUSIF Revenue Total Revenue MUSIF Revenue MUSIF Revenue MUSIF Revenue MUSIF Revenue Total Revenue MUSIF Revenue MUSI	≤ (773,258,00) 665,57 2021/2022 33,600,00 0 33,600,00 5 (52,750,00) 5 (52,750,00) 20021/2022 221,704,00	\$ (752,669.58) 733.88 2022/2023 33,600.00 5 (52,750.00) 5 (52,750.00) 105.00 2022/2023 112,680.00	\$ (296,200,00) 774,24 2023/2024 33,600,00 86,350,00 \$ (52,750,00) 105,00 2023/2024 115,775,00	\$ (911,929,98) 789,72 2024/2025 36,960,00 36,960,00 89,710,00 5 (52,750,00) 105,00 2024/2025 123,631,00	BUDGET	•	•	•	•	Surpley CoEffici Fee Amounts: Full Time Fee Per Time Fee Per Time Fee Per Time Fee Actual Revene Meil Revene Meil Revene Governnert Funding Other Revene Total Revene Meil Revene Total Revene Market Revene Governnert Funding Other Revene Governnert Revene Governert Revene Governnert Revene Governnert Revene	\$ (724,422.16) 685.87 ecticum Fee 2021/2022 63,121.49 3 (63,121.49) 105 rential Fee 2021/2022 45,449.32	\$ (822,560.00) 733.88 2022/2023 25,725.00 - 25,725.00 - 25,725.00 - 78,475.00 5 (52,756.00) 5 (52,756.00) 106.00 2022/2023 78,283.68	\$ (855,156.10) 774.24 2023/2024 13,012.00 39,738.25 \$ (62,750.25) 105.00 2023/2024 82,588.44	•	2025/2026	•	•	•	
Fee Amounts: Frail Time Fee Part Time Fee Function 2500 Practicum Fee Budgeted Revenue Mill Revenue Mill Revenue Direct Direct Direct Direct Surgius / Deficit Fee Amounts: Full Time Fee Fault Time Fee Fault Time Fee Fault Time Fee Surgius / Deficit Fee Amounts: Full Time Fee Surgius / Deficit Fee Amounts: Full Time Fee Surgius / Deficit Fee Amounts: Surgius / Deficit	 ≤ (772,258,00) 685,87 2021/2022 33,600,00 0 0 33,600,00 90,200,00 96,250,00 5 (12,726,00) 2021/2022 221,704,00 421,211,00 	\$ (752,609,58) 733,88 2022/2023 33,600,00 33,600,00 86,5300,00 \$ (52,770,00) 105,00 2022/2023 112,680,00 112,680,00 421,378,20	\$ (296,200,00) 774,24 2023/2024 33,600,00 33,600,00 86,330,00 \$ (62,770,00) 105,00 2023/2024 115,775,00 115,775,00 410,380,01	\$ (911,929,98) 789,72 2004/2025 36,960,00 89,710,00 89,710,00 5 (52,750,00) 2004/2025 122,631,00 123,631,00 421,378,00	BUDGET	•	•	•	•	Surpley / Deficit Fee Amounts: Full Time Fee Part Time Fee Part Time Fee Part Time Fee Part Time Fee Actual Revenue Mail? Revenue Mail? Revenue Mail? Revenue Total Revenue Total Revenue Direct Indirect Surgley / Deficit Fee Amounts: Full Time Fee Part Time Fee Part Time Fee Music Studio Diffee Actual Revenue Music Revenue Music Revenue Music Revenue Other Revenue Music Revenue Music Revenue	 (714,412,16) (65,87 (65,87 (61,121,49) (61,121,49)	5 (822,560.00) 733.88 2022/2023 25,725.00 25,725.00 78,475.00 78,475.00 5 (52,750.00) 105.00 2022/2023 78,283.68 313,239.25	\$ (855,156.10) 774.24 2023/2024 - 13,012.00 - 13,012.00 - 39,738.25 5 (62,750.25) 105.00 2023/2024 &2,588.44 82,588.44 317,143.00	•	2025/2026	•	•	•	
Fee Amounts: Friel Time Fee Part Time Fee Part Time Fee Education 2500 Practicum Fee Budgeted Revenue MMIF Revenue Other Revenue Other Revenue Didgeted Spense Fuel Time Fee Part Time Fee Part Time Fee Part Time Fee Budgeted Revenue MUSIC Studio Differential Fee Budgeted Revenue MUSIC Studio Differential Fee Budgeted Spense Total Revenue MUSIC Studio Differential Fee Budgeted Spense Total Revenue MUSIF Revenue MUSIF Revenue MUSIF Revenue MUSIF Revenue Total Revenue MUSIF Revenue MUSIF Revenue Total Revenue Total Revenue MUSIF Revenue MUSIF Revenue MUSIF Revenue Total Revenue MUSIF Revenue Total Revenue MUSIF Revenue MUSIF Revenue MUSIF Revenue MUSIF Revenue Total Revenue MUSIF Revenue MUSI	 ≤ (773,258,00) 665,57 2021/2022 33,600,00 0 33,600,00 50,520,00 50,520,00 2021/2022 221,704,00 221,704,00 421,211,00 	\$ (752,669,58) 733,88 2002/2003 33,600,00 86,390,00 5 (527,900) 105,00 2002/2003 112,680,00 112,680,00 112,680,00	\$ (296,200,00) 774,24 2023/2024 33,600,00 33,600,00 86,330,00 \$ (62,770,00) 105,00 2023/2024 115,775,00 115,775,00 410,380,01	\$ (911.929.98) 789.72 2034/2015 36,960.00 36,960.00 89,710.00 5 (52,750.00) 2034/2015 122,611.00 123,611.00 123,611.00 123,611.00	BUDGET	•	•	•	•	Surpley CoElicit Feel Amounts: Full Time Fee Per Time Fee Per Time Fee Per Time Fee Per Time Fee Education 2500 Proc Actual Revenue Mark Revenue Total Revenue Total Revenue Actual Revenue Total Revenue Fee Amounts: Fee Amounts: Colorement Funding Other Revenue Total Revenue Total Revenue Total Revenue Total Revenue Total Revenue Total Revenue	\$ (724,422,36) 685,87 685,87 63,172,49 5 (63,121,49) 105 rential Fee 201/2022 45,449,32	5 (822,560,00) 733.88 2022/2023 25,725.00 - 25,725.00 - 78,475.00 105.00 2022/2023 78,283.68 78,283.68 333,299.25 313,239.25	\$ (855,156,10) 774,24 2023/2024 13,012.00 33,738,25 5 (52,703,738,25 5 (52,703,738,25 5 (52,703,738,25 5 (52,703,738,25 105,00 2023/2024 82,588,44 82,588,44 82,588,44 317,143,00 317,143,00	•	2025/2026	•	•	•	
Fee Amounts: Free Amounts: Part Time Fee Part Time Fee Budgeted Revenue MUIF Revenue Other Revenue Other Revenue Other Revenue Surgets Optime Fee Amounts: Total Revenue Music Studio Differential Fee Budgeted Devenue Total Revenue Surgets Optime Total Revenue Total Revenue Surgets Optime Total Revenue Total Revenue Surgets Optime Total Revenue Total Revenue Total Revenue Surgets Optime Total Revenue Surgets Optime Total Revenue Surgets Optime	 ≤ (773,258,00) 665,57 2021/2022 33,600,00 0 33,600,00 50,520,00 50,520,00 2021/2022 221,704,00 221,704,00 421,211,00 	\$ (752,669,58) 733,88 2002/2003 33,600,00 86,390,00 5 (527,900) 105,00 2002/2003 112,680,00 112,680,00 112,680,00	\$ (296,200,00) 774,24 2003/2004 33,600,00 33,600,00 66,5300,00 5 (52,750,00) 105,00 2003/2004 115,775,00 115,775,00 115,775,00	\$ (911.929.98) 789.72 2024/2025 36,960.00 38,960.00 89,710.00 5 (52.750.09) 2024/2025 122,631.00 122,631.00 421,378.00 421,378.00 421,378.00 5 (57,747.00)	BUDGET	•	•	•	•	Surpley Oefficit Feel Amounts: Feel Imme Fee Part Time Fee Part Time Fee Part Time Fee Part Time Fee Constant Constant Mark Revenue Total Revenue Dared Dare	\$ (734.42.36) 645.87 acticum Fee 3031/3022 63.121.49 63.121.49 63.121.49 105 rential Fee 2031/3022 45.49.32 105 75.46.9.31 105 75.46.9.32 105 75.46.9.31 105 75.46.9.32 105 75.46.9.32 105 75.46.9.32 105 75.46.9.32 105 75.46.9.32 105 75.46.9.32 105 75.46.9.32 105 75.46.9.32 105 75.46.9.32 105 75.46.9.32 105 75.46.9.32 105 75.46.9.32 105 75.46.9.32 105 75.46.9.32 105 75.46.9.32 105 75.46.9.32 105 75.46.9.32 105 75.46.9.32 105 75.46.9.32 105 75.46.9.35 75.46.9.55 75.46.9.55 75.46.9.55 75.46.9.55 75.46	5 (822,560.00) 733.88 2022/2023 25,725.00 25,725.00 78,475.00 5 (52,750.00) 105.00 2022/2023 78,283.68 78,283.68 313,229.25 313,229.25 313,229.25 5 (234,955.57)	\$ (855,156,10) 774,34 2023/2024 - 13,012,00 39,738,25 \$ (52,750,25) 105,00 2023/2024 22,588,44 22,588,44 317,143,00 \$ (234,554,56)	•	2025/2026	•	•	•	•
Fee Amounts: Friel Time Fee Part Time Fee Part Time Fee Budgeted Revenue Mill Revenue Mill Revenue Other Revenue Direct Direct Direct Direct Surglay Confid Fee Amounts: Full Time Fee Part Time Fee Part Time Fee Part Time Fee Part Time Fee Direct Surglay Confid Fee Amounts: Full Time Fee Part Time Fee Direct Direct Direct Surglay Confid Fee Amounts: Full Time Fee Part Time Fee Direct Direct Direct Surglay Confid Fee Amounts: Full Time Fee Part Time Fee Direct Direct Direct Direct Surglay Confid Total Revenue Direct Direct Direct Direct Direct Direct Direct Direct Direct	 ≤ (773,258,00) 665,57 2021/2022 33,600,00 0 33,600,00 50,520,00 50,520,00 2021/2022 221,704,00 221,704,00 421,211,00 	\$ (752,669,58) 733,88 2002/2003 33,600,00 86,390,00 5 (527,900) 105,00 2002/2003 112,680,00 112,680,00 112,680,00	\$ (296,200,00) 774,24 2003/2004 33,600,00 33,600,00 66,5300,00 5 (52,750,00) 105,00 2003/2004 115,775,00 115,775,00 115,775,00	\$ (911.929.98) 789.72 2034/2015 36,960.00 36,960.00 89,710.00 5 (52,750.00) 2034/2015 122,611.00 123,611.00 123,611.00 123,611.00	BUDGET	•	•	•	•	Surplay CoEffici Fee Announts: Full Time Fee Part Time Fee Part Time Fee Part Time Fee Education 2500 Prot Multi Revenue Multi Revenue Multi Revenue Actual Revenue Multi Revenue Total Revenue Multi Copense Direct Total Revenue Total Revenue Total Revenue Total Revenue Total Revenue	5 (724,422.36) 685.87 ctlicum Fee 2021/2022 63,122.49 5 (63,127.49) 105 rential Fee 5 (63,127.49) 105 rential Fee 45,449.32 128,557,56 128,557,56	5 (822,560,00) 733.88 2022/2023 25,725.00 - 25,725.00 - 78,475.00 105.00 2022/2023 78,283.68 78,283.68 333,299.25 313,239.25	\$ (855,156,10) 774,24 2023/2024 13,012.00 33,738,25 5 (52,703,738,25 5 (52,703,738,25 5 (52,703,738,25 5 (52,703,738,25 105,00 2023/2024 82,588,44 82,588,44 82,588,44 317,143,00 317,143,00	•	2025/2026	•	•	•	•

Student Services Fee					BUDGET					Student Services Fe	ap.				ACTUAL			
udgeted Revenue	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	Actual Revenue	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	1
MNIF Revenue	3,167,200.00	3,177,200.00	3,367,200.00	3,648,745.00						MNIF Revenue	2,394,567.27	3,087,200.00	3,375,181.45					
Government Funding Other Revenue										Government Funding Other Revenue								
Total Revenue udgeted Expense	3,167,200.00	3,177,200.00	3,367,200.00	3,648,745.00						Total Revenue Actual Expense	2,394,567.27	3,087,200.00	3,375,181.45					
Direct Indirect	4,519,634.00	4,634,188.00	4,714,587.00	5,004,623.00						Direct Indirect	4,170,176.00	4,160,380.00	5,008,986.00					
Total Expense	4,519,634.00	4,634,188.00	4,714,587.00	5,004,623.00			-			Total Expense	4,170,176.00	4,160,380.00	5,008,986.00					
iurplus / Deficit ee Amounts:	\$(1,352,434.00)	\$(1,456,988.00)	\$(1,347,387.00)	\$(1,355,878.00)						Surplus / Deficit Fee Amounts:	\$(1,775,608.73)							
Full Time Fee Part Time Fee	44.94	48.08	50.72	51.74						Full Time Fee Part Time Fee	44.94	48.08	50.72					
Student Copyright Access Fee					BUDGET					Student Copyright	Access Fee				ACTUAL			
Sudgeted Revenue	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	Actual Revenue	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	-
MNIF Revenue	214,000.00	220,420.00	220,420.00	220,420.00						MNIF Revenue	199402.1	192,695.00	199,593.27					
Government Funding Other Revenue										Government Funding Other Revenue								
Total Revenue Sudgeted Expense	214,000.00	220,420.00	220,420.00	220,420.00						Total Revenue Actual Expense	199,402.10	192,695.00	199,593.27					
Direct	215410	302,023.88	311,555.00	325,997.00						Direct Indirect	274135.12	303,827.00	292,055.00					
Total Expense	215,410.00	302,023.88	311,555.00	325,997.00						Total Expense	274,135.12	303,827.00	292,055.00					
urplus / Deficit ee Amounts:	\$ (1,410.00)	\$ (81,603.88)	\$ (91,135.00)	\$ (105,577.00)						Surplus / Deficit Fee Amounts:	\$ (74,733.02)	\$ (111,132.00)	\$ (92,461.73)					_
Full Time Fee Part Time Fee	2.91	2.97	3.00	3.15						Full Time Fee Part Time Fee	2.91	2.97	3.00					
					BUDGET										ACTUAL			
Education Professional Semest	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030		Student Pract 2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	3
Budgeted Revenue MNIF Revenue	230,300.00	230,300.00	230,300.00	230,300.00						Actual Revenue MNIF Revenue	80,741.54	222,950.00	173,556.00					_
Government Funding Other Revenue			,	,						Government Funding Other Revenue								
Total Revenue	230,300.00	230,300.00	230,300.00	230,300.00						Total Revenue	80,741.54	222,950.00	173,556.00					
Sudgeted Expense Direct	234, 150.00	234,150.00	230,300.00	230,300.00						Actual Expense Direct	81,000.00	223,440.00	173,556.00					
Indirect Total Expense	234.150.00	234.150.00	230.300.00	230.300.00						Indirect Total Expense	81.000.00	223,440.00	173.556.00					
Surplus / Deficit	234,150.00 \$ (3,850.00)	\$ (3,850.00)	250,300.00	230,300.00						Surplus / Deficit	\$ (258.46) :	\$ (490.00)	\$ -					
ee Amounts: Full Time Fee	490.00	490.00	490.00	514.50						Fee Amounts: Full Time Fee	490.00	490.00	490.00					
Part Time Fee										Part Time Fee								
					BUDGET										ACTUAL			
Fine Arts Access Fee	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	Fine Arts Access Fe	e 2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	
Budgeted Revenue MNIF Revenue		210,775.00	210,775.00							Actual Revenue MNIF Revenue	167,350.00	170,086.00	173,966.13					
Government Funding	206,625.00	210,775.00	210,775.00	210,775.00						Government Funding	167,350.00	170,085.00	1/3,966.13					
Other Revenue Total Revenue	206,625.00	210,775.00	210,775.00	210,775.00						Other Revenue Total Revenue	167,350.00	170,086.00	173,966.13					
Budgeted Expense Direct	336,475.00	336,475.00	349,387.00	336,838.00						Actual Expense Direct	263,775.00	349,387.00	353,127.00					
Indirect										Indirect								
Total Expense Surplus / Deficit	336,475.00 \$ (129,850.00)	336,475.00 \$ (125,700.00)	349,387.00 \$ (138,612.00)	336,838.00 \$ (126,063.00)						Total Expense Surplus / Deficit	263,775.00 \$ (96,425.00)	349,387.00 \$ (179,301.00)	353,127.00 \$ (179,160.87)					
Fee Amounts: Full Time Fee	25.00	27.34	27.88	28.44						Fee Amounts: Full Time Fee	25	27.34	27.88					
Part Time Fee																		
										Part Time Fee								
					BUDGET					Part Time Fee					ACTUAL			
Sraduate Student Services Fee	2021/2022	2022/2023	2022/2024	2024/2025		2026/2027	2027/2028	2028/2029	2029/2020	Part Time Fee Graduate Student S		2022/2023	2022/2024	2024/2025		2026/2027	2027/2028	
Budgeted Revenue	2021/2022	2022/2023	2023/2024	2024/2025	BUDGET 2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	Part Time Fee Graduate Student S Actual Revenue	2021/2022	2022/2023	2023/2024	2024/2025	ACTUAL 2025/2026	2026/2027	2027/2028	
	2021/2022 109,250.00	2022/2023 109,250.00	2023/2024 109,250.00	2024/2025		2026/2027	2027/2028	2028/2029	2029/2030	Part Time Fee Graduate Student S		2022/2023 93,149.57	2023/2024 88,998.26	2024/2025		2026/2027	2027/2028	2
Budgeted Revenue MNIF Revenue Government Funding Other Revenue	109,250.00	109,250.00	109,250.00	109,250.00		2026/2027	2027/2028	2028/2029	2029/2030	Part Time Fee Graduate Student S Actual Revenue MNIF Revenue Government Funding Other Revenue	2021/2022 59,782.76	93,149.57	88,998.26	2024/2025		2026/2027	2027/2028	
Budgeted Revenue MNIF Revenue Government Funding Other Revenue Total Revenue Budgeted Expense	109,250.00	109,250.00	109,250.00	109,250.00		2026/2027	2027/2028	2028/2029	2029/2030	Part Time Fee Graduate Student S Actual Revenue MNIF Revenue Government Funding Other Revenue Total Revenue Actual Expense	2021/2022 59,782.76 59,782.76	93,149.57 93,149.57	88,998.26 88,998.26	2024/2025		2026/2027	2027/2028	2
Budgeted Revenue MNIF Revenue Government Funding Other Revenue Total Revenue Budgeted Expense Direct Indirect	109,250.00	109,250.00 109,250.00 109,250.00	109,250.00 109,250.00 109,250.00	109,250.00 109,250.00 109,250.00		2026/2027	2027/2028	2028/2029	2029/2030	Part Time Fee Graduate Student S Actual Revenue MNIF Revenue Government Funding Other Revenue Actual Expense Direct Indirect	2021/2022 59,782.76 59,782.76 60,144.22	93,149.57 93,149.57 99,422.00	88,998.26 88,998.26 108,281.85	2024/2025		2026/2027	2027/2028	3
Nudgeted Revenue MNIF Revenue Government Funding Other Revenue Total Revenue Dideted Expense Direct Indirect Total Expense	109,250.00	109,250.00	109,250.00	109,250.00		-	-	-	-	Part Time Fee Graduate Student S Actual Revenue MNIF Revenue Government Funding Other Revenue Total Revenue Direct Indirect Total Expense	2021/2022 59,782.76 59,782.76	93,149.57 93,149.57	88,998.26 88,998.26	-		-	-	:
udgeted Revenue MNIF Revenue Government Funding Other Revenue Udgeted Expense Direct Indirect Total Expense urplus / Deficit e e Amounts:	109,250.00 109,250.00 109,250.00 109,250.00 \$	109,250.00 109,250.00 109,250.00 109,250.00 \$	109,250.00 109,250.00 109,250.00 109,250.00	109,250.00 109,250.00 109,250.00 109,250.00		2026/2027	-	-	-	Part Time Fee Graduate Student S Actual Revenue Government Funding Other Revenue Total Revenue Direct Indirect Total Expense Surplus / Deficit Fee Amounts:	2021/2022 59,782.76 59,782.76 60,144.22 60,144.22 (361.46)	93,149.57 93,149.57 99,422.00 99,422.00 (6,272.43)	88,998.26 88,998.26 108,281.85 108,281.85 (19,283.59)	-		-	2027/2028	
ludgeted Revenue MHIF Revenue Other Revenue Other Revenue Udgeted Expense Direct Total Revenue tudgeted Expense Total Expense arplus / Deficit E e Amounts: Full Time Fee	109,250.00	109,250.00 109,250.00 109,250.00	109,250.00 109,250.00 109,250.00	109,250.00 109,250.00 109,250.00			-	-	-	Part Time Fee Graduate Student S Actual Revenue MNIF Revenue Covernment Funding Other Revenue Total Revenue Direct Indirect Total Expense Surplus / Deficit	2021/2022 59,782.76 59,782.76 60,144.22	93,149.57 93,149.57 99,422.00	88,998.26 88,998.26 108,281.85	2024/2025		-	-	
ludgeted Revenue MHIF Revenue Other Revenue Other Revenue Udgeted Expense Direct Total Revenue tudgeted Expense Total Expense arplus / Deficit E e Amounts: Full Time Fee	109,250.00 109,250.00 109,250.00 109,250.00 \$	109,250.00 109,250.00 109,250.00 109,250.00 \$	109,250.00 109,250.00 109,250.00 109,250.00	109,250.00 109,250.00 109,250.00 109,250.00	-	2026/2027	2027/2028	2028/2029	2029/2030	Part Time Fee Graduate Student S Actual Revenue MNIF Revenue Government Funding Other Revenue Total Revenue Direct Indirect Indirect Total Expense Surplus / Deficit Fee Amounts: Fee Amounts: Fuel Time Fee	2021/2022 59,782.76 59,782.76 60,144.22 60,144.22 (361.46)	93,149.57 93,149.57 99,422.00 99,422.00 (6,272.43)	88,998.26 88,998.26 108,281.85 108,281.85 (19,283.59)	2024/2025	2025/2026	-	2027/2028	
Nulf Revenue Mulf Revenue Goermannet Handing Übber Revenue Total Revenue Indirect Indirect Total Expense urgus/ Definit e e Amounts: Full Time Fee Part Time Fee	109,250.00 109,250.00 109,250.00 109,250.00 \$ 72.83	109,250.00 109,250.00 109,250.00 109,250.00 \$	109,250.00 109,250.00 109,250.00 109,250.00	109,250.00 109,250.00 109,250.00 109,250.00			-	2028/2029	-	Part Time Fee Graduate Student S Graduate Student S Actual Revenue MWI Revenue Government Funding Other Revenue Total Revenue Duret Total Revenue Fee Amounts: Fe	2021/2022 59,782.76 59,782.76 60,144.22 (361.46) 72.83	93,149.57 93,149.57 99,422.00 99,422.00 (6,272.43) 72.83	88,998.26 88,998.26 108,281.85 108,281.85 (19,283.59)	2024/2025		-	2027/2028	
Inderted Revenue Martin Revenue Coller Territorie Coller Territorie Uniet Direct Direct Direct Direct Direct Total Revenue variaus/Defailt e e Amounts: Fuil Time Fee Pari Time Fee Valaters of Music Studio Differ	109,250.00 109,250.00 109,250.00 109,250.00 \$ 72.83	109,250.00 109,250.00 109,250.00 109,250.00 \$	109,250.00 109,250.00 109,250.00 109,250.00	109,250.00 109,250.00 109,250.00 109,250.00	-	2026/2027	2027/2028	2028/2029	2029/2030	Part Time Fee Graduate Student S Mitif Revense Mitif Revense Government Funding Other Revense Detect Total Revense Detect Total Revense Revense Full time fee Part Time Fee Masters of Music S Masters of Music S	2021/2022 59,782.76 59,782.76 60,144.22 (361.46) 72.83	93,149.57 93,149.57 99,422.00 99,422.00 (6,272.43) 72.83	88,998.26 88,998.26 108,281.85 108,281.85 (19,283.59)	2024/2025	2025/2026	2026/2027	2027/2028	
Indgeted Revenue Mithi Revenue Ottomment f under Ottomment f under Direct Direc	109,250.00 109,250.00 109,250.00 5 72.83	109,250.00 109,250.00 109,250.00 109,250.00 \$ 72.83	109,250.00 109,250.00 109,250.00 109,250.00 72.83	109,250.00 109,250.00 109,250.00 109,250.00 72.83	2025/2006	•	•	•	•	Part Time Fee Graduate Student S Motil Reenee Motil Reenee Government Funding Other Reenee Total Reenee Direct Total Reenee Fee Anounts: Fuil Time Fee Part Time Fee Anounts: Fuil Time	2021/2022 59,782.76 60,144.22 (361.46) 72.83 tudio Differen	93,149.57 93,149.57 99,422.00 (6,272.43) 72.83	88,998.26 88,998.26 108,281.85 108,281.85 (19,283.59) 72.83	•	2025/2026	•	•	:
holgheid Renewa Goortmeet Funding Goortmeet Funding Dafer Renewa Molder Renewa Molder Renewa Mort Renewa Total Renewa National Control Renewa Part Inter Renewa National Statution Differ National Comments Funding	109,250.00 109,250.00 109,250.00 \$ 72.83 72.83 ential Fee 2021/2022	109,250.00 109,250.00 109,250.00 109,250.00 \$ 72.83 2022/2023	109,250.00 109,250.00 109,250.00 109,250.00 72.83 2023/2024	109,250.00 109,250.00 109,250.00 109,250.00 72.83 2024/2025	2025/2006	•	•	•	•	Part Time Fee Graduate Student S Actual Revence MHIF Revenue Covernment Funding Other Revenue Coller Revenue Total Revenue Total Revenue Total Revenue Musit Revenue MHIF Reve	2021/2022 59,782.76 60,144.22 (361.46) 72.83 tudio Differen 2021/2022	93,149.57 93,149.57 99,422.00 99,422.00 (6,272.43) 72.83 72.83	88,998.26 88,998.26 108,281.85 108,281.85 (19,283.59) 72.83 2023/2024	•	2025/2026	•	•	:
hudgeted Revenue Marki Keroman Marki Keroma Direct	109,250.00 109,250.00 109,250.00 5 72.83 ential Fee 2021/2022 1,663.00	109,250.00 109,250.00 109,250.00 109,250.00 \$ 72.83 2022/2023	109,250.00 109,250.00 109,250.00 109,250.00 72.83 2023/2024	109,250.00 109,250.00 109,250.00 109,250.00 72.83 2024/2025	2025/2006	•	•	•	•	Part Time Fee Graduate Student S Actual Revence MHIF Revence MHIF Revence Total Revence Total Revence Total Revence Revence Total Revence Masters of Music S Actual Revence Masters of Music S Actual Revence Music	2021/2022 59,782.76 60,144.22 (361.46) 72.83 tudio Differen 2021/2022	93,149.57 93,149.57 99,422.00 99,422.00 (6,272.43) 72.83 72.83	88,998.26 88,998.26 108,281.85 108,281.85 (19,283.59) 72.83 2023/2024	•	2025/2026	•	•	:
hudgeted Revenue Marki Keroma Marki Keroma Tatal Revenue Maceted Expense Darect Darect Darect Tatal Revenue Maceters of Music Studio Differ Maceters of Austic Studio Differ Maceters of Jacobie Difference Tatal Revenue Maceters (Jacobie Difference) Tatal Revenue Maceters (Jacobie Maceters (Jacobie Difference) Tatal Revenue Maceters (Jacobie Direct)	109,250.00 109,250.00 109,250.00 5 72.83 ential Fee 2021/2022 1,663.00	109,250.00 109,250.00 109,250.00 109,250.00 109,250.00 109,250.00 2022/2023 4,744.00	109,250.00 109,250.00 109,250.00 109,250.00 72.83 72.83 2023/2024 4,744.00	109,250.00 109,250.00 109,250.00 109,250.00 72.83 20204/2025 1,915.00	2025/2006	•	•	•	•	Part Time Fee Graduate Student S Actual Revence MHIF Revence Total Revence Total Revence Detect Total Revence Total Lopense Fee Anounts: Fuil Time Fee Part Time Fee Actual Revence MAIF Revence Actual Revence Maif Revence Convernment Funding Convernment Conve	2021/2022 59, 782.76 60, 144.22 (361.46) 72.83 tudio Differen 2021/2022 2217.04	93,149.57 93,149.57 99,422.00 99,422.00 (6,272.43) 72.83 ttial Fee 2022/2023 4,151.00	88,998.26 88,998.26 108,281.85 (19,281.85 (19,281.85 72.83 2023/2024 2,502.68	•	2025/2026	•	•	:
holgeted fleversue Abb of the serverse Abb of	109,250.00 109,250.00 109,250.00 109,250.00 5 	109,250.00 109,250.00 109,250.00 109,250.00 5 72.83 2022/2023 4,744.00 11,572.88	109,250.00 109,250.00 109,250.00 109,250.00 72.83 2023/2024 4,744.00 17,742.00	109,250.00 109,250.00 109,250.00 109,250.00 72.83 2004/2025 1,915.00 6,653.00	2025/2006	•	•	•	•	Part Time Fee Graduate Student S Actual Revenue Multi Revenue Operational Statement Actual Person Revenue Direct Indirect Direct Part Time Fee Part Time Fee Part Time Fee Musice SS Actual Revenue Multi Revenue Operational Fueding Direct Call Revenue Ca	2021/2022 59, 782.76 60, 144.22 (861.44) 72.83 tudio Differen 2021/2022 2217.04 2,2127.04 8877.12	93,149.57 93,149.57 99,422.00 99,422.00 (6,272.43) 72.83 72.83 4,151.00 4,151.00 16,611.00	88,998.26 108,291.85 108,291.85 108,291.85 19,283.99 72.83 20223/2024 2,502.68 8,871.00	•	2025/2026	•	•	
Governmen Funding Goler Revenue Madgetel Expense Madgetel Expense Marken Statikevenue Marken Statikevenue Marken Statikevenue Funding Masters of Music Studio Differ Madgetel Annenes Governmen Audig Other Revenue Tutal Revenue Naters	109, 250.00 109, 250.00 109, 250.00 5 72.83 72.83 201/2022 1,663.00 1,663.00 5, 460.00	109,250.00 109,250.00 109,250.00 109,250.00 \$ 72.83 72.83 2022/2023 4,744.00	109,250.00 109,250.00 109,250.00 109,250.00 72.83 2023/2024 4,744.00 4,744.00 17,742.00	109,250.00 109,250.00 109,250.00 109,250.00 72.83 2004/2005 1,915.00 1,915.00 6,653.00 6,653.00	2025/2006	•	•	•	•	Part Time Fee Graduate Student S Graduate Student S Mitif Revenue Government Funding Other Revenue Tetal Revenue Tetal Revenue Revenue Tetal Revenue Revenue Mitif Revenue	2021/2022 59, 782.76 60, 144.24 (861.46) 72.83 tudio Differen 2021/2022 2217.04 2,217.04	93,149.57 93,149.57 99,422.00 99,422.00 (6,272.43) 72.83 ttial Fee 2022/2023 4,151.00 4,151.00	88,998.26 88,998.26 108,281.85 108,281.85 (19,283.59) 72.83 2023/2024 2,502.68 2,502.68	•	2025/2026	•	•	:
hudgeted Revenue Mathi Keroma M	109,250.00 109,250.00 109,250.00 5 72.83 ential Fee 2001/202 1,663.00 1,663.00 5,460.00 5,460.00	109,250.00 109,250.00 109,250.00 <u>\$ 72,88</u> 2022/2023 4,744.00 1,572.38	109,250.00 109,250.00 109,250.00 109,250.00 72.83 2023/2024 4,744.00 4,744.00 17,742.00	109,250.00 109,250.00 109,250.00 109,250.00 72.83 2004/2005 1,915.00 1,915.00 6,653.00 6,653.00	2025/2026	•	•	•	•	Part Time Fee Graduate Student S Graduate Student S Mili Revenue Mili Revenue Total Revenue Total Revenue Revenue Revenue Revenue Revenue Masters of Music S Actual Revenue Musi Revenue Mu	2021/2022 59, 782.76 60, 144.22 (361.46) 72.83 tudio Differer 2021/2022 2217.04 2,217.04 8871.12 8,871.12	93,149.57 93,149.57 99,422.00 99,422.00 (6,272.43) 72.83 ttial Fee 2027/0223 4,151.00 4,151.00 16,611.00	88,998.26 38,998.26 108,281.85 108,281.85 (19,281.99) 72.83 2023/2024 2,502.68 8,871.00 8,871.00	•	2025/2026	•	•	
hudgeted Revenue Mathi Keroma M	109, 250.00 109, 250.00 109, 250.00 5 72.83 ential Fee 2001/1022 1, 663.00 1, 663.00 5, 460.00 5, 480.00 5, 480.00 5, 480.00 5, 480.00 5, 480.00 5, 480.00 5, 480.00 5, 480.00 5, 480.00 5, 5, 5, 5, 5, 5, 5, 5, 5, 5, 5, 5, 5, 5	109,250.00 109,250.00 109,250.00 109,250.00 5 72.83 2022/2023 4,744.00 11,572.38 11,572.38 5 (6,822.38)	109,250.00 109,250.00 109,250.00 109,250.00 72.83 2003/2004 4,744.00 4,744.00 17,742.00 17,742.00 17,742.00	109, 250.00 109, 250.00 109, 250.00 109, 250.00 72, 83 2004/2005 1, 915.00 6, 651.00 6, 651.00 5 4(4, 788.00)	2025/2026	•	•	•	•	Part Time Fee Graduate Student S Actual Revenue Multi Revenue Covernment Funding Other Revenue Covernment funding Other Revenue Teal Time Fee Part Time Fee	2021/2022 59,782.76 60,144.22 (361.46) 72.83 tudio Differen 2021/2022 2217.04 2,217.04 8871.12 8,871.12 \$ (6,664.08)	93,149.57 93,149.57 99,422.00 99,422.00 (6,272.43) 72.83 *ttial Fee 2022/2023 4,151.00 4,151.00 16,611.00 16,611.00 (12,460.00)	88, 998.26 108, 291.85 108, 281.85 108, 281.85 (19, 281.85 (19, 281.99) 72.83 2023/2024 2, 502.68 8, 871.00 8, 871.00 (6, 588.32)	•	2025/2026	•	•	-
hdgeted fleversue both starting both both starting both both starting both both both both both both both both	109, 250.00 109, 250.00 109, 250.00 5 72.83 ential Fee 2001/1022 1, 663.00 1, 663.00 5, 460.00 5, 460.00 5, 460.00 5, 460.00 5, 460.00 5, 460.00 5, 460.00 5, 460.00 5, 460.00 5, 480.00 5, 5, 5, 5, 5, 5, 5, 5, 5, 5, 5, 5, 5, 5	109,250.00 109,250.00 109,250.00 109,250.00 5 72.83 2022/2023 4,744.00 11,572.38 11,572.38 5 (6,822.38)	109,250.00 109,250.00 109,250.00 109,250.00 72.83 2003/2004 4,744.00 4,744.00 17,742.00 17,742.00 17,742.00	109, 250.00 109, 250.00 109, 250.00 109, 250.00 72, 83 2004/2005 1, 915.00 6, 651.00 6, 651.00 6, 651.00	2025/2026	•	•	•	•	Part Time Fee Graduate Student S Graduate Student S Actual Revence Multi Revenue Covernment Funding Other Revenue Coller Revenue Dareat Total Revenue Total Revenue Fait Time Fee Part Time Fee Musice Service Multi Revenue Multi Revenue Multi Revenue Multi Revenue Multi Revenue Covernment Funding Other Revenue Covernment Funding Other Revenue Fait Revenue Covernment Funding Other Revenue Fait Revenue Fait Revenue Fait Revenue Covernment Funding Other Revenue Fait Revenue	2021/2022 59,782.76 60,144.22 (361.46) 72.83 tudio Different 2021/2022 22217.04 8871.12 8.871.12 \$ (6,664.08) 555.26	93,149.57 93,149.57 99,422.00 99,422.00 (6,272.43) 72.83 *ttial Fee 2022/2023 4,151.00 4,151.00 16,611.00 16,611.00 (12,460.00)	88, 998.26 108, 291.85 108, 281.85 108, 281.85 (19, 281.85 (19, 281.99) 72.83 2023/2024 2, 502.68 8, 871.00 8, 871.00 (6, 588.32)	•	2025/2026	•	•	
hdgeted fleversue both starting both both starting both both starting both both both both both both both both	109,250.00 109,250.00 109,250.00 5 2011/002 109,250.00 5 2011/002 1,661.00 5,460.00 5,	109,250.00 109,250.00 109,250.00 109,250.00 5 72.83 2022/2023 4,744.00 11,572.38 11,572.38 5 (6,822.38)	109,250.00 109,250.00 109,250.00 109,250.00 72.83 2003/2004 4,744.00 4,744.00 17,742.00 17,742.00 17,742.00	109, 250.00 109, 250.00 109, 250.00 109, 250.00 72, 83 2004/2005 1, 915.00 6, 651.00 6, 651.00 6, 651.00	2025/2026	•	•	•	- - 2025/2030	Part Time Fee Graduate Student S Graduate Student S Mili Revenue Mili Revenue Total Revenue Total Revenue Revenue Revenue Revenue Revenue Masters of Music S Actual Revenue Musi Revenue Mu	2021/2022 59,782.76 60,144.22 (361.46) 72.83 tudio Different 2021/2022 22217.04 8871.12 8.871.12 \$ (6,664.08) 555.26	93,149.57 93,149.57 99,422.00 99,422.00 (6,272.43) 72.83 *ttial Fee 2022/2023 4,151.00 4,151.00 16,611.00 16,611.00 (12,460.00)	88, 998.26 108, 291.85 108, 281.85 108, 281.85 (19, 281.85 (19, 281.99) 72.83 2023/2024 2, 502.68 8, 871.00 8, 871.00 (6, 588.32)	•	2025/2026	•	•	
hdgeted Revenue Mithi Revenue Mithi Revenue Goernment of node Goernment of node Goernment of node Goernment of node Mithiet Exerce Matcher of Music Studio Differ Matcher of Music Studio	109, 250.00 109, 250.00 109, 250.00 5 72.83 ential Fee 2001/1022 1, 663.00 1, 663.00 5, 460.00 5, 460.00 5, 460.00 5, 460.00 5, 460.00 5, 460.00 5, 460.00 5, 460.00 5, 460.00 5, 480.00 5, 5, 5, 5, 5, 5, 5, 5, 5, 5, 5, 5, 5, 5	109,250.00 109,250.00 109,250.00 5 72.83 2022/2023 4,744.00 4,744.00 11,572.38 11,572.38 5 (6,828.38) 13,572.88 2032/2033	109,250.00 109,250.00 109,250.00 109,250.00 72.83 72.83 2023/2024 4,744.00 17,742.00 17,742.00 17,742.00 5, (12,988.00) 625.67 2023/2024	109,250.00 109,250.00 109,250.00 109,250.00 109,250.00 109,250.00 109,250.00 1,915.00 6,653.00 6,653.00 5 (4,738.00) 6,653.00 5 (4,738.00) 6,633.18	2025/2026	2026/2027	2027/2028	2028/2029	•	Part Time Fee Graduate Student S Actual Revenue Multi Revenue Covernment Funding Other Revenue Covernment funding Other Revenue Table Covernment funding Covernment f	2021/2022 39,782.76 69,782.76 60,144.22 60,144.22 (361.46) 72.83 tudio Different 2021/2022 2217.04 8,871.12 5,16,654.06) 5554.26 ************************************	93,149.57 93,249.57 99,422.00 99,422.00 (6,272.43) 72.83 ttial Fee 2022/2023 4,151.00 16,611.00 16,611.00 16,611.00 12,460.00] 593.05	88,998.26 88,998.26 106,931.85 106,231.85 108,231.90 72.83 2023/2024 2.502.68 8,871.00 (6,368.32) (6,364	2024/2025	2025/2026			2
hdgeted Revenue Moti Revenue Mo	109,250.00 109,250.00 109,250.00 5 2011/002 109,250.00 5 2011/002 1,661.00 5,460.00 5,	109,250.00 109,250.00 109,250.00 109,250.00 5 72.83 2022/2023 4,744.00 4,744.00 11,572.38 11,572.38 5, (6,928.38) 593.05	109,250.00 109,250.00 109,250.00 109,250.00 72.83 2023/2024 4,744.00 4,744.00 17,742.00 17,742.00 5, (12,998.00) 6,25.67	109,250.00 109,250.00 109,250.00 109,250.00 72.83 2034/2035 1,915.00 1,915.00 6,653.00 6,653.00 6,653.00 6,653.00 6,653.18	2025/2026	2026/2027	2027/2028	2028/2029	- - 2025/2030	Part Time Fee Graduate Student S Graduate Student S Actual Revence Multi Revenue Covernment Funding Other Revenue Coller Revenue Daract Total Departs Fail Time Fee Part Time Fee Multi Revenue Covernment Funding Other Revenue Covernment Funding Other Revenue Covernment Funding Other Revenue Find Revenue Covernment Funding Other Revenue Find Revenue Covernment Funding Other Revenue Find Revenue Revenue Find Revenue Reven	2021/2022 39,782.76 69,782.76 60,144.22 60,144.22 (361.46) 72.83 tudio Different 2021/2022 2217.04 8,871.12 5,16,654.06) 5554.26 ************************************	93,149.57 93,349.57 99,422.00 99,422.00 (6,272.43) 72.83 ttial Fee 2022/2023 4,151.00 16,611.00 16,611.00 12,6611.00 12,660.00 593.05	88,998.26 88,998.26 108,281.85 108,281.85 109,281.85 109,281.85 72.83 72.85 75	2024/2025	2025/2026			2
hdgeted Revenue Moti Revenue Mo	109,250.00 109,250.00 109,250.00 5 2011/002 109,250.00 5 2011/002 1,661.00 5,460.00 5,	109,250.00 109,250.00 109,250.00 5 72.83 2022/2023 4,744.00 4,744.00 11,572.38 11,572.38 5 (6,828.38) 13,572.88 2032/2033	109,250.00 109,250.00 109,250.00 109,250.00 72.83 72.83 2023/2024 4,744.00 17,742.00 17,742.00 17,742.00 5, (12,988.00) 625.67 2023/2024	109,250.00 109,25	2025/2026	2026/2027	2027/2028	2028/2029	- - 2025/2030	Part Time Fee Graduate Student S Graduate Student S Mill Revenue Mill Revenue Total Revenue Total Revenue Revenue Revenue Revenue Revenue Masters of Music S Actual Revenue Masters of Music S Actual Revenue Masters of Revenue Total Spense Duret Control Revenue Total Spense Duret India Revenue Net Control Revenue Revenue Total Spense Duret India Revenue Net Revenue Net Revenue Reve	2021/2022 39,782.76 69,782.76 60,144.22 60,144.22 (361.46) 72.83 tudio Different 2021/2022 2217.04 8,871.12 5,16,654.06) 5554.26 ************************************	93,149.57 93,249.57 99,422.00 99,422.00 (6,272.43) 72.83 ttial Fee 2022/2023 4,151.00 16,611.00 16,611.00 16,611.00 12,460.00] 593.05	88,998.26 88,998.26 108,281.85 108,281.85 109,281.85 (19,283.99) 72.83 2023/7024 2,502.68 8,871.00 (6,388.32) 625.67 2023/7024 351,359.03	2024/2025	2025/2026			2
hdgeted Revenue Mathi Revenue Mathi Revenue Other Revenue Other Revenue Direct Direct Direct Direct Direct Direct Direct Tutil Time Free Part Time Free Part Time Free Matheters of Music Studio Differ Mathi Revenue Mathi Revenue Mathi Revenue Tutil Time Free Part Time Free Par	109,250.00 109,250.00 109,250.00 5 2011/002 109,250.00 5 2011/002 1,661.00 5,460.00 5,	109,250.00 109,250.00 109,250.00 5 72.83 2022/2023 4,744.00 11,572.38 11,572.38 5,16,828.39 593.05 2022/2023 377,000.00	209,250.00 109,25	109, 250, 00 109, 250, 00 109, 250, 00 109, 250, 00 109, 250, 00 72, 83 2004/2005 1, 915, 00 1, 915, 00 1, 915, 00 5, 651, 00 5, 6551, 00 5, 6551, 00 5, 6551, 00 5, 655, 00 405, 495, 00 405, 495, 00	2025/2026	2026/2027	2027/2028	2028/2029	- - 2025/2030	Part Time Fee Graduate Student S Actual Revenue Multi Revenue Covernment Funding Other Revenue Covernment Funding Other Revenue Covernment Funding Tea Anoualt Fee Anoualt Tea Anoualt Funding Direct	2021/2022 39,782.76 69,782.76 60,144.22 60,144.22 (361.46) 72.83 tudio Different 2021/2022 2217.04 8,871.12 5,16,654.06) 5554.26 ************************************	93,148.57 93,949.57 99,422.00 99,422.00 16,272.43 72.83 4,151.00 4,151.00 16,611.00 16,611.00 12,460.00 931.05 2022/7023 331,840.83	88,998.26 88,998.26 108,281.85 108,281.85 108,281.85 10,282.85 2,502.68 8,871.00 6,568.321 625.67 2,002/2004 353,559.03 351,359.03	2024/2025	2025/2026			:
sidgeted Revenue Some Transfer Standing Some Transfer Total Revenue Some Total Rev	109,250.00 109,250.00 109,250.00 5 2011/002 109,250.00 5 2011/002 1,661.00 5,460.00 5,	109, 250, 00 109, 250, 00 109, 250, 00 5 72, 83 2022/2023 4, 744, 00 4, 744, 00 11, 572, 38 11, 572, 38 5, 5, (6, 282, 38) 593, 05 2022/2023 377, 000, 00 418, 598, 00	109,250.00 109,250.00 109,250.00 109,250.00 72,83 2003/2004 4,744.00 17,742.00 17,742.00 17,742.00 17,742.00 5,112,950.00 5,203/2004 2203/2004 321,840.83 348,996.52	109,250.00 109,250.00 109,250.00 109,250.00 209,250.00 2004/2005 1,915.00 1,915.00 1,915.00 5,4(4.7)8.00 5,4(4.7)8.00 405,495.00 405,495.00	2025/2026	2026/2027	2027/2028	2028/2029	- - 2025/2030	Part Time Fee Graduate Student S Graduate Student S Actual Revenue Multi Revenue Covernment Funding Other Revenue Collection Total Revenue Direct Total Copense Fail Time Fee Part Time Fee Multi Revenue Multi Revenue Multi Revenue Direct Multi Revenue Mul	2021/2022 39,782.76 69,782.76 60,144.22 60,144.22 (361.46) 72.83 tudio Different 2021/2022 2217.04 8,871.12 5,16,654.06) 5554.26 ************************************	93,149,57 93,149,57 99,422,00 99,422,00 99,422,00 99,422,00 99,422,00 99,422,00 99,422,00 99,422,00 4,551,00 4,151,00 4,151,00 4,151,00 4,151,00 16,611,00 16,611,00 16,611,00 19,30,60 993,05 2022/2023 321,840,88 321,840,88 334,996,52	88,998.26 108,298.26 108,281.85 100,281.85 100,281.85 100,281.85 100,281.85 100,281.85 2003/2004 2.502.68 8.871.00 6.566.122 6.566.122 6.56.67 2003/2004 3.51,359.01 3.51,359.01 3.51,359.01	2024/2025	2025/2026			:
hdgeted Revenue Attel Revenue Atte	109,250.00 109,250.00 109,250.00 5 2011,002 2011,702 1,661.00 5,460.0	109,250.00 109,250.00 109,250.00 5 72.83 2022/2023 4,744.00 11,572.38 11,572.38 5,16,828.39 593.05 2022/2023 377,000.00	199,2500 199,2500 199,2500 199,2500 200,75	109,250.00 109,250.00 109,250.00 109,250.00 72.83 2034/2025 1.915.00 6.653.00 6.653.00 5.4(4788.03 5.4(4788.03 6.463.00 6.664.00 406,405.00 406,405.00	2025/2026	2026/2027	2027/2028	2028/2029	- - 2025/2030	Part Time Fee Graduate Student S Graduate Student S Actual Revenue Multi Revenue Covernment Funding Other Revenue Datest Indirect Total Revenue Multi Revenue Actual Revenue Multi Revenue Covernment Funding Other Revenue Covernment Funding Other Revenue Covernment Funding Other Revenue Multi Revenue Covernment Funding Other Revenue Multi Total Revenue Total Revenue Total Revenue Multi Multi Total Revenue Multi Multi Tot	2021/2022 39,782.76 69,782.76 60,144.22 60,144.22 (361.46) 72.83 tudio Different 2021/2022 2217.04 8,871.12 5,16,654.06) 5554.26 ************************************	93,148.57 93,949.57 99,422.00 99,422.00 16,272.43 72.83 4,151.00 4,151.00 16,611.00 16,611.00 12,460.00 931.05 2022/7023 331,840.83	88,998.26 88,998.26 108,281.85 108,281.85 108,281.85 10,282.85 2,502.68 8,871.00 6,568.321 625.67 2,002/2004 353,559.03 351,359.03	2024/2025	2025/2026			2
segetal Revenue Gommense Flanding Ober Revenue Total Revenue degetal Expense Anaters of Music Studio Differ unprise/Expense Anaters of Music Studio Differ Anaters of Music Studio Differ degetal Expense Anaters Differ Di	109,250.00 109,250.00 109,250.00 5 2011,002 2011,702 1,661.00 5,460.0	109,250.00 109,250.00 109,250.00 109,250.00 20022/0023 4,744.00 4,744.00 11,572.38 5,16,922.39 5,931.05 20022/0023 377,000.00 415,984.00	199,2500 199,2500 199,2500 199,2500 200,75	109,250.00 109,250.00 109,250.00 109,250.00 72.83 2034/2025 1.915.00 6.653.00 6.653.00 5.4(4788.03 5.4(4788.03 6.463.00 6.664.00 406,405.00 406,405.00	2025/2026	2026/2027	2027/2028	2028/2029	- - 2025/2030	Part Time Fee Graduate Student S Actual Revenue Multi Revenue Covernment Funding Other Revenue Direct Indirect Direct Indirect Part Time Fee P	2021/2022 39,782.76 69,782.76 60,144.22 60,144.22 (361.46) 72.83 tudio Different 2021/2022 2217.04 8,871.12 5,16,654.06) 5554.26 ************************************	93,149,57 93,149,57 9,422,00 9,422,00 (6,272,43) 7,233 4,151,00 4,151,00 16,611,00 16,611,00 16,611,00 16,611,00 12,460,00 933,05 2022/2023 321,940,83 321,940,83 348,965,53	88,998.26 168,291.85 108,291.85 109,291.85 109,291.85 109,291.85 109,291.85 109,291.85 109,291.85 2003/2004 2,502.68 8,871.00 6,385.20 6,355.27 2003/2004 351,359.01 351,359.01 351,359.01 458,459.00 1458,459.	2024/2025	2025/2026			
udgeted Revenue Mild Floerene Mild Floerene Mild Floerene Golfer Revenue Golfer Revenue Golfer Revenue Golfer Revenue Mild Floerene Markers of Music Studio Differ Markers of Markers of Markers of Markers Markers of Markers of Markers of Markers Markers of Markers o	109,250.00 109,250.00 109,250.00 5 2011,002 2011,702 1,661.00 5,460.0	109,250.00 109,250.00 109,250.00 109,250.00 5 72.83 2022/2023 4,744.00 4,744.00 11,572.38 11,572.38 5 (6,828.38) 991.05 2022/2023 377,000.00 377,000.00 5 (41,898.00) 5 (41,898.00)	199,7500 202,000 199,7500 202,700 199,700 7,28 4,7440 4,74000 4,74000 4,74000 4,740000000000	109,250.00 109,250.00 109,250.00 109,250.00 72.83 2034/2005 1,915.00 1,915.00 1,915.00 5,651.00 6,651.00 6,651.00 5,654.00 2,024/2005 4,654.00 4,654.00 4,654.00 5,(2,054.00) 5,(2,054.00)	2025/2026	2026/2027	2027/2028	2028/2029	- - - 2025/2030 - -	Part Time Fee Graduate Student S Graduate Student S Actual Revenue Multi Revenue Covernment Funding Other Revenue Datest Indirect Total Revenue Multi Revenue Actual Revenue Multi Revenue Covernment Funding Other Revenue Covernment Funding Other Revenue Covernment Funding Other Revenue Multi Revenue Covernment Funding Other Revenue Multi Total Revenue Total Revenue Total Revenue Multi Multi Total Revenue Multi Multi Tot	2021/2022 39,782.76 69,782.76 60,144.22 60,144.22 (361.46) 72.83 tudio Different 2021/2022 2217.04 8,871.12 5,16,654.06) 5554.26 ************************************	93,149,57 93,148,57 99,422,00 99,422,00 (6,272,43) 72,83 4,151,00 4,151,00 12,460,00 12,460,00 12,460,00 12,460,00 2022/2023 231,840,88 331,840,85 331,840,85 331,840,85 348,996,52 348,996,52 348,996,52	88,998.26 106,281.85 106,281.85 106,281.85 106,281.85 102,27,0024 2,002.68 8,877.00 (6,268.32) 0,55.67 2,001/2004 351,350.03 3	2024/2025	2025/2026			
udgeted Revenue UNITE Revenue UNITE Revenue UNITE Revenue UNITE Revenue UNITE Content UNITE Content UNITE Content UNITE	109,250.00 109,250.00 109,250.00 5 2011,002 2011,702 1,661.00 5,460.0	109,250.00 109,250.00 109,250.00 109,250.00 5 72.83 2022/2023 4,744.00 4,744.00 11,572.38 11,572.38 5 (6,828.38) 991.05 2022/2023 377,000.00 377,000.00 5 (41,898.00) 5 (41,898.00)	199,7500 202,000 199,7500 202,700 199,700 7,28 4,7440 4,74000 4,74000 4,74000 4,740000000000	109,250.00 109,250.00 109,250.00 109,250.00 72.83 2034/2005 1,915.00 1,915.00 1,915.00 5,651.00 6,651.00 6,651.00 5,654.00 2,024/2005 4,654.00 4,654.00 4,654.00 5,(2,054.00) 5,(2,054.00)	2025/2026 	2026/2027	2027/2028	2028/2029	- - - 2025/2030 - -	Part Time Fee Graduate Student S Graduate Student S Actual Revenue Motif Revenue Covernment Funding Other Revenue Tetal Revenue Revenue Tetal Revenue Actual Revenue Musif Revenue Tetal Revenue Musif Revenue Tetal Revenue Revenue Tetal Revenue	2021/2022 39,782.76 69,782.76 60,144.22 60,144.22 (361.46) 72.83 tudio Different 2021/2022 2217.04 8,871.12 5,16,654.06) 5554.26 ************************************	93,149,57 93,148,57 99,422,00 99,422,00 (6,272,43) 72,83 4,151,00 4,151,00 12,460,00 12,460,00 12,460,00 12,460,00 2022/2023 231,840,88 331,840,85 331,840,85 331,840,85 348,996,52 348,996,52 348,996,52	88,998.26 106,281.85 106,281.85 106,281.85 106,281.85 102,27,0024 2,002.68 8,877.00 (6,268.32) 0,55.67 2,001/2004 351,350.03 3	2024/2025	2055/2006			1
udgeted Revenue Utility Exercuse Over Exercuse Total Revenue Utility Exercuse Coder Exercuse Total Revenue Wasters of Music Studio Differ Masters of M	109,250.00 109,250.00 109,250.00 5 2011,002 2011,702 1,661.00 5,460.0	109,250.00 109,250.00 109,250.00 109,250.00 5 72.83 2022/2023 4,744.00 4,744.00 11,572.38 11,572.38 5 (6,828.38) 991.05 2022/2023 377,000.00 377,000.00 5 (41,898.00) 5 (41,898.00)	199,7500 202,000 199,7500 202,700 199,700 7,28 4,7440 4,74000 4,740000000000	109,250.00 109,250.00 109,250.00 109,250.00 72.83 2034/2005 1,915.00 1,915.00 1,915.00 5,651.00 6,651.00 5,651.00 5,651.00 5,651.00 5,14,728.00 6,651.00 5,14,728.00 6,654.00 2034/2005 20	2025/2026	2026/2027	2027/2028	2028/2029	- - 2025/2030	Part Time Fee Graduate Student S Actual Revenue Multi Revenue Government Funding Other Revenue Covernment Funding Direct Indirect Direct Indirect Peer Anoust: Teal Revenue Multi Revenue Multi Revenue Multi Revenue Multi Revenue Multi Revenue Multi Revenue Teal Revenue Teal Revenue Teal Revenue New Technology F Actual Berene Teal Revenue Multi Revenue Multi Revenue Multi Revenue Direct Full Time Fee Part T	2021/2022 59,782.76 69,782.76 60,144.22 (281.46) 72.83 12021/2022 2227.04 887.12 5,2227.04 887.12 5,46.64.00 554.26	93,149,57 93,148,57 99,422,00 99,422,00 (6,272,43) 72,83 4,151,00 4,151,00 12,460,00 12,460,00 12,460,00 12,460,00 2022/2023 231,840,88 331,840,85 331,840,85 331,840,85 348,996,52 348,996,52 348,996,52	88,998.26 106,281.85 106,281.85 106,281.85 106,281.85 102,27,0024 2,002.68 8,877.00 (6,268.32) 0,55.67 2,001/2004 351,350.03 3	2024/2025	2025/2026			1
sight of Renouse Government Funding Government Fund	109,250.00 109,250.00 109,250.00 5 2011,002 2011,702 1,661.00 5,460.0	109,250.00 109,250.00 109,250.00 109,250.00 5 72.83 2022/2023 4,744.00 4,744.00 11,572.38 11,572.38 5 (6,828.38) 991.05 2022/2023 377,000.00 377,000.00 5 (41,898.00) 5 (41,898.00)	199,7500 202,000 199,7500 202,700 199,700 7,28 4,7440 4,74000 4,740000000000	109,250.00 109,250.00 109,250.00 109,250.00 72.83 2034/2005 1,915.00 1,915.00 1,915.00 5,651.00 6,651.00 5,651.00 5,651.00 5,651.00 5,14,728.00 6,651.00 5,14,728.00 6,654.00 2034/2005 20	2025/2026 	2026/2027	2027/2028	2028/2029	- - 2025/2030	Part Time Fee Graduate Student S Actual Revenue Multi Revenue Government Funding Other Revenue Direct Indirect Direct Indirect Part Time Fee P	2021/2022 59,782.76 69,782.76 60,144.22 (281.46) 72.83 12021/2022 2227.04 887.12 5,2227.04 887.12 5,46.64.00 554.26	93,149,57 93,148,57 99,422,00 99,422,00 (6,272,43) 72,83 4,151,00 4,151,00 12,460,00 12,460,00 12,460,00 12,460,00 2022/2023 231,840,88 331,840,85 331,840,85 331,840,85 348,996,52 348,996,52 348,996,52	88,998.26 106,281.85 106,281.85 106,281.85 106,281.85 102,27,0024 2,002.68 8,877.00 (6,268.32) 0,55.67 2,001/2004 351,350.03 3	2024/2025	2055/2006			1
udgeted Revenue Varial Revenue Varial Revenue Varial Revenue Varial Revenue Varial Revenue Varial Va	109,250.00 109,250.00 109,250.00 5 72.83 2017/2022 1.663.00 5.450.000	109,250.00 109,250.00 109,250.00 5 72.83 2032/2023 4,744.00 4,744.00 4,744.00 11,572.88 11,577.38 5 (6,282.80) 5 (6,282.80) 377,000.00 418,984.00 418,984.00 5 (6,282.80) 5 (6,282.80)	199,2500 199,2500 199,2500 199,2500 202,7201 202,7204 4,24400 4,24400 1,774200 4,274400 1,774200 4,274400000000	109,250.00 109,250.00 109,250.00 109,250.00 109,250.00 109,250.00 109,250.00 109,250.00 1,915.00	2025/2026 	2026/2027		2028/2029	2023/2030	Part Time Fee Graduate Student S Actual Revenue Marie Revenue Covernment Funding Other Revenue Total Revenue Total Revenue Actual Revenue Marie Second Covernment Funding Other Revenue Marie Revenue	2021/2022 59,782.76 99,782.76 60,144.22 (863.46) 72.83 tudio Different 2021/2022 2217.04 8,871.12 5,16,647.12 5,54.26 cee 2021/2022	93,148,57 93,149,57 99,422,00 (6,272,43) 72,83 4,151,00 16,611,00 16,611,00 16,611,00 16,611,00 12,240,00 593,05 2022/2023 2321,840,83 348,996,52 249,996,52 121,350,00 5,00 2022/2023	88,998.26 108,291.85 108,281.85 108,281.85 109,281.95 72.83 2022/2024 2.502.68 8,877.00 6,586.17 6,586.17 2023/2024 351,359.03 408,459.00 152,092.77 2023/2024	2024/2025	2025/2026		2027/2028	
udgeted Revenue UNITE Revenue	109,250.00 109,250.00 109,250.00 5 72.83 2017/2022 1.663.00 5.460.00 5.460.00 5.480.000	109,250.00 109,250.00 109,250.00 5 72.83 2022/2023 4,744.00 11,572.38 11,572.38 11,572.38 11,572.38 11,572.38 11,572.38 11,572.38 13,572.00 2022/2023 377,000.00 418,984.00 5 (43,984.00 5 (43,984.00) 5 (43,984.00) 6 (43,984.00) 7 (43,984.00	199,2500 99,5200 99,5200 109,2500 728 203/2034 4,2400 4,24400 17,74200 4,24400 17,74200 4,24400 4,24200 4,24200 4,242000 4,24200 4,24200 4,24200 4,24200	109,250.00 109,250.00 109,250.00 109,250.00 109,250.00 109,250.00 109,250.00 109,250.00 1,915.00 6,653.00 6,553.00	2025/2026 	2026/2027		2028/2029	2023/2030	Part Time Fee Graduate Student S Actual Researce Multi Researce Government Funding Direct Indirect Direct Indirect Direct Indirect Direct Indirect Direct Indirect Direct Indirect Direct Direct Indirect Direct Direct Direct Direct Direct Direct Call Direct Call Direct Call Direct Call Direct Teal Researce Direct Call Direct Call Direct Call Direct Call Direct Call Direct	2021/2022 59,782.76 99,782.76 60,144.22 (863.46) 72.83 tudio Different 2021/2022 2217.04 8,871.12 5,16,647.12 5,54.26 cee 2021/2022	93,148,57 93,149,57 99,422,00 (6,577,43) 72,83 4,151,00 4,151,00 16,611,00 16,611,00 16,611,00 16,611,00 193,05 2022/2023 321,840,83 348,996,52 (27,155,60) 5,00	88,998.26 108,281.85 106,281.85 106,281.85 106,281.85 10,283.99 72.83 2023/2024 2,502.68 8,877.00 8,877.00 8,877.00 6,596.10 105,079 105,079.03 408,459.00 408,459.00 15,079.5.28	2024/2025	2025/2026		2027/2028	
sight of Renouse Government Funding Government Fund	109, 250, 00 109, 250, 00 5 72, 83 2017/202 1, 661, 00 5, 460, 00 5, 470, 00 5, 47	109,250.00 109,250.00 109,250.00 5 72.83 2032/2023 4,744.00 4,744.00 4,744.00 11,572.88 11,577.38 5 (6,282.80 5 (6,282.80) 377,000.00 418,984.00 418,984.00 5, (6,282.80) 377,000.00 418,984.00 5, (6,282.80) 5, (6	199,2500 199,2500 199,2500 199,2500 202,7201 202,7204 4,24400 4,24400 1,774200 4,274400 1,774200 4,274400000000	109,250.00 109,250.00 109,250.00 109,250.00 109,250.00 109,250.00 109,250.00 109,250.00 1,915.00	2025/2026 	2026/2027		2028/2029	2023/2030	Part Time Fee Graduate Student S Actual Revenue Multi Revenue Government Funding Other Revenue Covernment Funding Direct Indirect Direct Indirect Revenue Multi Revenue Covernment Funding Covernment Fundig Covernment Funding Covernment Fundin	2021/2022 59,782.76 99,782.76 60,144.22 (863.46) 72.83 tudio Different 2021/2022 2217.04 8,871.12 5,16,647.12 5,54.26 cee 2021/2022	93,148,57 93,149,57 99,422,00 (6,272,43) 72,83 4,151,00 16,611,00 16,611,00 16,611,00 16,611,00 12,240,00 593,05 2022/2023 2321,840,83 348,996,52 249,996,52 121,350,00 5,00 2022/2023	88,998.26 108,281.85 108,281.85 108,281.85 108,281.85 109,281.85 109,281.85 109,281.85 109,281.85 109,281.85 2023/2024 2,502.68 8,877.00 4,877.00 4,877.00 4,564.120 4,554.00 5,548.00 5,548	2024/2025	2025/2026		2027/2028	
singeted Revenue Attel Revenue Att	109, 250, 00 109, 250, 00 5 72, 83 2017/202 1, 661, 00 5, 460, 00 5, 470, 00 5, 47	109,250.00 109,250.00 109,250.00 5 72.83 2022/2023 4,744.00 4,744.00 4,744.00 11,572.38 11,577.38 5,6.282.89 2022/2023 377,000.00 418,984.00 418,984.00 5,644,984.00 2022/2023 377,000.00 418,984.00 5,644,984.00 5,644,984.00 5,644,984.00 5,644,984.00 5,644,984.00 5,644,984.00 5,644,984.00 5,644,984.00 5,644,984.00 2,022/2023	199,2500 199,2500 199,2500 199,2500 203,720 203,720 4,2460 4,2460 4,2460 1,7742,0 4,2460 1,7742,0 1,7742,0 4,2742,0 4,2742,0 1,7744,0 1,77	109,250.00 109,250.00 109,250.00 109,250.00 109,250.00 109,250.00 109,250.00 109,250.00 1,915.00	2025/2026 	2026/2027		2028/2029	2023/2030	Part Time Fee Graduate Student S Graduate Student S Actual Revenue Multi Revenue Covernment Funding Other Revenue Total Revenue Actual Revenue Multi Revenue Covernment Funding Other Revenue Multi Revenue Covernment Funding Other Revenue Covernment Funding Other Revenue Actual Revenue Actual Revenue Actual Revenue Actual Revenue Actual Revenue Actual Revenue Multi Revenue Covernment Funding Other Revenue Total Revenue Actual Revenue Actual Revenue Actual Revenue Covernment Funding Other Revenue Total Revenue Total Revenue Covernment Funding Other Revenue Total Revenue Covernment Funding Other Revenue Total Revenue Actual Revenue Multi Revenue Covernment Funding Other Revenue Total Revenue Multi Covernment Funding Covernment Fun	2021/2022 59,782.76 99,782.76 60,144.22 (863.46) 72.83 tudio Different 2021/2022 2217.04 8,871.12 5,16,647.12 5,54.26 cee 2021/2022	93,148,57 93,149,57 99,422,00 (6,272,43) 72,83 4,151,00 16,611,00 16,611,00 16,611,00 16,611,00 12,246,00 2022/2023 321,840,83 348,996,52 127,350,90 5,000 2022/2023 32,200,00 32,200,00	8,992,26 108,291,55 108,291,55 (19,291,95) 7,283 2,002,400 4,592,400 8,871,00 6,585,12 6,556,17 2,002,400 8,871,00 6,585,12 6,556,17 2,002,400 4,556,00 1,5,095,97 5,28 2,002,700,4 2,9,400,000,00 2,9,400	2024/2025	2025/2026		2027/2028	
hudgeted flevenue Motif Arcoraz Motif Arcoraz Total Revenue Arcal Revenue Arcal Revenue Regeted Egnere Indered Indered Regeted Egnere Regeted Egnere Regeted Egnere Regeted Revenue Motif Arcoraz Total Revenue Regeted Egnere Regeted Revenue Regeted Egnere Regeted Revenue R	109, 250, 00 109, 250, 00 5 72, 83 2017/202 1, 661, 00 5, 460, 00 5, 470, 00 5, 47	109,250.00 109,250.00 109,250.00 2 2222/2023 4,744.00 4,744.00 4,744.00 11,572.38 5,16,828.38] 593.05 2222/2023 377,000.00 418,984.00 377,000.00 418,984.00 5,000	199,7500 99,7500 99,7500 99,7500 7,281 4,7440 4,7440 4,7440 4,7440 5,129800 4,7440 5,129800 4,7440 4,7440 4,7440 4,7440 4,7440 4,7440 4,7440 4,7440 4,7440 4,7440 4,7440 5,129800 5,12000 1,20000 5,12000	109,250.00 109,250.00 109,250.00 109,250.00 72.83 2034/7005 1,915.00 6,653.00 6,653.00 5,14,788.00 5,14,788.00 5,14,788.00 6,465.00 406,406.00 406,405.00 5,12,053.00 5,12,055	2025/2026 	2026/2027		2028/2029	2023/2030	Part Time Fee Graduate Student S Actual Revenue Multi Revenue Government Funding Direct Indirect Direct Indirect Separate Multi Revenue Actual Revenue Multi Revenue Multi Revenue Multi Revenue Tatal Revenue Multi Revenue Multi Revenue Multi Revenue Tatal Revenue Multi	2021/2022 59,782.76 99,782.76 60,144.22 (863.46) 72.83 tudio Different 2021/2022 2217.04 8,871.12 5,16,647.12 5,54.26 cee 2021/2022	93,148,57 93,148,57 99,422,00 (6,272,43) 72,83 4,151,00 15,611,00 (12,460,00) 993,05 2022/2023 221,440,83 348,965,52 348,965,22 348,965,22 348,965,22 348,965,22 348,955,20 5,00 2022/2023	88,998.26 188,998.26 198,281.85 198,281.85 199,281.85 199,281.85 199,281.85 2003/2004 2,502.68 8,871.00 16,586.32] 2,502.68 8,871.00 16,586.32] 2003/2004 351,859.03 351,859.03 351,859.03 16,256.35 2003/2004 2004 2003/2004 2004/2004	2024/2025	2025/2026		2027/2028	
hudgetel flevenue them flevenue them flevenue them flevenue foret Greet G	109, 250, 00 109, 250, 00 5 72, 83 2017/202 1, 661, 00 5, 460, 00 5, 480, 00 5, 48	109,250.00 109,250.00 109,250.00 5 72.83 2022/2023 4,744.00 4,744.00 4,744.00 11,572.38 11,577.38 5,6282.88 2022/2023 377,000.00 418,984.00 418,984.00 5,6484.89 5,500 2022/2023 377,000.00 418,984.00 5,6484.89 5,500 2022/2023 377,000.00 418,984.00 5,6484.89 5,500 418,984.00 5,500 2022/2023 377,000.00 418,984.00 5,500 2,500 2,500 1,572,38 1,572,39 1,572,49	199,2500 199,2500 199,2500 199,2500 203,720 203,720 4,2460 4,2460 4,2460 1,7742,0 4,2460 1,7742,0 1,7742,0 4,2742,0 4,2742,0 1,7744,0 1,77	109,250.00 109,250.00 109,250.00 109,250.00 109,250.00 109,250.00 109,250.00 109,250.00 1,915.00 6,651.00 6,651.00 6,651.00 6,651.00 6,651.00 6,651.00 5,191.500 406,450.00 406,459.00 5,120,251.00 1,015.00 406,459.00 5,120,251.00 1,015.00 406,459.00 5,120,251.00 1,015.00 406,459.00 5,120,251.00 1,015.00 406,459.00 5,120,251.00 1,015.00 406,459.00 1,015	2025/2026 	2026/2027		2028/2029	2023/2030	Part Time Fee Graduate Student S Actual Revenue Multi Revenue Government Funding Other Revenue Concernment Funding Other Revenue Tail Time Fee Part Time Fee	2021/2022 59,782.76 99,782.76 60,144.22 (863.46) 72.83 tudio Different 2021/2022 2217.04 8,871.12 5,16,647.12 5,54.26 cee 2021/2022	93,148,57 93,149,57 99,422,00 (6,272,43) 72,83 4,151,00 16,611,00 16,611,00 16,611,00 16,611,00 12,246,00 2022/2023 321,840,83 348,996,52 127,350,90 5,000 2022/2023 32,200,00 32,200,00	88,998.26 108,281.85 108,281.85 108,281.85 108,281.85 109,281.85 109,281.85 109,281.85 109,281.85 109,281.85 2023/2024 2,502.68 8,871.00 6,586.32 6,586.32 6,586.32 6,586.32 100,26 6,586.32 100,26 6,586.32 100,26 100,	2024/2025	2025/2026		2027/2028	
hudgeted floverse Motif Arevnes Motif Arevnes Motif Arevnes Motif Arevnes Motifeet Depres Direct Direct Direct Direct Natifier Statution Farl Time Fee Farl Time Fee Analytic Studio Differ Mutifier Statution Masters of Music Studio Differ Mutifier Statution Masters of Music Studio Differ Mutifier Statution Masters of Music Studio Differ Mutifier Statution Total Revnes Mutifier Statution To	109, 250, 00 109, 250, 00 5 72, 83 2017/202 1, 661, 00 5, 460, 00 5, 480, 00 5, 48	109,250.00 109,250.00 109,250.00 5 72.83 2022/2023 4,744.00 4,744.00 11,572.38 12,522.00 12,522.00 13,500.00 13,9400.00 13,9400.00 13,9400.00 13,9400.00 13,9400.00 13,9400.00 13,9400.00 13,9400.00 13,9400.00 13,9400.00 14,944.00 1	199,2500 199,2500 199,2500 199,2500 200,7500 200	109,250.00 109,250.00 109,250.00 109,250.00 72.83 2034/7005 1,915.00 6,653.00 6,653.00 5,14,788.00 5,14,788.00 5,14,788.00 6,465.00 406,406.00 406,406.00 5,12,053.00 5,12,055	2025/2026 	2026/2027		2028/2029	2023/2030	Part Time Fee Graduate Student S Graduate Student S Actual Revenue Multi Revenue Covernment Funding Other Revenue Lotal Revenue Lotal Revenue Actual Revenue Multi Revenue Revenue Multi	2021/2022 59,782.76 99,782.76 60,144.22 (863.46) 72.83 tudio Different 2021/2022 2217.04 8,871.12 5,16,647.12 5,54.26 cee 2021/2022	93,148,57 93,195,77 99,422,00 (6,572,43) 72,83 4,151,00 4,151,00 16,611,00 16,611,00 16,611,00 16,611,00 16,611,00 12,240,00 321,840,83 348,996,52 (27,155,00 321,840,83 348,996,52 (27,25,00 32,200,00 36,100,00 5,610,00 5,600,00 5,600,00 5,600,00 5,600,00 5,600,00 5,600,00 5,600,00 5,600,00 5,700	88,998.26 108,291.85 108,291.85 198,291.85 199,291.85 199,291.85 199,291.85 199,291.85 2003/2004 8,871.00 8,871.00 8,871.00 8,871.00 16,388.12 2003/2004 351,359.03 361,359.03 361,359.03 361,359.03 363,859.00 15,288 2003/2004 2003/2004 39,400.00 2003/2004 23,400.00 5,366.00 5,366.00 1,466	2024/2025	2025/2026		2027/2028	
badgeted feverese Constraints funding Constraints funding Constraints funding Constraints funding Constraints Total Revenue Bogeted Expense Total Revenue Constraints Total Revenue Constraints Research Music Studio Differ Research Research Music Studio Differ Research Constraints Research Music Studio Differ Research Constraints Research Research Research Constraints Research Constraints Research	109, 250, 00 109, 250, 00 5 72, 83 2017/202 1, 661, 00 5, 460, 00 5, 480, 00 5, 48	109, 250, 00 109, 250, 00 109, 250, 00 5 72, 83 2022/2023 4, 744, 00 4, 744, 00 4, 744, 00 11, 572, 38 5, 16, 282, 30 377, 000, 00 377, 000, 00 418, 984, 00 5, 16, 1894, 00 5, 1994, 19	199,2500 199,2500 199,2500 200,2500 200,2500 200,200 4,240	109,250.00 109,250.00 109,250.00 109,250.00 109,250.00 109,250.00 109,250.00 109,250.00 1,915.00 6,651.00 6,651.00 6,651.00 6,651.00 6,651.00 6,651.00 5,191.500 406,450.00 406,459.00 5,120,251.00 1,015.00 406,459.00 5,120,251.00 1,015.00 406,459.00 5,120,251.00 1,015.00 406,459.00 5,120,251.00 1,015.00 406,459.00 5,120,251.00 1,015.00 406,459.00 1,015	2025/2026 	2026/2027		2028/2029	2023/2030	Part Time Fee Graduate Student S Actual Revenue Multi Revenue Government Funding Other Revenue Concernment Funding Other Revenue Tail Time Fee Part Time Fee	2021/2022 59,782.76 99,782.76 60,144.22 (863.46) 72.83 tudio Different 2021/2022 2217.04 8,871.12 5,16,647.12 5,54.26 cee 2021/2022	93,148,57 93,149,57 99,422,00 99,422,00 10,677,431 72,83 4,151,00 4,151,00 16,611,00 16,611,00 16,611,00 10,460,00 593,05 2022/2023 321,840,83 321,840,83 321,840,83 321,840,83 321,840,83 321,840,83 321,840,83 322,00,00 32,200,00 34,500,000 34,500,000	88,998.26 108,281.85 108,281.85 108,281.85 108,281.85 109,281.85 109,281.85 109,281.85 109,281.85 109,281.85 2023/2024 2,502.68 8,871.00 6,586.32 6,586.32 6,586.32 6,586.32 100,26 6,586.32 100,26 6,586.32 100,26 6,586.32 100,26 10	2024/2025	2025/2026		2027/2028	

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2029/2030

Master of Education (Counselli	2021/2022 2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030		2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2
Sudgeted Revenue									Actual Revenue									
MNIF Revenue Government Funding	8,000.00	16,000.00	24,000.00						MNIF Revenue Government Funding		4,000.00	16,000.00						
Other Revenue									Other Revenue									
Total Revenue	- 8,000.00	16,000.00	24,000.00						Total Revenu		4,000.00	16,000.00						
udgeted Expense	34,125.00	34,125.00	60,125.00						Actual Expense Direct		17,000.00	59,861.00						
Direct Indirect	54,123.00	54,123.00	60,123.00						Indirect		17,000.00	35,661.00						
Total Expense	- 34,125.00	34,125.00	60,125.00					1.1	Total Expense		17,000.00	59,861.00						
iurplus / Deficit	- \$ (26,125.00)	\$ (18,125.00)	\$ (36,125.00)					-	Surplus / Deficit		\$ (13,000.00)	\$ (43,861.00)						
ee Amounts: Full Time Fee	100.00	200.00	300.00						Fee Amounts: Full Time Fee		100.00	200.00						
Part Time Fee	100.00	200.00	300.00						Part Time Fee		100.00	200.00						
				BUDGET										ACTUAL				
Education 3601/387X Instrume	at Dentel Fee			BODGET										ACTUAL				
Education 3001/387X instrume	2021/2022 2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030		2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/
Sudgeted Revenue									Actual Revenue									
MNIF Revenue	4,250.00	2,805.00	3,000.00						MNIF Revenue		2,380.00	3,000.00						
Government Funding Other Revenue									Government Funding Other Revenue									
Total Revenue	4,250.00	2,805.00	3,000.00						Total Revenu		2,380.00	3,000.00						
Sudgeted Expense									Actual Expense									
Direct Indirect	7,875.00	7,875.00	7,875.00						Direct		7,875.00	7,875.00						
Total Expense	- 7,875.00	7,875.00	7,875.00			-	-	-	Indirect Total Expense		7,875.00	7,875.00						
iurplus / Deficit	- \$ (3,625.00)	\$ (5,070.00)							Surplus / Deficit		\$ (5,495.00)	\$ (4,875.00)						
ee Amounts:									Fee Amounts:									
Full Time Fee Part Time Fee	85.00	85.00	85.00						Full Time Fee Part Time Fee		85.00	85.00						
rat million to t									Turcinine rec									
				BUDGET										ACTUAL				
Dhillion School of Business (DS	B) Experiential Learning Fe	.e										44444 F						
industed Names	2021/2022 2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	Antonia Dec	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029)
Sudgeted Revenue MNIF Revenue		62,301.60	64,341.60						Actual Revenue MNIF Revenue			64,341.60						
Government Funding		22,502.00							Government Funding									
Other Revenue									Other Revenue									
Total Revenue		62,301.60	64,341.60						Total Revenu			64,341.60						
Budgeted Expense Direct		62,311.45	64,370.00						Actual Expense Direct			62.311.45						
Indirect									Indirect									
Total Expense		62,311.45	64,370.00						Total Expense			62,311.45						
urplus / Deficit ee Amounts:		\$ (9.85)	\$ (28.40)						Surplus / Deficit			2,030.15						
Fee Amounts: Full Time Fee		40.80	40.80						Fee Amounts: Full Time Fee			40.80						
Part Time Fee		40.00	40.00						Part Time Fee			40.00						
Campus Women's Centre Fee	2021/2022 2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	Campus Women's	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029)
rovider:	Campus Women's Centre	2023/2024	2024/2025	2023/2028	2020/2027	2027/2028	2028/2029	2025/2050	Provider:	1011/1011	1011/1015	2023/2024	2024/2025	2023/2026	2020/2027	2027/2028	2028/2029	2025
ull Time Fee	campos women's centre																	
									Full Time Fee									
	3.00 3.00	3.00	3.00															
Admin									Full Time Fee 3rd Party Fee Admin									
3rd Party Fee Admin Part Time Fee		3.00	3.00						Full Time Fee 3rd Party Fee	1								
Admin Total Part Time Fee 3rd Party Fee									Full Time Fee 3rd Party Fee Admin Tota	4								
Admin Total Part Time Fee 3rd Party Fee Admin	3.00 3.00								Full Time Fee 3rd Party Fee Admin Tota Part Time Fee 3rd Party Fee Admin									
Admin Total Part Time Fee 3rd Party Fee	3.00 3.00								Full Time Fee 3rd Party Fee Admin Totz Part Time Fee 3rd Party Fee									
Admin Total Part Time Fee 3rd Party Fee Admin Total	3.00 3.00								Full Time Fee 3rd Party Fee Admin Totz Part Time Fee 3rd Party Fee Admin Totz									
Admin Total Part Time Fee 3rd Party Fee Admin Total CKXU Fee	2021/2022 2022/2023			2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	Full Time Fee 3rd Party Fee Admin Totz Part Time Fee 3rd Party Fee Admin Totz CKXU Fee		2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029
Admin Total Total Tart Time Fee 3rd Party Fee Admin Total CKXU Fee Trovider:	3.00 3.00	3.00	3.00	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	Full Time Fee 3rd Party Fee Admin Totz Part Time Fee Admin Totz CKXU Fee Provider:	1	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029
Admin Total 3art Time Fee 3 3ard Party Fee Admin Total CKXU Fee Provider: uil Time Fee	2021/2022 2022/2023 CXX Radio Station	3.00	3.00	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	Full Time Fee 3rd Party Fee Admin Totz Part Time Fee 3rd Party Fee Admin Totz CKXU Fee Provider: Fee Fee Fee Fee Fee Fee Fee Fee Fee Fe	1	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029,
Admin Total Tat Time Fee Admin Total Admin Total CKKU Fee Irovider: UI Time Fee Sid Patry Fee	2021/2022 2022/2023	3.00	3.00	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	Full Time Fee 3rd Party Fee Admin Totz Part Time Fee Admin Totz drayty Fee Admin Totz CKXU Fee Provider: Full Time Fee 3rd Party Fee	1	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029
Admin Total artTime Fee artTime Fee Admin Total CKU Fee tovider: uit Time Fee Admin Total ard Party Fee Admin Total	2021/2022 2022/2023 CXXX Radio Station 8.97 9.10	3.00	3.00	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	Full Time Fee 3rd Party Fee Admin Totz Part Time Fee 3rd Party Fee Admin Totz CKXU Fee Provider: Full Time Fee Admin Totz Admin Totz	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029
Admin Total sat Time Fee Sat Party Fee Admin Total CKU Fee CKU Fee Sat Party Fee Admin Total Sat Party Fee Admin Total sat Time Fee Sat Party	2021/2022 2022/2023 CXXU Radio Station 8.97 9.10 8.97 9.10	3.00 2023/2024 9.61 9.61	3.00 2024/2025 9.93 9.93	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	Full Time Fee and Party Fee CKXU Fee Provider: Full Time Fee and Party Fee Andmin Totz Totz Part Time Fee	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029,
Admin Total Set Time Fee Admin Total CKCU Fee Yoolder: Set Party Fee Admin Total Set Time Fee Set Party Fee Admin Total Set Party Fee	2021/2022 2022/2023 CXXX Radio Station 8.97 9.10	3.00 2023/2024 9.61	3.00 2024/2025 9.93	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	Full Time Fee 3rd Party Fee Admin Totz Part Time Fee 3rd Party Fee Admin CKXU Fee Provider: Full Time Fee 3rd Party Fee Admin Totz Tart Time Fee 3rd Party Fee	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029
Admin Total Set Time Fee Admin Total CKCU Fee Yoolder: Set Party Fee Admin Total Set Time Fee Set Party Fee Admin Total Set Party Fee	2021/2022 2022/2023 CXU/Radio Station 8.877 9.10 8.877 9.10 4.53 4.60	3.00 2023/2024 9.61 9.61	3.00 2024/2025 9.93 9.93	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	Full Time Fee and Party Fee CKXU Fee Provider: Full Time Fee and Party Fee Andmin Totz Totz Part Time Fee	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029,
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Admin Total art Time Fee ard Time Fee admin Total CKU Fee CKU Fee admin Total art Time Fee Admin Total art Time Fee ard Time Fee ard Time Fee Admin Total ard Time Fee Admin A	2021/2022 2022/2023 CXU/Radio Station 8.877 9.10 8.877 9.10 4.53 4.60	3.00 2023/2024 9.61 9.61 4.85	3.00 2024/2025 9.93 9.93 5.00	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	Full Time Fee ad party Fee Admin Tots Part Time Fee ad Party Fee Admin Tots CKXU Fee Provider: Full Time Fee ad Party Fee Admin Tots Part Time Fee ad Party Fee Admin Admin	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029,
Admin Total set Time Fee Johns Fee Johns Fee Johns Total CRUU Fee URL Time Fee Johns Fee Johns Fee Johns Fee Johns Fee Johns Total Admin Total Admin Total	2021/2022 2022/2023 COULRed Station 8:97 9:10 4:53 4:60	3.00 2023/2024 9.61 9.61 4.85	3.00 2024/2025 9.93 9.93 5.00	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	Full Time Fee and Party Fee Admin Tott Part Time Fee and Party Fee Admin Tott CKCU Fee Provider: Full Time Fee and Party Fee Admin Tott Part Time Fee ad Party Fee Admin Tott	2021/2022		2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029
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Appendix B – Ancillary Services Fees - Supporting Documentation

1. Residence Dining Plan Proposed Fees – 2025-26 Institutional Comparison

				RESIDENCE DINI	NG PLAN P	ROPOS	ED FEES				
				2025-26 Inst	itutional C	Compa	rison				
Unive	rsity of Let	nbridge		Universit	ty of Calga	ry		University of A	lberta (List	er Hall)
Dining plan				Dining plan				Dining plan			
8 month contract	Current	Inc	Proposed	8 month contract	Current	Inc	Estimated	8 month contract	Current	Inc	Estimated
GST Exempt	2024-25	%	2025-26	GST Exempt	2024-25	%	2025-26	GST Exempt	2024-25	%	2025-26
	\$	ТҮ			\$	LY			\$	LY	
Commuter	4,600.00	5.4%	4,850.00	5 Day Unlimited Access	\$5,110	3.0%	\$5,263	5 Day Unlimited Access	\$4,542	3.0%	\$4,678
							-	(Mon - Fri Only)			
Standard	5,350.00	5.1%	5,625.00	7 Day Unlimited Access	\$5 <i>,</i> 855	3.0%	\$6,031	7 Day Unlimited Access	\$5,646	3.0%	\$5,815
Sampler	2,250.00	2.2%	2,300.00	120 Swipe Plan	\$1,617	3.0%	\$1,666	120 Swipe Plan	\$1,693	3.0%	\$1,744
				250 Swipe Plan	\$3,095	3.0%	\$3,188	250 Swipe Plan	\$3,224	3.0%	\$3,321
				*All meal plans can only	be used in	Lister	Residence				
				and Peter Lougheed Hal	I.			*Plans are All You Care to	Eat		
				GST applicable on all pur	chases wit	h the	120 & 250	Locations are limited to Li	ster Reside	ence an	d Peter
				swipe plans. Non-refund	dable.			Lougheed Hall			

2. Proposed Housing Rates 2025-26 – Rationale

Appendix Housing Rates - Rationale

PROPOSED HOUSING RATES 2025-2026 RATIONALE

	Recommendation		Rationale
1)	Increase Housing Fees	-	Inflation on supplies and contracts is estimated to be 10%.
	Projected Increase in Rental Fees*:	-	A continually aggressive increase in utilities is anticipated for the foreseeable future.
	3.96%		Experienced an increase of 17% in utilities cost over the last 12-months.
	Proposed rates effective	-	Low summer enrollment continues to impact capture rates for summer occupancy.
	May 1, 2025	-	12 months of operating expenses are funded from the 8-month student housing revenues.
		-	Rental comparisons completed in August 2024.
		-	Off campus properties identified for rental market comparison year over year have all increased
			their rates by 8-16% from August 2024 to 2025.
		-	Rentals must offset value added services in on-campus housing compared to the local market; e.g., Campus Life Housing Coordinators, Residence Assistants, and application student matching. Currently this is not reflected in the 2024 market rental comparisons which only take facilities into
		-	The most recent available data (Oct 2023) for vacancy rates in Lethbridge is 2.10% - CMHC.
			Residence Life Programming in first year residences requires additional Residence Assistants and programming initiatives to ensure the success of new students during their transitional year from high school to a post-secondary environment. Rental fees for first year residence reflects the additional investment required for Residence Life Programming for this demographic group. Up front investment in first year residents yields successful continuing students and therefore diminishes the need for a similar level of investing in continuing students. The proposed rental increases for all student residences are based upon the current local market
			comparison. The proposed increases are therefore comparing retroactively by one year to off campus properties. The proposed increases vary by room type to balance applicant demand and perceived value.
		-	Fall 2024 demand for on campus accommodation for first year residence was less than capacity.
			The demand for continuing student on campus accommodation exceeds supply.
21	Assess Could Be attraction Fee		In summer 2024 United Construction data and success and success for extension lists all excidences
2)	Access Card Reactivation Fee		In summer 2024 Housing Services moved to an access card system for entrance into all residence spaces. A resident student's access card is valid for the duration of their housing contract. Access card reactivation fee of \$50.00 for any student who stays beyond their contract end date without prior notification or authoriation from Housing Services.
	1		The fee is not applicable to students requesting extensions for academic requirements (e.g. exams)
3)	Late Move-Out Fee	-	The fee is to encourage students to move-out on the scheduled end of contract date. With a short
-,			timeframe to turn student rooms over for summer housing operations, it is essential students vacate their rooms upon completion of their contract.
		-	Currently, a student is charged \$150.00 for the first night plus a nightly rate for each additional
			night. The nightly rate is based on room type ranging from \$27.00 - \$79.00.
		-	The current late move-out fee structure is not a motivator for students to leave on time upon completion of their contract.
		-	The nightly rate of \$150.00 will now be applied for every night the student stays past the end of their
			contract.
		-	The fee is not applicable to students requesting extensions for academic requirements (e.g. exams)
4)	Summer Housing Discount Program	-	Housing Services currently offers 50% discount for summer housing for 4-month contracts: May - August. Program has been open to anyone wishing to living on-campus.
		-	Eligibilty for the discount program will only be for students who:
			Lived in residence during the winter term
			In good financial standing with Housing Services
			Resident in good standing
5)	All other fees to remain at the 2024- 2025 level	-	Remaining fees are comparable to market rates and do not require adjustment.

*Weighted average including rent, carbon levy, municipal tax levy and estimated miscellaneous fees revenue

Housing Services Sep,24



3. Rental Comparisons with Market to University of Lethbridge

Note 1: To determine cost, the following costs and other considerations were included: rent, security deposit, application fee, utilities, cable, furnished, appliances, bussing required, 24 hour safety, pets, required lease/term. Negative values account for amenities offered in private market listings that are not included in U of Lofferings.

Values used:	Washer/Dryer	-\$35	Furnishings and Linen	\$55	24 Hour Security	\$25	Sewage and Garbage	\$15	Dishwasher	-\$22
	Cable or Satellite	\$85	Bussing/Gas Required	\$21	Water and Heat	\$135	Electricity	\$135	Air Conditioning	-\$25

Note 2:8 & 12 month commitment costs includes one time costs such as damage deposit, application fee, etc.

Note 3: All U of L Rates listed are proposed, all market rates are current. Therefore proposed UofL rates are being compared to a rate cycle approximately 11 months retrospectively Note: 4 Lethbridge Vacancy Rates are near a three year low.

4. Advantages of Living in University of Lethbridge Residence

ADVANTAGES OF LIVING IN U OF L RESIDENCE

1)	U of L residence offers a convenience factor which cannot be compared to any other property:
	Access to on-campus food services
	Access to 24 hour computer labs and study spaces
	Students don't have to worry if a roommate moves out, still charged a per bed rate
	Quick access to classes
	On-campus access to fitness centre and other P.E. facilities including Olympic sized swimming pool
	On-campus world class art gallery
	Study rooms, project and programming rooms, movie rooms, games rooms, fitness rooms etc.
	Laundry facilities on each floor of the apartments
	No cost to move or rent furniture, just pack a suitcase
	Access to on-campus library
2)	Organization of Residence Students student support and social programs, provides a partnership in managing your living space.
3)	Housing offers living learning programs that give students opportunities to interact with faculty and other students in their program.
4)	Housing Services provides opportunities to learn outside the classroom by providing opportunities to have academic advising, lectures, learning
	strategists, group study sessions and a mentor program within residence.
51	One fee payable to one service provider covers all of the services and amenities for on-campus Housing

- 5) One ree payable to one service provider covers all of the services and amenities for on-campus housing.
- 6) An application fee is required as Housing does roommate matching between students who do not know each other. Private properties do not provide this matching service, nor care, as they charge per apartment not bed.
- 7) The Residence is designed to accommodate individuals with mobility challenges.
- 8) Students in residence are shielded from tenant liability through a mandatory tenant insurance requirement.
- 9) Students in residence have transportation options. They may either pay for the UPass and receive access to low-cost and convenient transportation through LA Transit, or opt out of the UPass and save \$82/term.
- 10) Housing Services invests in Residence Life staff and programming to enhance student success. Campus Life Housing Coordinators, Residence Assistants and other staff support students through their transition to University, mediate roommate disputes, plan events and social programs, deliver mentorship and opportunities for personal and professional development. This investment in each resident student is unique to campus housing and is a value added benefit for students living on campus. Residence life staff support students through mental health and wellness challenges and connect them to academic and student service resources on campus.

17 APPENDIX C – SUPPORTING DOCUMENTATION

Appendix C-1: Comparisons of International Undergraduate Instructional Fees

Comparisons of International Ur	ndergr	aduate Instru	ictional Fees
2023/2024 tuition only			\$ difference
Bachelor of Arts (cost varies bet	ween	different pro	
10 courses (30 credits)		•	<u>,</u>
UofLethbridge	\$	22,369.40	
UofAlberta	\$	33,968.40	\$ 11,599.00
UofCalgary	\$	28,460.00	\$ 6,090.60
Mt Royal	\$	23,450.00	\$ 1,080.60
MacEwan	\$	24,480.00	\$ 2,110.60
	Ť	,	+ _)0.00
Med Hat College (approx.)	\$	13,882.00	\$ (8,487.40)
Lethbridge College (approx.)	\$	17,452.50	\$ (4,916.90)
UNBC	\$	26,752.80	\$ 4,383.40
SFU	\$	35,028.30	\$ 12,658.90
UBC	\$	47,189.40	\$ 24,820.00
νιυ	\$	23,993.10	\$ 1,623.70
UFV	\$	20,564.00	\$ (1,805.40)
UVIC	\$	31,722.00	\$ 9,352.60
		•	
Uof Regina	\$	24,629.00	\$ 2,259.60
UofSask	\$	28,590.80	\$ 6,221.40
UofManitoba	\$	17,976.90	\$ (4,392.50)
Brandon University	\$	15,850.80	\$ (6,518.60)
UofWinnipeg	\$	16,692.00	\$ (5,677.40)
Lakehead University	\$	29,355.00	\$ 6,985.60
Uof New Brunswick	\$	19,627.00	\$ (2,742.40)
UPEI	\$	15,580.00	\$ (6,789.40)
Trent University	\$	30,548.62	\$ 8,179.22
St FX	\$	21,665.00	\$ (704.40)
Brock Univeristy	\$	36,884.20	\$ 14,514.80
Mt Alison	\$	20,810.00	\$ (1,559.40)
Saint Mary	\$	22,960.00	\$ 590.60
Acadia	\$	29,331.90	\$ 6,962.50
University of Windsor	\$	31,110.00	\$ 8,740.60
Concordia University	\$	29,850.00	\$ 7,480.60
York University	\$	37,281.00	\$ 14,911.60
Uof Toronto	\$	61,720.00	\$ 39,350.60

	Current									
UofL	\$	1,000.00								
UofA	\$	1,000.00	they will be increasing it to betw	veen \$250	0 - \$5000 fo	or 2025. Ne	eds to go t	through fee	s committ	ee
UofC	\$	500.00	they will be increasing it to betw	veen \$300	0 - 5000 for	2025. Nee	ds to go th	rough fees	committee	;
Lethbridge College	\$	5,000.00	they raised the depost in Februa	ary 2024 to	\$5000					
			they will raise the deposit to \$50	000 for fal	l 2025 and	students fr	om coutrie	es with stu	dy permit a	pprovalis
Med Hat College	\$	3,000.00	lower than 50%, it is an addition	al \$10000)					
Olds College	\$	1,000.00	they are raising the deposit to \$	5000 for 2	025					
Red Deer Polytech	\$	1,400.00	they are considering increasing	the depos	sit to \$5000	.00				
MacEwan	\$	1,000.00	hey decreased from \$10,000 to \$	1000 and	don't wan	t to change	again if n	ot necessa	ry	
Mt Royal	\$	1,000.00	Did not hear back							
SAIT	\$	1,750.00	Increasing to \$3500 on October	1, 2024						
NAIT	\$	5,000.00	deposit was increased to \$5000	for fall 20	24					

Appendix C-2: International Deposit Comparisons Across Western Canada

Appendix C-3: Athletic/Recreation Fee Comparison 2023/24

University	2023 Fees	(CAD)	2024 Fees	(CAD)	2025 Fee	s (CAD)
University of Calgary	\$	148.00	\$	156.14	\$	162.39
University of Alberta (combined	\$	139.00	\$	147.54	\$	154.92
University of Alberta (Mandatory	\$	46.23	\$	49.18	\$	51.64
Mount Royal University	\$	127.00	\$	147.04	\$	154.39
University of Lethbridge	\$	107.00	\$	123.05	\$	141.50

Appendix C-4: CPI (Consumer Price Index) Calculation

Consumer Price Index Calculation (Tuition Cap)

Source Link: https://www.150.statcan.gc.ca/t1/tb11/cn/tv.action?pid=1810000413 Custom Link: Here (This link has is the above link with the geography set to Aberta as required. You will need to update the reference period only. This table uses "All Items" from the top row of the displayed values.)

			Just ger	atember oct	ober	ember Der	ember Jar	uary cor	Juary Ma	sen AR		4 Jun	e Annual	% Chang	CPI Applies to Academic	
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2013/14	129.6	129.4	129.5	129.3	129.5	129.1	129.9	130.8	133.1	132.2	132.8	132.3	130.63	2.2	2015/16	Tuition Freeze in Effect
2014/15	132.9	132.7	132.9	133.2	132.1	131.5	131.0	132.0	133.0	133.1	133.6	134.5	132.71	1.6	2016/17	Tuition Freeze in Effect
2015/16	134.6	135.0	134.6	135.1	134.7	133.5	133.7	133.8	135.0	135.1	135.6	136.3	134.75	1.5	2017/18	Tuition Freeze in Effect
2016/17	135.6	135.9	135.3	135.8	135.0	134.9	137.0	136.7	136.8	137.4	137.2	136.9	136.21	1.1	2018/19	Tuition Freeze in Effect
2017/18	137.0	137.4	137.0	137.6	138.4	137.6	138.9	139.7	139.9	140.6	140.7	140.7	138.79	1.9	2019/20	Tuition Freeze in Effect
2018/19	141.8	141.6	141.1	141.4	140.7	140.5	140.5	142.0	143.1	143.7	144.0	142.7	141.93	2.3	2020/21	7% increase mandated
2019/20	143.6	143.4	142.9	143.6	143.6	143.7	144.7	145.5	144.1	143.0	144.1	143.0	143.77	1.3	2021/22	7% increase mandated
2020/21	144.9	144.2	143.0	145.2	145.4	144.8	145.8	146.4	146.9	147.7	148.6	148.9	145.98	1.5	2022/23	7% increase mandated
2021/22	150.3	151.0	150.8	151.5	151.6	151.7	152.8	154.4	156.5	157.0	159.2	161.4	154.02	5.5	2023/24	5.50%
2022/23	161.4	160.0	160.1	161.8	161.6	160.8	160.5	160.1	161.7	163.7	164.1	164.4	161.68	5.0	2024/25	2% increase
2023/24	166.0	166.8	166.0	165.2	165.6	165.6	165.9	166.8	167.3	168.6	169.1	169.4	166.86	3.2	2025/26	2% increase
2024/25	170.4	170.2											170.30	2.1	2025/26	2% increase

Appendix C-5: Telephone and Data Port Charges & Residence Network Access Fee

A comparison of internet plans for university residence students versus third-party providers like Shaw and Telus.

- University Internet Plan Features: The university offers internet plans that include WiFi for devices but restrict the use of personal routers and IoT devices, unlike Shaw and Telus plans which require a contract but allow such devices. The university plans do not have speed limits or data caps, offering faster connections compared to basic third-party plans but may not be ideal for high-end gaming.
- Shaw and Telus Plan Details: Shaw offers plans with varying speeds and costs, including a student deal without a contract. Telus also offers a student bundle with different pricing and speeds. The blended rates for both providers show little price increase from last year which had steep increases.
- Market Rate Comparison: We blend the Shaw and Telus rates to arrive at an average market rate of \$70 per month for a base plan. Adjusting for the inability to connect smart devices and sharing with a roommate, the effective cost for students is calculated to be \$30.50 per month.

Appendix C-6:

Tuition and Fees Costs per Full-time Student Costs for Full Time Domestic Students **Costs for Full Time International Students** 2024-25 2025-26 2023-24 2024-25 2023-24 2025-26 \$6,429 \$6,688 \$21,304 Tuition (assume 10 courses per year) \$6,557 \$22,369 \$23,488 \$128 \$131 \$1,119 \$ increase over previous year \$1.065 % increase over previous year 2.0% 2.0% 5.0% 5.0% Student Administrative Fees \$590 \$603 \$616 \$590 \$603 \$616 Fine Arts Access Fee \$27 \$28 \$28 \$27 \$28 \$28 \$225 Sport and Recreation Services Fee \$236 \$214 \$225 \$236 \$214 Students' Union Fees \$821 \$781 \$805 \$821 \$781 \$805 Meliorist (Student Magazine) \$10 \$11 \$12 \$10 \$11 \$12 \$1,622 \$1,672 \$1,713 \$1,622 \$1,672 \$1,713 \$ increase over previous year \$50 \$41 \$50 \$41 % increase over previous year 3.1% 2.4% 3.1% 2.4% Annual total \$8,051 \$8,229 \$8,401 \$22,926 \$24.041 \$25.201 \$172 \$178 \$1.115 \$1.160 \$ increase over previous year % increase over previous year 2.2% 2.1% 4.9% 4.8% 2024-25 Comparisons for Domestic Students in Bachelor of Arts Program (https://www.ulethbridge.ca/future-student/undergraduate-tuition-fees) Uleth as % of 2024-25 2024-25 Other Institution Tuition 2024-25 Fees Institution Tuition + Fees ULethbridge \$6,557 \$1,672 \$8,229 UAlberta \$7,011 \$3,075 \$10,087 82% UCalgary \$7.100 \$1.483 \$8.583 96% 103% Athabasca U \$5,760 \$2,222 \$7,982 Other considerations Approximate cost for 2024-25 Books and supplies \$1,250 per year (\$125 per course) Cost of living (off-campus) \$1,450 per month, based on shared accommodation

Tuition and Fees Costs for Full-Time Students

18 APPENDIX D – COMPLETE LISTING OF FEES AND RATES

anomebasis	Fee Name	Department	Approval Year (Last appearance in Fee	Mandatory Non- Instructional Fee	Actual 2024-25	\$ Increase	% Increase	Proposed 2025-26
IndepNorm	Conference & Event Services - External User Rental Fees	Ancillaries				various	various	
decisiondecisi	Elevator Service Charge	Ancillaries		No		s -		\$ 650.00
Sharp	Housing Rental Rates	Ancillaries	n/a	No	various	various	various	various
shore	Miscellaneous Housing Fees & Charges				various	various	various	various
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MathM	Smoking/Vaping Progressive Charge - Third Offence	Ancillaries	n/a	No	\$ 500.00	ş -	0.00%	\$ 500.00
MathM	CVIII Radio See - Graduate students attending the main 11 of L campus (all semesters)	cou	2022-24	No**	\$ 2.00	۰.	0.00%	\$ 3.00
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MathemMath	Experiential Learning Fee - Fall & Spring	Dhillon School of Business	2023-24	Yes	\$ 20.40	\$ 0.41	2.00%	\$ 20.81
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Bind Bind	Automotive Mechanic	Facilities	2022-24	No	\$ 57.71	۰. ۱	0.00%	\$ 57.71
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Theate Space Hourly Renal Rates - and Equineed Luge (gerevent) Find 2022 A No \$ 146.63 \$ 7.33 5.00% \$ 15.03 Theate Space Mourly Renal Rates - Drawd Spinks Theater Finder Space Mourly Renal Rates - Drawd Spinks Theater Finder Space Mourly Renal Rates - Draw Spinks Theater Finder Space Mourly Renal Rates - Draw Spinks Theater S 5.00% \$ 2.023 No \$ 5.00% \$ 2.035 \$ 2.03 \$ 2.03 \$ 2.03 \$ 2.03 \$ 2.03 \$ 2.03 \$ 2.03 \$ 2.03 \$ 2.03 \$ 2.03 \$ 2.03 \$ 2.03 \$ 2.03 \$ 2.03 \$ 2.03 \$ 2.03 \$ 2.03 \$ <td< td=""><td></td><td></td><td></td><td></td><td></td><td>\$ 5.39</td><td></td><td></td></td<>						\$ 5.39		
Theatre Space Houring Rental Rates - Box Office Staff Fine Arts 2022-24 No \$ 1.0 \$ 1.0 \$ 5.02% \$ 2.237 Theatre Space Houring Rental Rates - David Spinits Theatre Fine Arts 2022-24 No \$ 5.614 \$ 2.81 5.00% \$ 8.895 Theatre Space Houring Rental Rates - David Spinits Theatre Fine Arts 2022-24 No \$ 5.614 \$ 2.81 5.00% \$ 5.648 \$ 2.81 5.00% \$ 5.649 \$ 5.025 \$ 5.649 \$								
The ater Space Hourly Renal Rates - Draw dS glink Streater Final Ater Space Hourly Renal Rates - Draw Studies Source Source<								
Theater Space Hourly Renal States - Dram Studio Final Mater State Space Hourly Renal States - Dram Studio State Space Hourly Renal States - Dram State - Dram State Space Hourly Renal States - Dram State - Dra								
Theater Space Houry Renal Rates - Frion tol House Manager Fine Arts 2022 34 No \$ S.300 \$ 2.00 \$ 5.00%			2023-24	No	\$ 56.14	\$ 2.81	5.00%	\$ 58.95
The attre Space Hourly Rental Rates - Recital Hall Fine Arts 2023-24 No \$ 7.6.40 \$ 3.00 \$ 5.00% \$ \$ 5.00% \$ 5.00% \$ 5.00% \$ 5.00% \$			2023-24	No			5.00%	
Theater Space Hourly Renal Rates - Studen T-Enhicisian Final Arts 2022 24 No \$ 232 3 1.19 5.00% \$ 2.68 Theater Space Hourly Renal Rates - Studen T-Enhicisian Final Arts 2022 24 No \$ 5.18 \$ 2.69 \$ 5.648 \$ 5.00% \$ 5.648 \$ 5.00% \$ 5.649 \$ 5.00% \$ 5.649 \$ 5.00% \$ 5.649 \$ 5.00% \$ 5.649 \$ 5.00% \$ 5.649 \$ 5.00% \$ 5.649 \$ 5.00% \$ 5.649 \$ 5.00% \$ 5.649 \$ \$ 5.649 \$ 5.00% \$ 5.649 \$ \$ 5.00% \$ 5.649 \$ \$ \$ \$ 5.649 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>								
Theatre Space Hourly Rental Rates - Technician Fine Arts 2022-24 No \$ 53.80 \$ 2.69 5.00% \$ 56.49 Theatre Space Hourly Rental Rates - University Theatre Fine Arts 2022-24 No \$ 76.49 \$ 3.82 \$ 5.00% \$ 0								
Theatre Space Hourly Rental Rates - University Theatre 5 7649 \$ 3.82 5.00% \$ 80.32								

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Graduate Students' Association Operations Fee	GSA	2021-22	No**	\$ 64.62	\$ 1.29	2.00%	\$ 65.91
ULGSA - Graduate Student Representation Fee	GSA	2019-20	No	\$ 5.00	s -	0.00%	\$ 5.00
Health Centre International Student Health Insurance Fee	Health Centre	2021-22	No	s -	ş -	0.00%	s -
		2024 22		Fee mirrors charges as per Alberta Medical		Determined by	Fee mirrors charges as per Alberta Medical
Health Centre Physician Fees - All non-insured services	Health Centre	2021-22	No	Association Guide to Uninsured Services 2024	various	AMA Guide	Association Guide to Uninsured Services 2025
Faculty of Health Sciences - administrative processing fee for curriculum detail	Health Sciences	2015-16	No	\$ 180.00	s -	0.00%	\$ 180.00
Health Sciences - B.N. Lab and Placement Fee (year three, year 2 for BNAD	Health Sciences	-	Yes	\$ 200.00	s -	0.00%	\$ 200.00
Health Sciences - Field Trip Fees (varies per course - based on cost) Health Sciences - Grad Research Carrel Key Deposit	Health Sciences Health Sciences	no date no date	No	various \$ 25.00	s - s -	0.00%	various \$ 25.00
Health Sciences - Missed appointment Fee (one on one or small group tutorial)	Health Sciences	no date	No	\$ 10.00	s -	0.00%	\$ 10.00
Health Sciences - Replacement Nursing ID Card Fee	Health Sciences	no date	No	\$ 5.00	\$ -	0.00%	\$ 5.00
Admission Application Fee (Previous Applicant)	Institutional	2020-21	No	\$ 140.00	s -	0.00%	\$ 140.00
Admission Application Fee (Previous Applicant) Co-op Fees	Institutional	2021-22 2023-24	No	\$ 140.00 \$ 789.72	\$ - \$ 15.79	0.00%	\$ 140.00 \$ 805.51
Co-op Fees Coutts Centre Facility Rental Fees	Institutional	2023-24	Yes	\$ 141.00	\$ 15.79	0.00%	\$ 805.51
Domestic Graduate Admission Application Fee (First-Time Applicant)	Institutional	2020-21	No	\$ 125.00	\$ -	0.00%	\$ 125.00
Domestic Undergraduate Admission Application Fee (First-Time Applicant)	Institutional	2020-21	No	\$ 140.00	\$ -	0.00%	\$ 140.00
Dual Credit - One-Time Pilot Course Fee Dual Credit - Regular Course Fee	Institutional	2023-24 2023-24	No	\$ 763.32 \$ 655.71	\$ 15.27 \$ 13.11	2.00%	\$ 778.59 \$ 668.82
Graduate Domestic Confirmation of Admission Tuition Deposit	Institutional	2020-21	No	\$ 300.00	\$ -	0.00%	\$ 300.00
Graduate Tuition - Doctor of Philosophy - Domestic Continuation Fee	Institutional	2022-23	No	\$ 625.20	\$ 12.50	2.00%	\$ 637.70
Graduate Tuition - Doctor of Philosophy - Domestic Course Fee Graduate Tuition - Doctor of Philosophy - Domestic Program Fee	Institutional	2022-23 2022-23	No	\$ 625.20 \$ 2,083.98	\$ 12.50 \$ 41.68	2.00%	\$ 637.70 \$ 2.125.66
Graduate Tuitton - Doctor of Philosophy - Domestic Program Fee Graduate Tuitton - Doctor of Philosophy - Domestic SGS Thesis Course Fee	Institutional	2022-23	No	\$ 2,083.98	\$ 6.25	2.00%	\$ 2,125.06
Graduate Tuition - Doctor of Philosophy in Education - Domestic Continuation Fee	Institutional	2023-24	No	\$ 672.56	\$ 13.45	2.00%	\$ 686.01
Graduate Tuition - Doctor of Philosophy in Education - Domestic SGS Thesis Course	Institutional	2023-24	No	\$ 336.28	\$ 6.73	2.00%	\$ 343.01
Graduate Tuition - Doctor of Philosophy in Education - Domestic Term Fee	Institutional	2023-24	No	\$ 2,241.89	\$ 44.84	2.00%	\$ 2,286.73
Graduate Tuition - Doctor of Philosophy in Education - International Continuation Fee Graduate Tuition - Doctor of Philosophy in Education - International SGS Thesis Course	Institutional	2023-24 2023-24	No	\$ 1,611.80 \$ 805.90	\$ 80.59 \$ 40.29	5.00%	\$ 1,692.39 \$ 846.19
Graduate Tuition - Doctor of Philosophy in Education - International Term Fee	Institutional	2023-24	No	\$ 5,372.65	\$ 268.63	5.00%	\$ 5,641.28
Graduate Tuition - Doctor of Philosophy in Education - PhD in Education Additional Course Fee	Institutional	2023-24	No	\$ 1,452.74	\$ 29.05	2.00%	\$ 1,481.79
Graduate Tuition - Doctor of Philosophy in Education - PhD in Education International Additional Course Fee	Institutional	2023-24	No	\$ 1,488.38 \$ 583.75	\$ 74.42 \$ 11.68	5.00%	\$ 1,562.79 \$ 595.43
Graduate Tuition - Graduate Certificate in Advanced Clinical Study of Addiction - Domestic Course Fee Graduate Tuition - Graduate Certificate in Advanced Clinical Study of Addiction - International Course Fee	Institutional Institutional	2021-22 2021-22	No	\$ 583.75 \$ 1,353.15	\$ 11.68 \$ 67.66	2.00%	\$ 595.43 \$ 1,420.81
Graduate Tuition - Graduate Certificate in Bioinformatics - Domestic Course Fee	Institutional	2021-22	No	\$ 1,022.04	\$ 20.44	2.00%	\$ 1,042.48
Graduate Tuition - Graduate Certificate in Bioinformatics - International Course Fee	Institutional	2022-23	No	\$ 2,448.60	\$ 122.43	5.00%	\$ 2,571.03
Graduate Tuition - Graduate Certificate in Couple and Family Counselling Studies - Domestic Course Fee Graduate Tuition - Graduate Certificate in Couple and Family Counselling Studies - International Course Fee	Institutional	2023-24	No	\$ 1,503.48 \$ 3,559.50	\$ 30.07 \$ 177.98	2.00%	\$ 1,533.55 \$ 3,737.48
Graduate Tuition - Graduate Certificate in Data Science - Python 1 and 2 - Domestic	Institutional	2022-23	No	\$ 1,450.93	\$ 29.02	2.00%	\$ 1,479.95
Graduate Tuition - Graduate Certificate in Data Science - Python 1 and 2 - International	Institutional	2022-23	No	\$ 3,103.39	\$ 155.17	5.00%	\$ 3,258.56
Graduate Tuition - Graduate Certificate in Data Science - Workshops and Final Project - Domestic	Institutional	2022-23	No	\$ 725.46	\$ 14.51	2.00%	\$ 739.97
Graduate Tuition - Graduate Certificate in Data Science - Workshops and Final Project - International Graduate Tuition - Graduate Certificate in Epidemiology and Biostatistics - Domestic Course Fee	Institutional Institutional	2022-23 2021-22	No	\$ 1,551.70 \$ 790.00	\$ 77.59 \$ 15.80	5.00%	\$ 1,629.29 \$ 805.80
Graduate Tuition - Graduate Certificate in Epidemiology and Biostatistics - International Course Fee	Institutional	2021-22	No	\$ 1,848.00	\$ 92.40	5.00%	\$ 1,940.40
Graduate Tuition - Graduate Certificate in Health Services Management (GCHSM) - Domestic Course Fee	Institutional	2021-22	No	\$ 1,086.40	ş -	0.00%	\$ 1,086.40
Graduate Tuition - Graduate Certificate in Health Services Management (GCHSM) - Domestic Program Fee	Institutional	2021-22	No	\$ 395.00	\$ -	0.00%	\$ 395.00
Graduate Tuition - Graduate Certificate in Health Services Management (GCHSM) - International Course Fee Graduate Tuition - Graduate Certificate in Health Services Management (GCHSM) - International Program Fee	Institutional	2023-24 2023-24	No	\$ 2,531.28 \$ 922.35	s -	0.00%	\$ 2,531.28 \$ 922.35
Graduate Tuition - Graduate Certificate in Public Health Program and Policy Planning and Evaluation - Domestic Course Fee	Institutional	2021-22	No	\$ 790.00	\$ 15.80	2.00%	\$ 805.80
Graduate Tuition - Graduate Certificate in Public Health Program and Policy Planning and Evaluation - International Course Fee	Institutional	2021-22	No	\$ 1,848.00	\$ 92.40	5.00%	\$ 1,940.40
Graduate Tuition - Graduate Diploma in Addictions and Mental Health Psychotherapy - Domestic Course Fee Graduate Tuition - Graduate Diploma in Addictions and Mental Health Psychotherapy - Domestic Program Fee	Institutional	2021-22 2021-22	No	\$ 1,161.50 \$ 530.25	\$ 23.23 \$ 10.61	2.00%	\$ 1,184.73 \$ 540.86
Graduate Tuition - Graduate Diploma in Addictions and Mental Health Psychotherapy - Domestic Program Fee Graduate Tuition - Graduate Diploma in Addictions and Mental Health Psychotherapy - International Course Fee	Institutional	2021-22	No	\$ 2,716.25	\$ 135.81	5.00%	\$ 2,852.06
Graduate Tuition - Graduate Diploma in Addictions and Mental Health Psychotherapy - International Program Fee	Institutional	2021-22	No	\$ 1,240.05	\$ 62.00	5.00%	\$ 1,302.05
Graduate Tuition - International Open Studies Course Fee	Institutional	2022-23	No	\$ 1,491.85	\$ 74.59	5.00%	\$ 1,566.44
Graduate Tuition - M.A./M.Sc - Domestic Continuation Fee Graduate Tuition - M.A./M.Sc - Domestic Course Fee	Institutional	2022-23 2022-23	No	\$ 639.58 \$ 639.58	\$ 12.79 \$ 12.79	2.00%	\$ 652.37 \$ 652.37
Graduate Tuition - M.A./M.Sc - Domestic Program Fee	Institutional	2022-23	No	\$ 2,131.91	\$ 42.64	2.00%	\$ 2,174.55
Graduate Tuition - M.A./M.Sc - Domestic SGS Thesis Course Fee	Institutional	2022-23	No	\$ 319.79	\$ 6.40	2.00%	\$ 326.19
Graduate Tuition - M.A./M.Sc./M.Mus./M.F.A. and Ph.D International Continuation Fee	Institutional	2023-24	No	\$ 1,491.85	\$ 74.59	5.00%	\$ 1,566.44
Graduate Tuition - M.A./M.Sc./M.Mus./M.F.A. and Ph.D International Program Fee Graduate Tuition - M.A./M.Sc./M.Mus./M.F.A. and Ph.D International SGS Thesis Course	Institutional	2023-24 2023-24	No	\$ 4,972.88 \$ 745.95	\$ 248.64 \$ 37.30	5.00%	\$ 5,221.53 \$ 783.25
Graduate Tuition - M.C Domestic Course Fee	Institutional	2023-24	No	\$ 1,249.89	\$ 25.00	2.00%	\$ 1,274.89
Graduate Tuition - M.C Domestic Program Fee	Institutional	2023-24	No	\$ 570.60	\$ 11.41	2.00%	\$ 582.01
Graduate Tuition - M.Ed - Domestic Course Fee	Institutional	2023-24	No	\$ 723.60	\$ 14.47	2.00%	\$ 738.07
Graduate Tuition - M.Ed - Domestic Program Fee Graduate Tuition - M.Mus./M.F.A. and Ph.D Domestic Continuation Fee	Institutional	2023-24 2021-22	No	\$ 426.92 \$ 595.43	\$ 8.54 \$ 11.91	2.00%	\$ 435.46 \$ 607.33
Graduate Tuition - M.Mus./M.F.A. and Ph.D Domestic Course Fee	Institutional	2021-22	No	\$ 595.43	\$ 11.91	2.00%	\$ 607.33
Graduate Tuition - M.Mus./M.F.A. and Ph.D Domestic Program Fee	Institutional	2021-22	No	\$ 1,984.75	\$ 39.69	2.00%	\$ 2,024.44
Graduate Tuition - M.Mus./M.F.A. and Ph.D Domestic SGS Thesis Course Fee	Institutional	2021-22	No	\$ 297.74	\$ 5.95	2.00%	\$ 303.69
Graduate Tuition - M.Sc. (Management) BANA - International - Program Fee One Course Graduate Tuition - M.Sc. (Management) Course Based	Institutional	2023-24 2022-23	No	\$ 1,008.00 \$ 983.18	\$ 50.40 \$ 19.66	5.00%	\$ 1,058.40 \$ 1,002.84
Graduate Tulton - M.Sc. (Management) International - One course (3.0 Credit Hours)	Institutional	2022-23	No	\$ 2,092.95	\$ 104.65	5.00%	\$ 2,197.60
Graduate Tuition - M.Sc. (Management) Thesis Based - Domestic Continuation Fee - full time	Institutional	2023-24	No	\$ 690.99	\$ 13.82	2.00%	\$ 704.81
Graduate Tuition - M.Sc. (Management) Thesis Based - Domestic Continuation Fee - part time Graduate Tuition - M.Sc. (Management) Thesis Based - Domestic Program - part time	Institutional	2023-24 2023-24	No	\$ 345.52 \$ 1,893.94	\$ 6.91 \$ 37.88	2.00%	\$ 352.44 \$ 1,931.81
Graduate Tultion - M.Sc. (Management) Thesis Based - Domestic Program - part time Graduate Tultion - M.Sc. (Management) Thesis Based - Domestic Program- full time	Institutional	2023-24 2023-24	No	\$ 1,893.94 \$ 3,787.87	\$ 37.88	2.00%	\$ 3,863.63
Graduate Tuition - M.Sc. (Management) Thesis Based - Domestic SGS Thesis Course	Institutional	2023-24	No	\$ 345.52	\$ 6.91	2.00%	\$ 352.44
Graduate Tuition - M.Sc. (Management) Thesis Based - International Continuation Fee - full time	Institutional	2023-24	No	\$ 1,641.03	\$ 82.05	5.00%	\$ 1,723.08
Graduate Tuition - M.Sc. (Management) Thesis Based - International Continuation Fee - part time Graduate Tuition - M.Sc. (Management) Thesis Based - International Program - part time	Institutional Institutional	2023-24 2023-24	No	\$ 802.84 \$ 3,946.77	\$ 40.14 \$ 197.34	5.00%	\$ 842.98 \$ 4,144.11
Graduate Tuition - M.Sc. (Management) Thesis Based - International Program - part time Graduate Tuition - M.Sc. (Management) Thesis Based - International Program- full time	Institutional	2023-24 2023-24	No	\$ 3,946.77 \$ 7,893.55	\$ 197.34 \$ 394.68	5.00%	\$ 4,144.11 \$ 8,288.22
Graduate Tuition - M.Sc. (Management) Thesis Based - International SGS Thesis Course	Institutional	2023-24	No	\$ 820.52	\$ 41.03	5.00%	\$ 861.54
Graduate Tuition - Master of Counselling (M.C.) - International Course Fee	Institutional	2023-24	No	\$ 2,994.67	\$ 149.73	5.00%	\$ 3,144.40
Graduate Tuition - Master of Counselling (M.C.) - International Program Fee	Institutional	2023-24 2023-24	No	\$ 1,367.16 \$ 1.505.13	\$ 68.36 \$ 75.26	5.00%	\$ 1,435.51 \$ 1,580.39
Graduate Tuition - Master of Education (M.Ed.) - International Course Fee Graduate Tuition - Master of Education (M.Ed.) - International Program Fee	Institutional	2023-24 2023-24	No	\$ 1,505.13 \$ 887.95	\$ 75.26 \$ 44.40	5.00%	\$ 1,580.39 \$ 932.35
Graduate Tuition - Master of Health Services Management (MHSM) - Domestic Course Fee	Institutional	2021-22	No	\$ 1,086.40	\$ 54.32	5.00%	\$ 1,140.72
Graduate Tuition - Master of Health Services Management (MHSM) - Domestic Program Fee (per course)	Institutional	2021-22	No	\$ 395.86	\$ 19.79	5.00%	\$ 415.65
Graduate Tuition - Master of Health Services Management (MHSM) - International Course Fee Graduate Tuition - Master of Health Services Management (MHSM) - International Program Fee	Institutional	2021-22 2021-22	No	\$ 2,531.28 \$ 922.35	\$ - \$ -	0.00%	\$ 2,531.28 \$ 922.35
Graduate Tuition - Master of Health Services Management (MHSM) - International Program Fee Graduate Tuition - Master of Management - Domestic Course Fee	Institutional	2021-22 2022-23	No	\$ -	\$ 2,050.51	0.00%	\$ 922.35
Graduate Tuition - Master of Management - International - One Course (3.0 Credit Hours)	Institutional	2023-24	No	s -	\$ 3,991.54	0.00%	\$ 3,991.54
Graduate Tuition - Master of Nursing (M.N.) - Domestic Course Fee	Institutional	2021-22	No	\$ 603.00	\$ 12.06	2.00%	\$ 615.06
Graduate Tuition - Master of Nursing (M.N.) - Domestic Program Fee Graduate Tuition - Master of Nursing (M.N.) - Domestic SGS Thesis Course Fee	Institutional	2021-22 2021-22	No	\$ 356.00 \$ 301.50	\$ 7.12 \$ 6.03	2.00%	\$ 363.12 \$ 307.53
Graduate Tuition - Master of Nursing (M.N.) - Domestic SoS Thesis Course Fee Graduate Tuition - Master of Nursing (M.N.) - International Course Fee	Institutional	2021-22	No	\$ 1,416.45	\$ 70.82	5.00%	\$ 1,487.27
Graduate Tuition - Master of Nursing (M.N.) - International Program Fee	Institutional	2023-24	No	\$ 836.25	\$ 41.81	5.00%	\$ 878.06
Graduate Tuition - Master of Nursing (M.N.) - International SGS Thesis Course	Institutional	2021-22	No	\$ 708.23	\$ 35.41	5.00%	\$ 743.64
Graduate Tuition - Open Studies Course Fee International Graduate Application Fee	Institutional	2022-23 2020-21	No	\$ 670.04 \$ 150.00	\$ 13.40 \$ -	2.00%	\$ 683.44 \$ 150.00
International Graduate Application Fee International Undergraduate Application Fee	Institutional	2020-21	No	\$ 150.00	ş -	0.00%	\$ 150.00
Late Registration Fee - Per course and/or transaction	Institutional	2021-22	No	\$ 100.00	s -	0.00%	\$ 100.00
Late Transfer Credit Assessment Fee	Institutional		No	\$ 100.00	s -	0.00%	\$ 100.00
	Institutional	2021-22	No	\$ 12.50	\$ 7.50	60.00%	\$ 20.00
Official Transcript Fee Onen Studies Registration Fee			No	\$ 140.00	s .	0.00%	\$ 140.00
Uttical i ranscript Fee Open Studies Registration Fee Registration Gancellation - Reinstatement Fee to re-register after cancellation of dasses	Institutional	2021-22 2016-17	No	\$ 140.00 \$ 100.00	s - s -	0.00%	\$ 140.00 \$ 100.00

Student Services (Administrative) Fee Undergraduate Deferral Fee							
	Institutional	2022-23	Yes	\$ 51.74 \$ 50.00	\$ 1.03	2.00%	\$ 52.78 \$ 50.00
Undergraduate Differential Fee - Domestic	Institutional	2023-24	No	\$ 50.00	\$ - \$ 0.37	2.00%	\$ 50.00 \$ 18.73
Undergraduate Differential Fee - International	Institutional	2023-24	No	\$ 18.36	\$ 0.37	2.00%	\$ 18.72
Undergraduate Domestic Confirmation of Admission Tuition Deposit	Institutional	2020-21	No	\$ 300.00	s -	0.00%	\$ 300.00
Undergraduate Tuition - Domestic	Institutional	2023-24	No	\$ 655.71	\$ 13.11	2.00%	\$ 668.82
Undergraduate Tuition - Domestic Open Studies Course Fee	Institutional	2023-24	No	\$ 655.71	\$ 13.11	2.00%	\$ 668.82
Undergraduate Tuition - International	Institutional	2023-24	No	\$ 2,236.94	\$ 111.85	5.00%	\$ 2,348.79
Undergraduate Tuition - International Open Studies Course Fee	Institutional	2023-24	No	\$ 2,236.94	\$ 111.85	5.00%	\$ 2,348.79
EAP Placement Test Fee EAP Tuition Deposit	International Centre	2020-21 2020-21	No	\$ 35.00 \$ 300.00	ş -	0.00%	\$ 35.00 \$ 300.00
International Centre for Student Fees - Academic English for International Grad Students	International Centre International Centre	2020-21 2016-17	No*	\$ 300.00	· ·	0.00%	\$ 300.00
International Centre for Student Fees - Academic English for International Grad Students International Centre for Student Fees - Advanced Level Part-Time per course	International Centre	2016-17	No*	\$ 724.35	\$.	0.00%	\$ 724.35
International Centre for Student Fees - EAP Application Fee	International Centre	2018-19	No*	\$ 125.00	s -	0.00%	\$ 125.00
International Centre for Student Fees - EAP Full Time Tuition	International Centre	2023.24	No*	\$ 4,346.47	s -	0.00%	\$ 4,346.47
International Centre for Student Fees - EAP Part Time Tuition	International Centre	2023-24	No*	\$ 2,173.23	\$ -	0.00%	\$ 2,173.23
International Centre for Student Fees - Graduate Tuition Deposit	International Centre	2016-17	No	\$ 1,000.00	\$ 4,000.00	400.00%	\$ 5,000.00
International Centre for Student Fees - Undergraduate Tuition Deposit	International Centre	2016-17	No	\$ 1,000.00	\$ 4,000.00	400.00%	\$ 5,000.00
Int'l Centre - Homestay Fee (per day)	International Centre	2016-17	No	\$ 25.00	s -	0.00%	\$ 25.00
Int'l Centre - Homestay Fee (per month)	International Centre	2018-19	No	\$ 775.00	s -	0.00%	\$ 775.00
Int'l Centre - Student Homestay Placement	International Centre	2016-17	No	\$ 225.00	ş -	0.00%	\$ 225.00
500 Exam Scanning Sheet Fees (including scanning service)	т	2022-23	No	\$ 165.00	\$ 3.00	1.82%	\$ 168.00
ID Card Replacement Fee	IT	2023-24	No	\$ 16.50	\$ 0.50	3.03%	\$ 17.00
ID/Upass Card Replacement - Total Fee	IT	2022-23	No	\$ 21.50	\$ 0.50	2.33%	\$ 22.00
ITS Charge Out Rates - Application Support Analyst	IT	2022-23	No	\$ 52.64	\$ 2.63	4.99%	\$ 55.27
ITS Charge Out Rates - Application/Integration Developer	IT	2022-23	No	\$ 60.48	\$ 3.02	5.00%	\$ 63.50
ITS Charge Out Rates - Audio/Visual & Classroom Technician	IT	2022-23	No	\$ 51.51	\$ 2.58	5.01%	\$ 54.09
ITS Charge Out Rates - Client Services Technician	11 IT	2022-23	No	\$ 50.40	\$ 2.52	5.00%	\$ 52.92
ITS Charge Out Rates - Information Security Analyst	11 IT	2022-23 2022-23	No	\$ 62.72 \$ 52.64	\$ 3.13 \$ 2.63	4.99%	\$ 65.85 \$ 55.27
ITS Charge Out Rates - Network/Telecommunications Analyst	IT.		-	\$ 52.64 \$ 60.48	\$ 2.63 \$ 3.02	4.99%	\$ 55.27
ITS Charge Out Rates - Project Manager/Business Analyst ITS Charge Out Rates - Records Technician	IT.	2022-23 2022-23	No	\$ 60.48 \$ 38.07	\$ 3.02 \$ 1.91	5.00%	\$ 63.50 \$ 39.98
ITS Charge Out Rates - Records Technician ITS Charge Out Rates - Student Audio/Visual Assistant	IT	2022-23	No	\$ 38.07	\$ 1.91	5.01%	\$ 39.98
ITS Charge Out Rates - System/Database Administrator	IT	2022-23	No	\$ 58.24	\$ 2.92	5.01%	\$ 61.15
ITS Charge Out Rates - System/Database Administration	IT	2022-23	No	\$ 52.64	\$ 2.63	4.99%	\$ 55.27
ITS Server/Storage Fees - Research Archive Storage - cost/TB/year	IT	2022-23	No	\$ 62.00	\$ 1.86	3.00%	\$ 63.86
ITS Server/Storage Fees - Server Bronze Standard/year	IT	2022-23	No	\$ 583.95	\$ 17.52	3.00%	\$ 601.47
ITS Server/Storage Fees - Server Gold Standard/year	IT	2022-23	No	\$ 1,114.09	\$ 33.43	3.00%	\$ 1,147.52
ITS Server/Storage Fees - Server Silver Standard/year	IT	2022-23	No	\$ 741.85	\$ 22.25	3.00%	\$ 764.10
ITS Server/Storage Fees - Storage - cost/TB/year	IT	2022-23	No	\$ 310.00	\$ 9.30	3.00%	\$ 319.30
Technology Fee	IT	2022-23	Yes	\$ 5.39	\$ 0.11	2.00%	\$ 5.50
Telephone and Data Port Charges - Data Port (external) (monthly) **	IT	2023-24	No	\$ 25.67	\$ 1.28	5.00%	\$ 26.95
Telephone and Data Port Charges - Data Port (monthly)	т	2022-23	No	\$ 26.94	\$ 1.35	5.01%	\$ 28.29
Telephone and Data Port Charges - Move/Add/Change Prime Time	IT	2023-24	No	\$ 36.20	\$ 1.09	3.00%	\$ 37.29
Telephone and Data Port Charges - Move/Add/Change Standard	IT	2023-24	No	\$ 18.10	\$ 0.54	3.00%	\$ 18.64
Telephone and Data Port Charges - Phone (external) (monthly) * **	IT	2022-23	No	\$ 41.33	\$ 2.06	4.98%	\$ 43.39
Telephone and Data Port Charges - Phone (monthly) *	IT	2022-23	No	\$ 41.33	\$ -	0.00%	\$ 41.33
Telephone and Data Port Charges - Residence Network Access (monthly) **	IT	2023-24	No		-\$ 3.39	-10.00%	\$ 30.53
Upass Card Replacement	IT	2022-23	No	\$ 5.00	\$ -	0.00%	\$ 5.00
FOIP Request	Legal Counsel	no date	No	\$ 25.00	ş -	0.00%	\$ 25.00
International Exchange Fee	Management	2014-15	No	\$ 140.00		0.00%	\$ 140.00
Management - Financial Trading Room - Facility Rental & Technical Charge Out Rates	Management	2014-13	No	various	s -	0.00%	various
wanagement - Financial Haung Room - Facility Rental & Technical Grange Out Rates	management	2010-17	NO	various	\$ -	0.00%	various
Bio-Containment Level 2 Pod Fees	December 1						
Bio-containment bever 2 Pou Pees		2020.21	No	¢ 0.70	e	0.008/	
Bio-Containment Level 2 Rod Ease	Research	2020-21	No	\$ 0.70	s -	0.00%	\$ 0.70
Bio-Containment Level 2 Pod Fees	Research	2020-21	No	\$ 0.35	s - s -	0.00%	\$ 0.35
Bio-Containment Level 2 Pod Fees					\$ - \$ - \$ -		
Bio-Containment Level 2 Pod Fees Research Services - Animal User Training Fee	Research Research Research	2020-21 2020-21 2013-14	No No No	\$ 0.35 \$ 100.00 \$ 25.00	\$ - \$ - \$ - \$ - \$ -	0.00% 0.00% 0.00%	\$ 0.35 \$ 100.00 \$ 25.00
Bio-Containment Level 2 Pod Fees	Research Research	2020-21 2020-21	No No	\$ 0.35 \$ 100.00 \$ 25.00	\$ - \$ - \$ - \$ - \$ -	0.00%	\$ 0.35 \$ 100.00 \$ 25.00
Bio-Containment Level 2 Pod Fees Research Services - Animal User Training Fee Research Services - Aquatic Research Facility Water Processing Fee	Research Research Research	2020-21 2020-21 2013-14	No No No	\$ 0.35 \$ 100.00 \$ 25.00	\$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -	0.00% 0.00% 0.00%	\$ 0.35 \$ 100.00 \$ 25.00
Bio-Containment Level 2 Pod Fees Research Services - Animal User Training Fee	Research Research Research Research	2020-21 2020-21 2013-14 2017-18	No No No	\$ 0.35 \$ 100.00 \$ 25.00 \$.03/L/day	\$ -	0.00% 0.00% 0.00% 0.00%	\$ 0.35 \$ 100.00 \$ 25.00 \$.03/L/day
Bio-Grania Imment Level 2 Pool Fees Research Services - Animal Uker Flaning Fee Research Services - Aquatic Research fa diity Water Processing Fee Research Services - Aquatic Research fa diity and Staff	Research Research Research Research SRS	2020-21 2020-21 2013-14 2017-18 2023-24	No No No No	\$ 0.35 \$ 100.00 \$ 25.00 \$.03/L/day \$ 473.00	\$ - \$ 33.11	0.00% 0.00% 0.00% 0.00% 7.00%	\$ 0.35 \$ 100.00 \$ 25.00 \$.03/L/day \$ 506.11
Bio-Containment Level 2 Pod Fees Researds Services - Animal User Training Fee Researds Services - Aquatic Researdh Faoility Water Processing Fee 1st Choice Memberships - Annual Pass - Faculty and Staff 1st Choice Memberships - Annual Pass - Alumni/Senior	Research Research Research SRS SRS	2020-21 2020-21 2013-14 2017-18 2023-24 2023-24	No No No No No	\$ 0.35 \$ 100.00 \$ 25.00 \$.03/L/day \$ 473.00 \$ 558.00	\$ - \$ 33.11 \$ 39.06	0.00% 0.00% 0.00% 7.00% 7.00%	\$ 0.35 \$ 100.00 \$ 25.00 \$.03/L/day \$ 506.11 \$ 597.06
Bio-Grania Imment Level 2 Pool Fees Besearch Services - Animal User Training Fee Research Services - Aquatic Research Facility Water Processing Fee List Onoice Memberships - Annual Pass - Faculty and Staff List Onoice Memberships - Annual Pass - Agming/Benior List Onoice Memberships - Annual Pass-Agmmni/Adult	Research Research Research SRS SRS SRS SRS	2020-21 2020-21 2013-14 2017-18 2023-24 2023-24 2023-24	No No No No No No No	\$ 0.35 \$ 100.00 \$ 25.00 \$.03/L/day \$ 473.00 \$ 558.00 \$ 6699.00	\$ - \$ 33.11 \$ 39.06 \$ 48.93	0.00% 0.00% 0.00% 7.00% 7.00% 7.00%	\$ 0.35 \$ 100.00 \$ 25.00 \$.03//day \$ 506.11 \$ 597.06 \$ 747.93
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alo-Containment Level 2 Pool Fees Research Services - Aquatic Research Facility Water Processing Fee Research Services - Aquatic Research Facility Water Processing Fee Lt Onice Memberships - Annual Pass - Faculty and Staff Lt Onice Memberships - Annual Pass - Attention Research Services Lt Onice Memberships - Annual Pass - Start Marking Research Services Lt Onice Memberships - Annual Pass - Start Marking Research Services Lt Onice Memberships - Annual Pass - Start Marking Research Services Lt Onice Memberships - Annual Pass - Start Marking Research Services Lt Onice Memberships - Daily Pass - Community Adult Lt Onice Memberships - Daily Pass - Children 3-14 Lt Onice Memberships - Daily Pass - Atumnif/Serior ** Lt Onice Memberships - Daily Pass - Atumnif/Serior ** Lt Onice Memberships - Nonthyl Pass - Atumnif/Serior ** Lt Onice Memberships - Nonthyl Pass - Community Adult	Research Research Research Research SRS	2020-21 2013-14 2013-14 2017-18 2023-24 2023-24 2023-24 2023-24 2023-24 2023-24 2023-24 2023-24 2023-24 2023-24	No No No No No No No No No No	\$ 0.55 \$ 100,00 \$ 25,00 \$.03///day \$.471,00 \$.471,00 \$.586,00 \$.335,00 \$.335,000 \$.335,0000 \$.335,000 \$.335,0000 \$.335,0000 \$.335,00000 \$.335,00000	\$ 33.11 \$ 39.06 \$ 48.93 \$ 22.45 \$ 0.59 \$ 0.35 \$ 0.82 \$ 0.82 \$ 0.82 \$ 0.82 \$ 0.82 \$ 0.82 \$ 0.82 \$ 0.82	0.00% 0.00% 0.00% 7.00% 7.00% 7.00% 7.00% 7.00% 7.00% 7.00% 7.00% 7.00%	\$ 0.35 \$ 100.00 \$ 25.00 \$.03//day \$.05//day \$.05//day \$.597.06 \$.747.93 \$.338.45 \$.12.57 \$.64.2 \$.64
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1st Choice Savings Centre for Sport and Wellness Rental Fees - Staff Out Charge - Lifeguard	SRS	2023-24	No	\$ 38.00	\$ 1.90	5.00%	\$ 39.5
1st Choice Savings Centre for Sport and Wellness Rental Fees - Staff Out Charge - Operations Coordinator	SRS	2023-24	No	\$ 48.30	\$ 2.40	4.97%	\$ 50.7
1st Choice Savings Centre for Sport and Wellness Rental Fees - Staff Out Charge - Operations Staff	SRS	2023-24	No	\$ 38.00	\$ 1.90	5.00%	\$ 39.9
1st Choice Savings Centre for Sport and Wellness Rental Fees - Staff Out Charge - Senior Lifeguard	SRS	2023-24	No	\$ 43.00	\$ 2.15	5.00%	\$ 45.1
1st Choice Savings Centre for Sport and Wellness Rental Fees - Track Competition (stadium)**	SRS	2023-24	No	\$ 187.40	\$ 9.35	4.99%	\$ 196.7
1st Choice Savings Centre for Sport and Wellness Rental Fees - Track Meets (indoors)	SRS	2023-24	No	\$ 95.50	\$ 4.75	4.97%	\$ 100.2
1st Choice Savings Centre for Sport and Wellness Rental Fees - Track Practice (stadium)**	SRS	2023-24	No	\$ 93.20	\$ 4.70	5.04%	\$ 97.9
1st Choice Savings Centre for Sport and Wellness Rental Fees - Track Training (indoors)	SRS	2023-24	No	\$ 54.60	\$ 2.70	4.95%	\$ 57.3
Bicycle Lockers - One size, 1 semester	SRS	2023-24	No	\$ 49.90	\$ 2.50	5.01%	\$ 52.4
Bicycle Lockers - One size, 2 semesters	SRS	2023-24	No	\$ 85.60	\$ 4.28	5.00%	\$ 89.8
Bicycle Lockers - One size, year	SRS	2023-24	No	\$ 113.40	\$ 5.67	5.00%	\$ 119.0
Graduate Student Services Fee	SGS	2021-22	Yes	\$ 218.50	\$ 10.93	5.00%	\$ 229.4
Intramural Team Facility Charge	SRS	2023-24	No	\$ 282.27	\$ 70.57	25.00%	\$ 352.8
Lab Lockers, Sc. Commons (per semester)	SRS	2023-24	No	\$ 13.65	\$ 0.68	4.98%	\$ 14.3
Locker with Towel Service - Full-size, 1 semester	SRS	2023-24	No	\$ 49.90	\$ 2.50	5.01%	\$ 52.4
Locker with Towel Service - Full-size, 2 semesters	SRS	2023-24	No	\$ 85.60	\$ 4.28	5.00%	\$ 89.8
Locker with Towel Service - Full-size, year	SRS	2023-24	No	\$ 113.40	\$ 5.67	5.00%	\$ 119.0
Locker with Towel Service - Half-size, 1 semester	SRS	2023-24	No	\$ 37.50	\$ 1.88	5.01%	\$ 39.3
Locker with Towel Service - Half-size, 2 semesters	SRS	2023-24	No	\$ 64.30	\$ 3.22	5.01%	\$ 67.5
Locker with Towel Service - Half-size, year	SRS	2023-24	No	\$ 96.60	\$ 4.83	5.00%	\$ 101.4
Textbook Locker - Per semester	SRS	2023-24	No	\$ 33.10	\$ 1.66	5.02%	\$ 34.7
Convocation Late Fee	Student Affairs	-	No	\$ 100.00	ş -	0.00%	\$ 100.0
Verification of Graduation (Third Party)	Student Affairs	2022-23	No	\$ 25.00	s -	0.00%	\$ 25.0
Visiting Student Authorization Processing Fee	Student Affairs	2021-22	No	\$ 100.00	s -	0.00%	\$ 100.0
Teaching Centre - Admin Support	Teaching Centre	2022-23	No	\$ 50.00	s -	0.00%	\$ 50.0
Teaching Centre - Agility - Event Planning Hosting	Teaching Centre	2022-23	No	\$ 65.00	s -	0.00%	\$ 65.0
Teaching Centre - Agility - Graphic Designer	Teaching Centre	2022-23	No	\$ 65.00	s -	0.00%	\$ 65.0
Teaching Centre - Agility - Innovation Zone Rental	Teaching Centre	2022-23	No	\$ 210.00	s -	0.00%	\$ 210.0
Teaching Centre - Agility - Innovation Zone Technical Support	Teaching Centre	2022-23	No	\$ 65.00	ş -	0.00%	\$ 65.0
Teaching Centre - Agility - Video Production (Graduate Student Employees)	Teaching Centre	2022-23	No	\$ 25.00	ş -	0.00%	\$ 25.0
Teaching Centre - Agility - Video Production (Student Supervisor)	Teaching Centre	2022-23	No	\$ 65.00	ş -	0.00%	\$ 65.0
Teaching Centre - Agility - Video Production (Undergraduate Student Employees)	Teaching Centre	2022-23	No	\$ 20.00	ş -	0.00%	\$ 20.0
Teaching Centre - Agility - Workshop Delivery	Teaching Centre	2022-23	No	\$ 65.00	ş -	0.00%	\$ 65.0
Teaching Centre - Continuing Education Administrative Support	Teaching Centre	2023-24	No	\$ 50.00	ş -	0.00%	\$ 50.0
Teaching Centre - Continuing Education Instructional Design	Teaching Centre	2023-24	No	\$ 65.00	ş -	0.00%	\$ 65.0
Teaching Centre - Continuing Education Multimedia Production	Teaching Centre	2023-24	No	\$ 65.00	ş -	0.00%	\$ 65.0
Teaching Centre - Continuing Education Educational Consultant	Teaching Centre	2023-24	No	\$ 65.00	ş -	0.00%	\$ 65.0
Teaching Centre - Continuing Education Project Management	Teaching Centre	2023-24	No	\$ 70.00	ş -	0.00%	\$ 70.0
Teaching Centre - Educational Consultant	Teaching Centre	2022-23	No	\$ 65.00	ş -	0.00%	\$ 65.0
Teaching Centre - Instructional Design	Teaching Centre	2022-23	No	\$ 65.00	ş -	0.00%	\$ 65.0
Teaching Centre - Multimedia Production	Teaching Centre	2022-23	No	\$ 65.00	s -	0.00%	\$ 65.0
Teaching Centre - Project Management	Teaching Centre		No	\$ 70.00	s -	0.00%	\$ 70.0
Campus Collective Centre	ULSU	2019-20	No**	\$ 3.00	ş -	0.00%	\$ 3.0
Dental Plan - 12 months (Sep 1-Aug 31)	ULSU	2023-24	No**	\$ 135.00	ş -	0.00%	\$ 135.0
Dental Plan - 8 months (Jan 1-Aug 31)	ULSU	2023-24	No**	\$ 135.00	ş -	0.00%	\$ 135.0
Health Plan - 12 months (Sep 1-Aug 31)	ULSU	2023-24	No**	\$ 256.55	\$ 5.13	2.00%	\$ 261.6
Health Plan - 8 months (Jan 1-Aug 31)	ULSU	2023-24	No**	\$ 256.55	\$ 5.13	2.00%	\$ 261.6
Lethbridge Public Interest Research Group (LPIRG) - Graduate	ULSU	2023-24	No**	\$ 6.83	ş -	0.00%	\$ 6.8
Lethbridge Public Interest Research Group (LPIRG) - Undergraduate	ULSU	2023-24	No**	\$ 5.20	\$ 0.10	2.00%	\$ 5.3
Meliorist Fee - Full Time	ULSU	2023-24	No**	\$ 5.50	\$ 0.50	9.09%	\$ 6.0
Meliorist Fee - Full Time	ULSU	2023-24	No**	\$ 6.00	\$ 0.50	8.33%	\$ 6.5
Meliorist Fee - Part Time	ULSU	2023-24	No**	\$ 3.00	\$ 0.50	16.67%	\$ 3.5
Meliorist Fee - Part Time	ULSU	2023-24	No**	\$ 3.50	\$ 0.50	14.29%	\$ 4.0
Students Union - Building Fund - Full-Time	ULSU	2023-24	No**	\$ 34.78	\$ 0.70	2.00%	\$ 35.4
Students Union - Building Fund - Part-Time	ULSU	2023-24	No**	\$ 15.41	\$ 0.46	3.00%	\$ 15.8
Students Union - Capital Replacement Fund - Full-Time	ULSU	2023-24	No**	\$ 6.76	\$ 0.14	2.00%	\$ 6.8
Students Union - Capital Replacement Fund - Part-Time	ULSU	2023-24	No**	\$ 3.41	\$ 0.10	3.00%	\$ 3.5
Students Union - Feed a Friend - Food Bank Levy	ULSU	-	No**	\$ 5.00	\$ -	0.00%	\$ 5.0
Students Union - Operations Fee - Full-Time	ULSU	2023-24	No**	\$ 36.44	\$ 0.73	2.00%	\$ 37.:
itudents Union - Operations Fee - Part-Time	ULSU	2023-24	No**	\$ 18.31	\$ 0.55	3.00%	\$ 18.
Students Union - Q-Space Fee	ULSU		No**	\$ 4.00	ş -	0.00%	\$ 4.0
Students Union - Student Supports Apps Fee	ULSU	2023-24	No**	\$ 17.56	ş -	0.00%	\$ 17.5
World University Service Canada (WUSC) Levy	ULSU	2019-20	No**	\$ 2.00	s -	0.00%	\$ 2.0

19 APPENDIX E – RESPONSES TO STUDENT FEE CONSULTATION COMMITTEE

Student Fee Review Committee Meetings

October 25 and November 4, 2024

1.1 TUITION FEES AND MANDATORY NON-INSTRUCTIONAL FEES

Clarification that Master of Management tuition is an existing fee, not a new fee. It was approved for 2021-22, but the program didn't begin until 2024.

1.4 GRADUATE STUDENT SERVICES FEE

Will the expansion of the scope of this fee make it a "new" MNIF?

Yes, we have confirmed that the more extensive change to this fee means that it should be considered as though it was a new fee. This was subsequently referred to the GSA Council for their approval, which was obtained on November 19, 2024.

1.7 EDUCATION PROFESSIONAL SEMESTER PRACTICUM FEE

Corrected the document to clarify that the fee is per professional semester, not per course

1.9 STUDENT TECHNOLOGY FEE

Confirmed that that fee is per course not per semester.

Why are we charging per course not per year?

Likely more equitable as a per course fee for students taking fewer courses and therefore using fewer technology resources. We can discuss with the affected budget units to determine if a per semester fee might work in the future.

A suggestion was made that if this was changed, a part-time and full-time option might be appropriate.

2.1 TRANSCRIPT FEE

Why is there such a large increase and could it be spread out more gradually?

The proposal is to increase the fee only for paper transcripts so that we can mitigate the impact on the broadest number of users and balance costs. 69% of students request digital transcripts and 31% request paper. My Experience transcripts are also available at no charge. Those who request paper transcripts also receive a digital copy, free of charge.

Processing paper transcripts is costly because we have to manually touch each request, print them all, and prepare them for however they are leaving the office. The paper transcript requires attention by numerous employees and manual intervention. We are processing the request in Banner, manually taking payment, and then the cash office has to reconcile that payment so it has impact on other depts too. The two transcripts (paper vs digital) have very different resourcing needs.

Update: we have agreed to phase in the fee increase to \$17.50 for 2025-26 and then a gradual increase in subsequent years.

Are we increasing because other PSIs charge more?

No.

In the future, we can consider creating different fees for paper transcripts that are mailed out and those that are printed in person.

Many PSIs, especially outside of Canada, request paper transcripts. Do we have data on why students choose paper transcripts over digital?

We don't collect data on why students choose paper over digital, or on how students who choose to pick up their paper transcripts (rather than having them mailed) use them.

4.1 INTERNATIONAL STUDENT UNDERGRADUATE TUITION DEPOSIT FEE

What is the rationale behind increasing the fee from \$1000 to \$5000?

In part, this is to address changes related to the introduction of the Provincial Attestation Letter (PAL) process, which was implemented Jan 2024. We have a limited number of PALs allocated to the University, and an increase in the deposit should help to prevent applicants accessing a PAL through the University of Lethbridge with the intention to attend another Post Secondary Institution. We currently have one of the lowest deposit amounts, which could be attractive to students looking to get a PAL and attend another Institution.

The deposit is applied to tuition, so it is not an additional cost to students who do attend the U of L.

Is there an increase to the deposit for domestic students?

No.

Is there a grace period for students to pay the tuition deposit? What happens if a student is not able to pay the deposit on time due to circumstances out of their control?

Students have about six weeks to pay their deposit (typically one month after a January offer of admission).

Do we have demographic information on which students have used PALs?

For Fall 2024 over 1000 PALs would have been issued, if required for the full cycle, to undergraduate students were admitted who then accepted their offers of admission. Of these, we don't know how many used them to apply for a study permit, but they were all entitled to do so since they had an active offer and PAL from ULeth in hand. Ultimately, 307 students registered. 51.5% were New High School students and 48.5% were transfer undergraduates. The top five countries of origin in order were: India, Ghana, Nigeria, Kenya, China. PALs need to be provided for those admitted to all entry semesters (Fall, Winter, Summer) and will soon be needed for graduate students as well. New additional PALs will need to be issued for students who intend to attend Uleth but don't apply for study permits before Jan 21st.

If the student's Visa application is refused, do we issue a refund?

If students pay the deposit but their visa is delayed (or they experience other delays), we can defer offers of admission to a future semester and will apply their deposit to the tuition of that future semester. We can refund a portion of the deposit in very exceptional circumstances, if documentation and evidence are provided.

What is the Government rationale behind making the PALs non-refundable (ie lost to the institution if the student does not attend ULeth) to the institution?

We don't know why. Even if admission is deferred, there is an "expiration date" on the PAL and a 2nd PAL may need to be issued to the same student. We are meeting with the government and expressing our concerns about the process.

Why \$5000? What is the current domestic student deposit amount? Do any PSIs spread the deposit across multiple terms to ensure the students stay for the full year? What is the deposit fee for graduate students and is it dependent on program?

\$5000 is comparable to many other institutions, and we are aware that other PSIs with lower deposits are planning to increase to this amount as well.

The current domestic student deposit fee is \$300. Graduate student tuition deposit is also \$300

We don't want to hold student funds longer than needed as this could cause more problems than it would solve, so prefer to apply the deposit to tuition in the first semester.

5.1 PARKING RATES

What is the rationale for the event parking fee increase?

We are under market on this fee. It is for large events of 250 - 500 attendees and the increase brings the price to one that is comparable with the visitor permit rates. We are increasing the costs of larger events (typically) sponsored by larger organizers to avoid passing the cost increase to students.

It was noted that the parking fees cover parking lot upgrades etc. and a concern was raised that there aren't security cameras in the campus parking lots. Students may want this to prevent hit and run parking accidents.

There was no discussion on the potential cost of increasing parking security, but we will take this under consideration for the future.

7.2 INTRAMURAL TEAM FACILITY CHARGE

Corrected the document to change "the assumption of a five percent increase" to "the assumption of a **twentyfive percent** increase" for increased external rental rates.

A 25% increase is large, why are there more increases every year after?

We are striving to keep the general ARS fee increase low (5% for 2025-26) but need to recover the increased rental costs. This approach will mean that the students engaging in these activities are the ones covering the related increased costs.

We have not historically recovered the full costs associated with intramurals (officials, equipment, external facility rental, jerseys). For example, Intramural soccer program lost over 11K last year. When compared to our costs, and relative to other Alberta Institutions we have been significantly undercharging. As a result of historic undercharging we likely need to increase fees substantially for a few years.

Does this also apply to intramural teams using Uleth facilities? Is there a concern that this would have a negative effect on the intramural programs?

Yes, the fee is the same for all participants (except hockey, which has an additional cost) because we don't want to penalize students just because they play a specific sport that does not have campus facilities available.

The intramural program is popular, and it would be much more expensive for students to rent directly from outside facilities and run the teams on their own.

We are attentive to participation rates, and these are competitive rates in the market, but if we see a large decrease in intramural participation over the next few years we can reevaluate the fee.

If a new Sports Dome is available, will these fee increases be reviewed?

Possibly, if total costs for intramural programming are reduced then fees may be reduced. This is cost recovery model, so we would review the reduced costs to determine the appropriate fee. All future year fee increases are approved in principle. They can be changed in future years if circumstances change.

9.1 STUDENTS' UNION – BUILDING FEE

The document was corrected to remove the duplication of table from 8.1 CKXU is duplicated on 9.1.

Table XXII Building Fund and Table XVIII Capital Replacement Fund the percentage increase for part time students was corrected from 3% to 2%. The dollar amounts for the fee were unaffected by this correction.

9.2 STUDENTS' UNION OPERATIONS FEE

This proposal was modified at the request of the Students' Union. They will hold a referendum in March 2025 for a proposed increase of \$10 increase and 5% increase for following years, in addition to the previously approved CPI adjustment.

9.5 ULSU – HEALTH & DENTAL PLAN

The SU was asked if there is concern from students that the rate is the same for 8 months and 12 months.

In the past, the fee was prorated for students signing up in January but the January sign ups were spending the same as students that were enrolled for the full year, so we started charging all students the same fee.

11.1 ID CARD REPLACEMENT FEE

Is the replacement free if the card is not working due to normal wear and tear?

Yes the replacement card is free but students/staff have to return the damaged card.

13.1 RESIDENCE DINING PLAN FEE

The ULSU President presented a question submitted by a student: "The proposed increase for residence dining plan fees are based on extremely different food services and offerings (compared to UofC and UofA) (i.e. swipes and buffet style) and, from what I understand from chartwells, they want to do this but haven't started the process. I really don't think increasing to that rate without a proper plan to meet that kind of standard for food services is fair for students, especially first years. Also, the way that they model our dining plan fees is based on students being able to eat for \$25 dollars a day (I think? Or close to that) instead of being able to unlimitedly swipe. So even though the rates are slightly higher they are still offering students way more than chartwells is, currently."

Response from Terri Thomas, Associate Executive Director, Ancillary Services:

The dining plan is mandatory for all first-year residents. First year students living off campus have the option to purchase a plan.

The "all you care to eat" structure has many pros and cons, as does the declining balance dining plan structure we have at the U of L.

The "all you care to eat" plan:

- Students are required to eat all meals at a designed location / dining hall
- Food must be consumed in the dining hall and there is no option to take your meal(s) with you
- Pre-Packed lunch options are available if a student has a class conflict during the lunchtime
- The meal plan is exclusively for use in the dining hall
- The cost of the plan is the same for a regardless of the how much or how little the student consumes throughout the year
- The plan expires at the end of the school year with no roll-over funds.

- All plans are non-refundable, even if a student moves out of residence.
- U of A drop-in rates for non-dining plan holders:
 - o Breakfast: \$14.79
 - o Lunch: \$18.49
 - o Dinner: \$19.99
- U of C drop-in rates for non-dining plan holders:
 - Breakfast: \$12 + GST
 - Lunch: \$16 + GST
 - Dinner: \$18.50 + GST

The U of L declining balance dining plan:

- The nature of our campus and consumer behaviour of our students relies on a grab-and-go concept. Without a centralized dining hall, students can take their food purchases back to their room, study spaces, or choose to eat at the food outlet location. The choice is theirs. An all you care to eat model, would require dining plan students to visiting one location for all meals and consume all items before leaving.
- The U of L is smaller school to those identified with "all you care to eat" dining plans. Based on economies of scale, the variety of food options available each day on a smaller campus would be less than the larger schools with more dining plan holders.
- The dining plan is available for use at the following locations:
 - Urban Market
 - Subway UHall
 - Carvery & Bakery
 - Tim Hortons
 - o Starbucks
 - o Booster Juice
 - All vending on-campus, excluding the ULSU building
 - After hours Pizza 73 delivery
- U of L has an app, BOOST, which allows students to pre-order and pre-pay for the meals. For is ordered and ready for pick-up at the time they have preselected.
- The dining plan is comprised of two parts: base dollars and flex dollars
 - o All base dollar purchases are GST exempt and can be used all food outlets
 - Flex dollar purchases are subject to GST. They can be used in all food outlets, vending and Pizza 73
- If a student moves out of residence during the school year, they may request a refund of their remaining dining plan balance. However, once the end of the contract is reached all remaining funds are transferred to flex dollars.
- Dining plan dollars do not expire. On May 1 each year, any remaining base dollars roll-over to flex dollars. The dining plan flex dollars will remain on the student's account for the duration of their time at the U of L for use at any of the food outlets, vending and Pizza 73. Students NEVER lose the money they have invested. Any remaining flex dollar funds are refundable to the student upon graduate or if they leave the institution e.g. transfer schools
- When looking at the drop rates for both U of A and U of C for non-dining plan holders, the costs are comparable to U of L pricing in Urban Market.

I hope this information outlines the advantages and disadvantages for both models. The flexibility the declining balance plan offers our students is complimentary to the feedback we receive each year on requests for more grab and go options.

The SU was asked if they have any feedback on student experiences about dining on campus at the Student's Union dining facilities. Have they surveyed students re those food offerings?

The SU have had conversations with Jim Booth about including the SU food court in the dining plan, but nothing has been agreed to. We have done a student survey, but it has been a while (pre covid). We should revisit this.

Where do we get the 5.4% increase when CPI is around 3.9%?

The increase reflects increased costs of food as well as staffing costs and other inflationary pressures.

How do we know that the fees are actually going towards staffing costs? Is there a breakdown showing how/where these increases are spent?

We don't break down the fees in this way.

How many students, outside of the first-year students in residence (who are required to purchase the dining plan), are opting in to the dining plan?

This typically ranges between 70 and 100 participants (78 this year). This includes students who live off campus and students who are in residence beyond their first year.

Why does the food have to stay in a certain area with the "all you care to eat" model?

This is to stop students from taking food out of the dining area and giving to other students (who don't use the dining plan). There can be exceptions made where students are able to take food out of the dining area in the case that a student is sick or there is a class/exam conflict, but only in extenuating circumstances.

Can we get an explanation on the difference between base and flex dollars?

An explanation of base and flex dollars can be found on the ULeth website at <u>https://www.ulethbridge.ca/diningplan/options</u>

Base Dollars

Purchase of meals or the equivalent of groceries All purchases are GST exempt Base dollars can only be used at food outlets and not a vending machines. Base dollars are not for snacks, but meal purchases Any funds remaining in base dollars are transferred to flex dollars on May 1 each year.

Flex Dollars

All purchases are subject to GST

Flexing spending for snacks and after hour Pizza 73

Flex dollars can be used all food outlets, all vending machines and for Pizza 73 after hour orders Flex dollars never expire and will remain on a student's account until they graduate or leave the institution. Any flex dollars remaining on a student's account are refundable once they are no longer attending the UofL

Ancillary services charges the fee then Chartwells is paid based on their contract?

Yes

APPENDIX D

Appendix D has been reorganized to be more reader friendly



FINANCIAL MANAGEMENT

Establishment of Student Fees Policy

1. Preamble

 The Post-Secondary Learning Act (PSLA) of Alberta grants authority to approve tuition and fees for students to the Board of Governors.

Post Secondary Learning Act

Tuition fees and mandatory non-instructional fees Sections 61(1), 61(5), 61(6)

- 61(1) The board of a public post-secondary institution shall set
 - the tuition fees to be paid by students of the public post-secondary institution, and
 - (b) the mandatory non-instructional fees to be paid by students of the public post-secondary institution,
- 61(5) If the board of a public post-secondary institution... sets a mandatory noninstructional fee, the board shall set an amount for the fee that is less than or equal to the cost incurred by the public post-secondary institution to provide the goods or to deliver the services for which the fee is set.
- 61(6) The board of a public post-secondary institution... shall not introduce a new mandatory non-instructional fee unless the board has obtained written approval from each of the public post-secondary institution's students' councils.
- 1.2. The University of Lethbridge complies with the Public Post-secondary Institutions' Tuition and Fees Regulation:

Public Post-secondary Institutions' Tuition and Fees Regulation

Section 7 Mandatory non-instructional fees

7(1) A board shall set a mandatory non-instructional fee only in respect of specific goods or services, and if a mandatory non-instructional fee is set in respect of a group of specific goods and services, the goods and services must be related.

Section 8 Consultations

- 8(1) A board shall
 - (a) provide in each academic year to each of the institution's students' councils
 - a statement of anticipated increases to tuition fees and mandatory non-instructional fees for a 4-year period, and
 - all necessary information to compare the revenue from mandatory non-instructional fees to the costs of the specific goods and

Approval Authority	Implementation Authority	Effective Date	Related Policies
Board of Governors	Vice-President (Finance & Administration)	Revised Oct 14/22; Apr 15/21; Oc	t
	· · · · · · · · · · · · · · · · · · ·	15/20 April 17, 2019	

Establishment of Student Fees Policy

services in respect of which each mandatory non-instructional fee is set, and

- (b) establish a mechanism with each of the institution's students' council for holding consultations to discuss increases to tuition fees and mandatory non-instructional fees to allow for ongoing input by each students' council to the budget process relative to the determination of those fees.
- 8(2) The consultation mechanism referred to in subsection 8(1)(b) must
 - (a) include an outline of the process for communication and the holding of consultations, and
 - (b) provide for at least 2 meetings per year.

2. Purpose

- 2.1. To describe how the University will consult, approve, and publish fees related to students including, but not limited to, Instructional Fees, Mandatory Instructional Support Fees, Mandatory Non-instructional Support Fees, Supplementary Incidental Fees, and Exceptional Tuition Fee Increases.
- To ensure that student related fees are applied consistently across the University of Lethbridge.

3. Definitions

For the purposes of this Policy:

- 3.1. Exceptional Tuition Fee Increase is an increase in tuition fees for students enrolled in an approved program of study that is:
 - Not included in the calculation of the University's average tuition fees for the purposes
 of the Alberta Consumer Price Index (CPI) cap
 - · Not subject to the 10% cap on increases in tuition and fees, and
 - For the purposes of increasing the quality of the program of study.
- 3.2. Instructional Fees Fees for supplies, equipment, materials and services directly related to the delivery of instruction in a course or program.
- 3.3. Mandatory Instructional Support Fees Mandatory fees assessed in anticipation of costs for supplies, equipment, materials, or services which are not directly related to the delivery of instruction in a course or program but are considered required elements of a course or program.
- 3.4. Mandatory Non-instructional Support Fees Mandatory fees, that are not tuition fees or membership fees for a student organization, paid in respect of specific goods or services that are required for the student to complete an approved program of study.
- 3.5. Students' Council the council of the undergraduate or graduate students that represents the students enrolled at the University of Lethbridge.
- 3.6. Supplementary Incidental Fees Non-mandatory fees charged only to recover costs for equipment or materials that become the property of the student and that the student has the option of obtaining from a variety of sources. These fees are not regulated under the Alberta's Tuition Fee Regulation and fees for such items do not require the approval of the Board of Governors.

4. Policy

- 4.1. The Board of Governors must approve all fees related to students including, but not limited to, Instructional Fees, Mandatory Instructional Support Fees, Mandatory Non-instructional Support Fees, and Exceptional Tuition Fee Increases.
- 4.2. All approved fees must be listed in the Academic Calendars for the information of students.
- 4.3. Prior to approval by the Board of Governors, University administration shall consult with student representatives from the Students' Councils regarding any proposed fees related to students.
- 4.4. All new Mandatory Non-instructional Support Fees must receive formal approval from the applicable Students' Council. A resolution passed by representatives from the applicable Students' Council will serve as the formal approval for the new Mandatory Non-instructional Support Fee. The approved resolution will be provided to the Board of Governors and Advanced Education. The resolution must demonstrate the applicable Students' Council approval of the following basic elements of the new Mandatory Non-instructional Support Fee:
 - The fee title;
 - The fee level; and,
 - The goods and services supported by fee revenue.
- 4.5. Substantial changes to the scope of goods and services supported by a Mandatory Noninstructional Support Fee or the student population to which the Mandatory Noninstructional Support Fee is charged also requires the consent of the applicable Students' Council. The student populations that are subject to the Mandatory Non-instructional Support Fee and the goods and services which a Mandatory Non-instructional Support Fee supports are considered fundamental characteristics, and so changes to either of these characteristics will be treated as the introduction of a new Mandatory Non-instructional Support Fee (requiring Students' Council consent).

5. Consultation

- 5.1. In order to have full information in making its decision about the implementation of or changes to fees related to students and to meet deadlines for decisions in an orderly fashion, the University will consult with a representative group on behalf of the applicable Students' Council as described in Appendix A on an annual basis. The Students' Council Executive will select the representative group.
- 5.2. The general steps that shall apply to the consultation process are as follows:
 - 5.2.1. University administration shall provide the anticipated increases to fees related to students for a 4-year period.
 - 5.2.2. There should be provision of information to the Students' Council(s) to allow informed advice, including all necessary information to compare the revenue from Mandatory Non-instructional Fees to the costs of the specific goods and services in respect to which each Mandatory Non- instructional Fee is set.

- 5.2.3. The general steps that shall apply for the consultation process for student fees proposed to be voted on by referendum:
 - Students' Council(s) shall provide University administration with the proposed referendum question.
 - 5.2.3.2. There should be provision of information to University administration to allow informed advice on any regulatory or operational limitations that need to be considered.
 - 5.2.3.3. University administration will review to ensure there is sufficient clarity in the referendum question so that the fee can be assessed appropriately.
- 5.2.4. There should be an opportunity for the Students' Council(s) to give thoughtful consideration to pertinent issues, consult their members in concert with the University administration and tender their opinions and advice to the University administration.
- 5.2.5. In relation to Exceptional Tuition Fee increases, the applicable Students' Council(s) must consult with the students enrolled in the approved program of study for which the Exceptional Tuition Fee Increase is sought.
- 5.2.6. Each student representative will have equal voice and voting privileges for proposed Mandatory Non-instructional Support Fees that directly impact the students that they represent. For example, if the proposed Mandatory Non-instructional Support Fee only impacts graduate students then only the graduate student representative members would vote on the motion. Consistent with the *Board of Governors Bylaws Section 2.2.4* each student representative is entitled to one vote. No student representative may be represented by proxy. Approval by a majority of the applicable student representatives shall be sufficient to carry a motion and will result in the student council(s) providing University administration with a resolution as stated above in 4.4.
- 5.2.7. In making their decision whether to approve proposed new fees or changes to fees related to students, the Board of Governors will require that the student consultation process provides for at least two meetings per year where students are consulted on the proposed fees.
- 5.2.8. At any time, but especially in the second or subsequent years of an approved multiyear tuition program, the University and the applicable Students' Council(s) may agree upon simpler arrangements for consultation on a case-by-case basis.

6. Exception

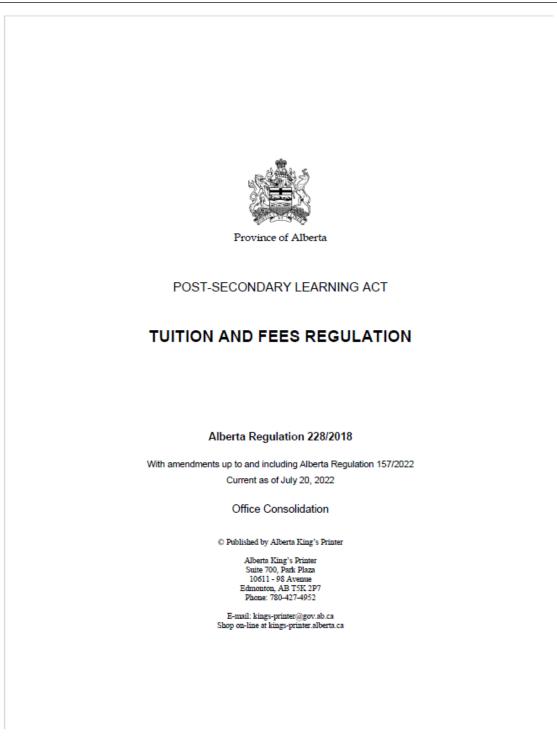
New credit program tuition fees proposals will be prepared and submitted to the Board of Governors for approval as required and not necessarily on an annual basis. Section 5 of this Policy is not applicable for new credit programs.

APPENDIX A Establishment of Student Fees - Process

Process

- Annually, proposed new fees and changes to fees related to students are submitted by the Faculties/School/Departments to the Associate Vice-President (Finance) for review and assessment as to the appropriateness of the proposed fee.
- 2. Following the Associate Vice-President (Finance)'s review, University administration meets with student representatives to review the proposed new fees or changes to fees. These student representatives are selected and assembled by Students' Council(s), and may include representation from the Organization of Residence Students, various faculties, and the Students' Union. These consultation meetings provide an opportunity for the student representatives to ask questions and for University administration to address students' concerns and explain the reasons for the proposed fees or fee changes.
- University administration sends a written response regarding any questions or further information requested to the students consulted above.
- Student consultation must occur that meets the requirements described in Section 5 of this Policy.

21 APPENDIX G - STUDENT FEE LEGISLATION



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Note

All persons making use of this consolidation are reminded that it has no legislative sanction, that amendments have been embodied for convenience of reference only. The official Statutes and Regulations should be consulted for all purposes of interpreting and applying the law.

(Consolidated up to 157/2022)

ALBERTA REGULATION 228/2018

Post-secondary Learning Act

TUITION AND FEES REGULATION

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- 11.1 Tuition fee increases for the 2020-2021, 2021-2022 and 2022-2023 academic years
- 11.2 Transitional calculating average tuition fees for the 2022-2023 academic year
- 11.3 Transitional fee cap for apprenticeship education programs for 2022-2023 academic year
- 13 Repeal
- 14 Coming into force

Definitions

1(1) In this Regulation,

- (a) "academic year" means the academic year of the institution, as set or confirmed by notice in writing given by the Minister to the institution;
- (b) "Act" means the Post-secondary Learning Act;
- (c) repealed AR 248/2021 s2;

TUITION AND FEES REGULATION	AR 228/2018
apprenticeship education program as defi	ned in the <i>Skilled</i>
Minister under the Programs of Study Re	gulation (AR
"distance delivery program" means an ap in which	proved program
in-person contact with each other or	with the
repealed AR 190/2019 s2;	
"institution" means a public post-seconda other than Banff Centre;	ry institution,
"international student" means a student of domestic student;	ther than a
"off-campus cost recovery instruction pro approved program for which	gram" means an
in which 2 institutions establish a recipro- that allows a student to pay tuition fees at home institution outside of Canada and to	cal agreement the student's register and
party and a board for the delivery of a pro clients of the third party with the third part	gram to the rty funding the
he Act and this Regulation,	
2	
	 "apprenticeship education program" meat apprenticeship education program as defi <i>Trades and Apprenticeship Education Act</i> "approved program" means a program ap Minister under the <i>Programs of Study Ref</i> 91/2009) or for the purposes of section 1(<i>Student Financial Assistance Act</i>; "distance delivery program" means an appin which (i) all or most of the courses are deliver any permanent campus of the institut (ii) the individuals taking the courses are in-person contact with each other or instructor on a regular basis for all or courses; repealed AR 190/2019 s2; "institution" means a public post-seconda other than Banff Centre; "international student" means a student of domestic student; "off-campus cost recovery instruction pro approved program for which (i) instruction is wholly or predominant outside Alberta and away from any p campus of the institution, and (ii) no funding is provided by the Depart Government administered by the Mi "student exchange program" means an appin in which 2 institution in Alberta, wi

ction 1		TUITION AND FEES REGULATION AR 228/2018
(a)-(d) repe	aled AR 248/2021 52;
(e)		ceptional tuition fee increase" means an increase to on fees that is ordered by the Minister under section 5 .1;
(f	by a or s app	ndatory non-instructional fees" means fees to be paid a student to an institution in respect of specific goods ervices that are required for the student to complete an roved program or apprenticeship education program, that are
	(1)	not tuition fees as defined in clause (h), and
	(ii)	not membership fees for a student organization;
(g		dents' council" means, except as provided otherwise section 5(1), the council of a student organization;
(h) "tui	tion fees" means
	(1)	fees identified in the institution's calendar or in a supplement to its calendar as tuition fees,
	(ii)	fees for instruction for courses that are part of approved programs,
	(iii)	fees for classroom instruction for an apprenticeship education program, or
	(iv)	fees to be paid by a student to the institution for materials and services that facilitate instruction for courses referred to in subclause (ii) or that facilitate classroom instruction referred to in subclause (iii),
	othe	er than
	(v)	fees for courses taken as part of a distance delivery program by individuals who do not reside in Alberta,
	(vi)	fees for off-campus cost recovery instruction programs,
	(vii)	fees for courses provided under a third party contract,
	(viii)	fees for equipment or materials that are retained or leased by the student, or
	(ix)	fees charged in respect of work placements or practicum experience where the persons or unincorporated bodies providing the work placement
		3

or practicum experience do not receive funding from the Government of Alberta in respect of it. AR 228/2018 s1;190/2019;248/2021;157/2022

Calculation of change in Alberta CPI

2 For the purposes of sections 61(3)(a) and 61.01(3)(a) of the Act, the percentage annual change in the Alberta CPI is the percentage determined by the formula:

$$X\% = \frac{(A - B)}{B} \times 100$$

where

- X% is the percentage annual change in the Alberta CPI;
- A is the sum of the 12 individual monthly Alberta CPI indexes for the 12-month period ending on June 30 of the calendar year that ended before the commencement of the academic year for which the fee increase is being calculated;
- B is the sum of the 12 individual monthly Alberta CPI indexes for the 12-month period immediately preceding the 12-month period referred to in A.

Calculation of average tuition fees

3 The Minister may establish the manner in which institutions shall calculate average tuition fees per student for the purpose of section 61(3)(a) of the Act.

Additional fee cap

4(1) A board shall not increase, under section 61(3)(a) of the Act, the tuition fees to be paid by domestic students in respect of an approved program or apprenticeship education program by more than 10% of the amount of the tuition fees that were to be paid in respect of the approved program or apprenticeship education program in the last academic year in which the approved program or apprenticeship education program was offered.

(2) Repealed AR 248/2021 s3.

AR 228/2018 s4;190/2019;248/2021;157/2022

Exceptional tuition fee increase to improve program quality

5(1) In this section and section 5.1, "students' council" means the council of a student organization that represents the students enrolled in the approved program or apprenticeship education

Section 5.1

TUITION AND FEES REGULATION

program for which an exceptional tuition fee increase is being sought.

(2) A board may, after consulting with the students' council, submit an application in writing requesting that the Minister approve an increase to tuition fees to be paid by domestic students in respect of an approved program or apprenticeship education program.

(3) Subject to section 5.2, where the Minister receives an application under subsection (2) and the Minister is satisfied that a tuition fee increase is necessary or desirable for the purpose of improving the quality of the approved program or apprenticeship education program, the Minister may, by order,

- (a) approve an increase to tuition fees to be paid by domestic students in respect of the approved program or apprenticeship education program in the amount that the Minister considers appropriate,
- (b) specify to which students the increase applies, which must not include the students who are enrolled in the approved program or apprenticeship education program for the academic year in which the Minister approves the increase, and
- (c) specify any other terms and conditions applicable to the increase that the Minister considers appropriate.
- (4) The order must specify the date on which it takes effect. AR 228/2018 s5;190/2019;248/2021;157/2022

Exceptional tuition fee increase with

consent of board and students' council 5.1(1) A board and a students' council may jointly submit an application in writing requesting that the Minister approve an increase to tuition fees to be paid by domestic students in respect of an approved program or apprenticeship education program.

(2) Subject to subsection (4) and section 5.2, where the Minister receives an application under subsection (1), the Minister may, by order,

- (a) approve an increase to tuition fees to be paid by domestic students in respect of the approved program or apprenticeship education program training in the amount that the Minister considers appropriate,
- (b) specify to which students the increase applies, and

Section 5.2		TUITION AND FEES REGULATION	AR 228/2018						
		cify any other terms and conditi rease that the Minister considers							
	(3) The order must specify the date on which it takes effect.								
	(4) Before making an order under subsection (2), the Minister shall obtain written consent to its content from the board and students' council that made the joint application. AR 248/2021 s4;157/2022								
F	5.2(1) In thi as it read bef	frequency of exceptional tuiti is section, "former regulation" r fore the coming into force of sec fucation Statutes Amendment A	means this Regulation ction 1(8) of the						
	(2) No application or order for an exceptional tuition fee increase may be made under section 5 or 5.1 in respect of an approved program or apprenticeship education program unless at least 5 years have elapsed since any previous increase in tuition fees in respect of the approved program or apprenticeship education program was ordered under section 5 or 5.1 or any section of the former regulation. AR 248/2021 s4;157/2022								
	6 Repealed	AR 248/2021 s5.							
N	7(1) A board respect of sp non-instructi	a-instructional fees d shall set a mandatory non-inst ecific goods or services, and if a onal fee is set in respect of a go the goods and services must be	a mandatory oup of specific goods						
	(2) Repealed	1 AR 190/2019 s4.	AR 228/2018 \$7;190/2019						
c	Consultations 8(1) A board	d shall							
		vide in each academic year to e lents' councils	ach of the institution's						
	(i)	a statement of anticipated incr and mandatory non-instruction period, and							
	(ii)	all necessary information to co from mandatory non-instruction							
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TUITION AND FEES REGULATION

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the specific goods and services in respect of which each mandatory non-instructional fee is set,

and

(b) establish a mechanism with each of the institution's students' councils for holding consultations to discuss increases to tuition fees and mandatory non-instructional fees to allow for ongoing input by each students' council to the budget process relative to the determination of those fees.

(2) The consultation mechanism referred to in subsection (1)(b) must

- (a) include an outline of the process for communications and the holding of consultations, and
- (b) provide for at least 2 meetings per year.

Publication of fees and fee policies

9 A board shall publish annually, in the institution's calendar or in a supplement to its calendar,

- (a) the tuition fees set by the board,
- (b) the mandatory non-instructional fees set by the board, and
- (c) the fee policies set by the board.

AR 228/2018 s9;248/2021

International student tuition fees

10(1) This section applies in respect of the 2020-2021 academic year and subsequent academic years.

(2) When an institution makes an offer of admission to an international student, the institution shall inform the international student, in accordance with the guidelines set by the Minister, of the maximum amount of the tuition fees that the international student may be required to pay for each academic year of the approved program in which the international student is enrolled based on the standard length of the approved program.

(3) The tuition fees to be paid by an international student in respect of an approved program must not be set at or increased to an amount that is more than the maximum amount of the tuition fees referred to in subsection (2) while the international student continues to be enrolled in the approved program and the duration of the standard length of that approved program has not elapsed.

Section 11.1

TUITION AND FEES REGULATION

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(4) This section does not apply in respect of fees to be paid by an international student attending an institution as part of a student exchange program.

AR 228/2018 s10;190/2019

11 Repealed AR 248/2021 s7.

Tuition fee increases for the 2020-2021, 2021-2022 and 2022-2023 academic years

11.1 In setting the tuition fees for the 2020-2021, 2021-2022 and 2022-2023 academic years, a board may increase the tuition fees to be paid by domestic students if the average tuition fee increase per domestic student does not exceed the product of the average tuition fees per domestic student in the preceding academic year multiplied by 7%.

AR 190/2019 s5

Transitional — calculating average tuition fees for the 2022-2023 academic year

11.2(1) In this section and section 11.3,

- (a) "apprenticeship instructional fees" means fees to be paid by a student to an institution in respect of instruction in apprenticeship technical training;
- (b) "apprenticeship material and service fees" means mandatory fees to be paid by a student to an institution for materials and services that facilitate instruction in apprenticeship technical training, but does not include fees for equipment or materials that are retained or leased by the student;
- (c) "former Act" means the Post-secondary Learning Act as it read before the coming into force of section 1(8) of the Advanced Education Statutes Amendment Act, 2021.

(2) In calculating the average tuition fees per domestic student in the preceding academic year under section 11.1 for the purposes of setting the tuition fees for the 2022-2023 academic year, any apprenticeship instructional fees and any apprenticeship material and service fees that were required to be paid under section 61.01 of the former Act in respect of apprenticeship technical training in the preceding academic year must be included in the calculation as if they were tuition fees.

AR 248/2021 s8

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AR 228/2018

Transitional — fee cap for apprenticeship education programs for 2022-2023 academic year

11.3 A board shall not increase the tuition fees to be paid by domestic students in respect of an apprenticeship education program for the 2022-2023 academic year by more than 10% of the total of the apprenticeship instructional fees and apprenticeship material and service fees, if any, that were required to be paid under the former Act in respect of the apprenticeship technical training in the last academic year in which the apprenticeship technical training was offered.

AR 248/2021 s8;157/2022

12 Repealed AR 190/2019 s6.

Repeal

13 The Public Post-secondary Institutions' Tuition Fees Regulation (AR 273/2006) is repealed.

Coming into force

14 This Regulation comes into force on February 1, 2019.

22 APPENDIX H – STUDENT FEE REVIEW COMMITTEE

Deborah Lucas	Vice-President (Finance & Administration)
Dr. Michelle Helstein	Provost and Vice-President (Academic)
Cathy Kanashiro	Associate Vice-President (Finance)
Kathleen Massey	Vice-Provost (Students)
Marnie Sawa	Director, Resource Planning
Cheri Pokarney	Students' Union Manager
Maleeka Thomas	Students' Union President
Yash Dixit	Students' Union (Finance)
Annie Ebenmelu	Students' Union (Academic)
Lulya Michael	Students' Union (External)
Yewoe Sackey-Forson	Students' Union (Student Life)
Juliana Ford	ORS Representative
Demi Zalesak	Fine Arts Representative
Jaxon Reiter	GSA President
Jade Oldfield	GSA (Finance)
Justin Dubiel	GSA (Community Engagement)